

FINANCIAL TIMES

World Business Newspaper <http://www.FT.com>



Suliman Olayan
'Money measures the accuracy of my decisions'
 Profile, Page 21

WEDNESDAY APRIL 15 1998



Spain
Money launderers race to beat euro deadline
 Page 2

Survey: Russia
 Rebuilding is a job for the country as a whole
 Separate section

WORLD NEWS

Yeltsin begins to gain the upper hand in struggle with leftwingers

Russian president Boris Yeltsin's campaign to have Sergei Kiriyenko approved as prime minister was boosted by support from Gennady Seleznyov, Communist speaker of parliament's lower house and former editor of *Pravda*. He urged deputies to vote for Mr Kiriyenko on Friday, warning that resistance could mean the marginalisation of the Duma. Page 2

Czech president critically ill
 Czech republican president Vaclav Havel fell critically ill during a holiday in Austria and will undergo an emergency operation for a suspected perforated intestine. Page 2

Basque peace hopes
 Political agreement in Northern Ireland has rekindled debate in Spain on whether there is scope for talks in the Basque country. Page 2

Top Italian policemen held
 Francesco Delfino, head of Italy's Carabinieri police school, has been held for extortion after allegations that he took thousands of dollars to help free a kidnapped businessman. Page 2

Korea talks break down
 The first direct talks between North and South Korea in four years have broken down. Page 14

Raines quits White House
 Franklin Raines, the White House budget director credited with balancing the US government budget, has surprisingly resigned. Page 6

Serbs deny war crimes
 Two Bosnian Serb former prison camp commanders told the UN war crimes tribunal in The Hague they did not commit atrocities at the Omarska camp. Page 3

EU seeks millennium trade talks
 The EU hopes to get Latin American backing for a Millennium Round of trade liberalisation talks, said trade commissioner Sir Leon Brittan. Page 6

Prodi seeks budget backlog
 Italy's sprint to qualify for Euro enters the home straight when prime minister Romano Prodi spells out plans for his next budget to senior politicians. Page 3

Tehran protest snarled out
 Iranian police broke up a demonstration by 2,000 students demanding the release of its jailed mayor Gholamhosseini Karbaschi. Page 8

Terror arrests in Algeria
 Algerian local officials and leaders of government-armed militias have been held on suspicion of involvement in civilian killings. Page 8

New threat to Middle East peace
 Arab states are likely to declare the Middle East peace process officially dead within eight weeks if Israel fails to withdraw its troops from occupied land. Page 8

France scores World Cup own goal
 French tourism minister Michel Demessine provoked new controversy over this summer's soccer World Cup when he invited ticketless British supporters to visit France during the tournament. Page 9

Record FT newspaper sales
 Worldwide sales of the Financial Times hit another record in March, reaching a daily average of 355,456, a 15.5 per cent increase on March 1997. US sales were up 57 per cent, Asian sales 54 per cent, continental European sales 9 per cent, and UK sales 8.5 per cent. The FT was the fastest-growing British newspaper.

BUSINESS NEWS

US Treasury chief says private sector should bear costs of poor lending

Robert Rubin, US Treasury secretary, said measures to ensure the private sector bears the consequences of poor lending should be a significant element in strengthening the international monetary system after Asia's financial crisis. Page 14; Japan hits out at IMF, Page 4; Aid minister, Page 10; Editorial Comment, Page 13

The French government is to sell a majority stake in CIC, the country's fifth largest banking network, to Credit Mutuel, a mutual, in a deal worth at least FF13.4bn (\$2.2bn). Page 15; Law, Page 14

Volkswagen, the German carmaker, has launched a legal challenge against recent rules imposed by the European Commission on the company in January. Page 2

Gazoswestni Obchody Banks received guarantees from the Czech cabinet that it would cover Sk15.6bn (\$445m) of loans Slovakia refuses to recognise. Page 3

Shell and Mobil are expected to lodge a request to postpone the full development of Pari's hydrocarbons reserves in the south-eastern jungle of Camisea. Page 8

Ostcom, the joint venture between Olivetti and Mannesmann, raised its stake in Omnitel Pronto Italia, Italy's second mobile phone operator, to 40 per cent. Page 18

Gillette unveiled a new razor with a campaign to emphasise its determination to maintain domination of the global wet shave market. Page 15; Law, Page 14; Gillette targets 30% of market, Page 17

Kodak, US photographic products company, said that compared with a year ago, first-quarter earnings per share were 16 per cent lower than they would have been without the dollar's rise. Page 15

Microsoft said Windows 98, its next generation personal computer operating system program, will make its debut in June with a US price of \$100. Page 16

Mitsubishi Chemical, Japan's biggest chemical company, took full control of its three joint ventures with Hoechst of Germany producing polyester film. Page 15

Cable Telecom (Hong Kong), the listed arm of China's dominant telecoms operator, is set to acquire one of the biggest cellular networks on the mainland. Page 18

Balaspara Gold Mills, India's largest and most profitable sugar group, is to acquire Tuteur Sugar, paying Rs185m (\$35m) for a 71 per cent stake in its rival. Page 19

AngloGold, the world's biggest gold mining company being formed out of Anglo American's gold interests, has chosen the president of South Africa's National Union of Mineworkers as one of its independent directors. Page 15

World Equity Markets
 The latest trends and data from more than 50 national markets at a glance. Page 33

French defence groups begin industry overhaul

Tokyo urged to boost system of regulation under Big Bang

European financial companies warn of concerns affecting investor confidence

By Gillian Tett in Tokyo

European financial companies yesterday appealed to the Japanese government to take rapid measures to improve its regulatory system as part of the Big Bang reforms.

In a paper submitted to the finance ministry, they said shortcomings in the current system were damaging confidence and "undermining the relative competitiveness of the Japanese market in the global context."

The appeal marked the first time foreign companies had publicly criticised the Japanese government's preparations for Big Bang. The paper was drawn up by the European Business Council, which represents 77 European insurance, banking, securities and asset management companies in Japan.

The criticisms provoked irritation among some Japanese officials, particularly since it came on the eve of a summit of the Group of Seven leading industrialised countries in Washington today. "The timing is delicate," one official said.

The appeal reflected mounting alarm in Tokyo's foreign financial community about the limited attention regulatory issues have received in the Big Bang project, which officially started on April 1. In particular, concern has been fuelled recently because the government is due to create a new regulatory body, known as the Financial Supervision Agency, in six weeks.

This body is due to assume control over supervisory issues in place of the finance ministry. Government officials hope this will demonstrate that Japan is improving its regulatory system after a recent wave of financial scandals. However, the finance ministry has been reluctant to

take a leading role in establishing the new agency, partly because it has been involved in some of the scandals itself. It is still undecided who will head the new agency, how it will operate or who will staff it.

Andrew Simmonds, head of the Japanese operations of Barclays, the UK banking group, said: "The creation of a new body could be one way to create confidence in Japan's financial system, but we think an opportunity has been missed."

"Starting from June 1 we are all supposed to be complying with this new agency, but we have no details about how it will act... it is very difficult for foreign investors to plan if you don't know what to expect."

Some government officials have suggested the FSA will have a staff of about 400. However, the European financial companies said this looked too low a figure to tackle all the regulatory problems that could be created by Big Bang, given that a smaller country such as the UK has 2,700 staff covering regulatory matters.

The EBC added that Japan's current system of consumer protection was currently too weak to "redress the consumers' general lack of confidence in the Japanese financial markets". It also felt that the finance ministry still appeared to be using ad-hoc decision making, rather than transparent rules, to make judgments.

Peter Woltom, head of Schroders, the UK financial group, in Tokyo, said: "Big Bang is supposed to be about trying to restore confidence... but much greater consumer protection is going to be required."

The finance ministry said it was studying the EBC's appeal. An official response could come when the new FSA was set up.

Matsumoto hits at IMF, Page 4

Australian docks protest reaches flashpoint



A protesting Sydney dockside worker struggles with police yesterday, the seventh day of an industrial showdown between non-union stevedores and the Maritime Union of Australia. The 1,400-strong unionised workforce at the Port Botany shipping terminal was sacked last week. Picture AP

Sweden to cut tobacco taxes in attempt to stem smuggling

By Greg Marin in Stockholm

Sweden yesterday announced a surprise 27 per cent cut in excise taxes on tobacco products, bucking the international trend towards higher tobacco taxes to reduce consumption.

The Social Democratic government said the measure, contained in its outline budget for 1998, was necessary to stem a surge in the smuggling of cigarettes, mainly from eastern Europe.

Financial markets reacted favourably to the budget, which contained spending proposals for 1998 to 2001. The krona strengthened against the D-mark and dollar and long-term bond yields eased marginally.

On tobacco, Mr Ashbrink said Sweden - where the excise tax on cigarettes is among the highest in the European Union - was being increasingly targeted by traffickers.

"If we remain passive I am afraid the smugglers will take over more and more," he said. Reducing tobacco tax would make it less profitable to import contraband goods.

In an upbeat assessment of economic prospects, Mr Ashbrink forecast that annual growth in

gross domestic product would average 3 per cent between 1998 and 2001. The budget surplus would rise from 0.8 per cent of GDP in 1998 to 3.5 per cent in 2001.

The government would meet its target of reducing the official measurement of unemployment from 6.7 per cent to 4 per cent by the end of 2000, he added.

Financial markets reacted favourably to the budget, which contained spending proposals for 1998 to 2001. The krona strengthened against the D-mark and dollar and long-term bond yields eased marginally.

Anti-smoking groups expressed dismay at the proposal, saying the tax reduction would lead to increased smoking. They accused the government of exaggerating the problem, quoting an independent report that suggested contraband cigarettes accounted for just seven days' national consumption in 1996.

Under previously announced government plans, customs officials are to be given greater resources and powers to intercept suspect cargoes.

The customary indexing of tobacco and alcohol taxes to

inflation would be abolished, Mr Ashbrink said.

Government officials said the tax reduction would cut the cost of a packet of 20 cigarettes from SKr44.50 - SKr33.82 of which is tax - by up to SKr7, assuming retailers kept their margins.

The aim of the cut, applicable from August 1, is to reduce prices to levels in neighbouring Denmark, where a packet costs about SKr34. Prices in Germany and many other European countries are considerably lower.

Anti-smoking groups expressed dismay at the proposal, saying the tax reduction would lead to increased smoking. They accused the government of exaggerating the problem, quoting an independent report that suggested contraband cigarettes accounted for just seven days' national consumption in 1996.

Under previously announced government plans, customs officials are to be given greater resources and powers to intercept suspect cargoes.

Editorial Comment, Page 13

turers to participate in Europe-wide rationalisation.

France took an important step towards the reorganisation of its defence industry yesterday with an agreement on terms for expansion of Thomson CSF, the electronics group, and a reduction of the state's holding in the company to less than a majority.

The five companies involved in the group said: "This vast reorganisation of business in the field of commercial and defence electronics, as well as the satellite field, will create a large world group open to European alliances and industrial partnerships."

The socialist government of Lionel Jospin, the prime minister, last year rejected wholesale privatisation of Thomson CSF and opted instead to use the group as a base for the creation of a national industrial pillar in which the government would hold a reduced stake.

Under yesterday's agreement, Thomson CSF will acquire the commercial and defence electronics activities of Alcatel Alsthom, the telecommunications company, which in turn will take a 16.36 per cent stake in Thomson CSF.

Alcatel and Thomson are to forge a strategic partnership under which they will co-operate on research and development and provide access to each other's industrial activities to achieve synergies between civil and military electronic systems.

The expanded group will also take on the electronics interests of Dassault Electronique. In return Dassault Industries will take 6 per cent of Thomson CSF, which will make an offer for the 29 per cent of Dassault Electronique shares held by the public.

The satellite interests of Alcatel, Aerospatiale and Thomson CSF will be grouped into a new venture in which Alcatel will have 51 per cent and Thomson CSF 49 per cent. Aerospatiale will receive FF1.25bn (\$205m) from Thomson CSF as payment for transfer to the new venture of its minority holdings in various space companies.

Under the agreement, the restructuring as a first step and wants French arms manufac-

ture, Page 14

CONTENTS

World News 2-4, 6, 8 UK News 9, 10
 Features 21 Comment & Analysis 12, 13
 Companies & Finance 15-20 World Stock Markets 28-34

Full contents and Lex back page

Invented for you

Our craftsmanship is unique. We have created a watch that is both elegant and robust. The delicate hand-wound movement, which has been in our family for generations, is now available to a wider audience. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime.

Our designs are inspired by the beauty of nature. We have created a range of watches that are both functional and aesthetically pleasing. Our watches are designed to be worn every day, whether you are at work or on vacation. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.

We are committed to quality and craftsmanship. Our watches are made with the finest materials and craftsmanship, ensuring that they will last a lifetime. Our watches are perfect for both men and women. They are perfect for both men and women.</p

JULIA LEE

EUROPE

Schröder revels in Kohl's troubles

By Ralph Atkins in Bonn and
Frederick Stibbe in Berlin

Rarely downbeat, Gerhard Schröder is likely to be particularly ebullient when he is confirmed this Friday as the German opposition Social Democrats' candidate for chancellor in September's federal election.

While Mr Schröder knows that his coronation at a Leipzig rally will be overwhelming (there is no opponent), he is enjoying the sight of the Bonn governing coalition buckling.

For Chancellor Helmut Kohl, the Easter parliamentary recess has been interrupted by spasms over policies and personalities which, individually, may be controllable but collectively add to the difficulties facing his centre-right coalition of Christian Democrats, the Bavarian Christian Social Union (CSU) and the Liberal Free Democrat party. Mr Kohl is struggling to hold back a widespread feeling that his supporters' solidarity is eroding ahead of a fundamental political realignment this autumn.

Polls suggest Mr Schröder's SPD is consolidating its support, increasing the likelihood that it will unseat Mr Kohl either in coalition with the Greens or as part of a "grand coalition" with a rump Christian Democratic party. According to Forsa, the polling organisation, Mr Schröder's pragmatic left policies and claim on Germany's "new political centre" are winning over undecided voters who at the same stage in previous elections have tended towards Mr Kohl's CDU.

A month after Mr Schröder's triumphant re-election as prime minister of Lower Saxony and five months ahead of the federal election, the SPD has a 10 percentage point advantage in national polls. The CDU's plight is particularly pronounced in eastern Germany, which Mr Kohl unified with the west in 1990. Less than two weeks before state elections in Saxony-Anhalt on April 26, support for Mr Kohl's party has fallen to 24 per cent in the east as a whole - the same as the Party of Democratic Socialism, the successor to East Germany's communists. In the 1994 federal election, the CDU took 38.5 per cent.

The CDU is suffering from a perception in the east that it is too western-oriented and from its simplistic use of the fear of communism to bash the SPD, which is in minority government in Saxony-Anhalt thanks to "tolerance" from the PDS. Easterners' feelings about their recent past have proved more complex than Bonn election tacticians have realised.

A bad result for the CDU in Saxony-Anhalt would not only mean more favourable headlines for Mr Schröder. It would indicate a further erosion of the Christian Democrats' national standing and

But if the coalition felt the time was right to rally together, it has been hardly obvious in the past few days. First, there was an acrimonious and avoidable row over a draft election programme published by Wolfgang Schäuble, the CDU parliamentary leader nominated by Mr Kohl as his desired successor.

A proposal to increase energy taxes not only took the sting out of any onslaught against similar, albeit more drastic, ideas

fostered by the Greens. The proposal incensed Bavaria's CSU, which objected fiercely to the idea and denied emphatically Mr Schäuble's claim that he was only building on past joint statements.

After a week of bickering, Mr Kohl and Theo Waigel, Bonn finance minister and CSU leader, issued a joint statement backing energy tax reform only within the context of the European Union - essentially what Mr Schäuble had advocated.

The squabbling meant the impact of the carefully drafted programme, which signalled important departures for the CDU, was lost. There were personal as

well as political rifts. The CSU took exception to Mr Schäuble's alleged presumption in playing the role of Mr Kohl's "crown prince". Ingo Friedrich, deputy CSU chairman, insisted when it came to choosing successors to Mr Kohl that his party would have a crucial say.

Then Edmund Stoiber, the independent-minded CSU prime minister of Bavaria, lobbed a pot-shot at the FDP, junior member of the Bonn coalition.

By calling for the creation of a European affairs minister, answerable directly to the chancellor, Mr Stoiber once again slighted Klaus Kinkel, Germany's FDP for-

sign minister, who is often at odds with Mr Stoiber. Mr Kinkel retorted with a curt warning that Europe was "too precious for Germany to be buried by election managers."

The FDP yesterday accused the CSU of being fixated only on Bavaria's state elections on September 13.

But Mr Stoiber may have been taking a wider view by recognising the federal election on September 27 might usher in a new political order. A Bonn coalition of Social Democrats and Greens would be unique in German history. The Christian Democrats and the CSU would be thrown into opposi-

tion, along with the Free Democrats, traditional "king makers" in Bonn coalition.

Worse, perhaps, from the CSU's point of view, a "grand coalition" of Christian Democrats and Social Democrats would marginalise Bavaria's influence in federal politics. Mr Kohl has repeatedly insisted he would not be part of any grand coalition; the CSU's Mr Waigel warned over Easter that such a move would be "collective political suicide" for the CDU/CSU. But coalition leaders over the past weeks have scarcely been more constructive.

Observer, Page 13



Election protagonists from left: Edmund Stoiber, Theo Waigel, Wolfgang Schäuble, Helmut Kohl and below, Gerhard Schröder

Prague moves to ease bank's loan problem

By Robert Anderson in Prague

The Czech cabinet yesterday shored up its banking privatisation programme by guaranteeing to Czechoslovakia Obchodni Banka (CSOB) that it would cover almost Sk15.6bn (£445m) of loans that Slovakia refuses to recognise.

CSOB says Slovakia is more willing to discuss the issue and hopes it can be resolved simultaneously with the question of the future of the large Slovak state bank.

CSOB, which is 66 per cent owned by the Czech state, is seen as the easiest of the three big state banks to privatise because of its otherwise healthy loan portfolio.

Schroders, the UK merchant bank advising the government on CSOB's privatisation, will discuss with the Slovak central bank whether it wants to sell its shares at the same time.

The European Bank for Reconstruction and Development is believed to be interested in the possibility of buying the Slovak stake in order to assist the privatisation.

The privatisation advisers are due to report to the government this month but no sale will begin until a new government is elected in June.

The Social Democrats, who are leading in opinion polls, agree with privatisation but will want to set their own conditions for the sales.

The arbitration is unlikely

Prodi hopes budget will dispel Emu doubts

By James Boff in Rome

Italy's lightning sprint to qualify for the single European currency should enter the home straight today when Romano Prodi, the Italian prime minister, spells out plans for his next budget to senior politicians.

In a final move to dispel doubts about the country's fitness to join Emu, Mr Prodi is hoping to get firm backing from political allies for a financial package that would reduce Italy's budget deficit from 2.7 per cent to 1 per cent of gross domestic product over the next three years.

The outline budget - known in Italian as the DPEF - is to be published on Friday, two weeks before a European Union summit that determines which countries become founder members of the new Euro.

Mr Prodi believes publication of the details ahead of schedule will underpin claims that recent adjustment of Italy's public

finances is sustainable. Mr Prodi will explore today whether the DPEF might even pass some legislative hurdles before the summit.

Senior treasury officials said yesterday that the budget for 1999 would tighten public finances by some L13,000m (£7.5bn) or 0.7 per cent of GDP - the smallest dose of fiscal retrenchment Italy has seen in recent years.

After a succession of finance bills that has significantly raised the tax burden to get Italy into Emu, next year's budget will contain no increase in taxation. Indeed, the government is to return to the public some 60 per cent of a one-off Euro-tax that was levied in 1997 to achieve the Maastricht criteria.

Nearly all of the fiscal tightening will come in the form of public spending cuts. The focus will probably fall on the state-owned railways, the postal service and local government. But final details will only emerge in

the autumn when the budget is tabled in parliament. In the meantime, treasury officials believe two factors will help ensure that Italy remains on course to reach its stated goal of getting its overall debt down to 100 per cent of GDP by 2003 from the current 121 per cent.

The cost of debt servicing is expected to fall as Italian interest rates come down to German levels ahead of monetary union. Italian 3-month rates are still around 1.6 percentage points above German rates. A treasury official said yesterday the DPEF would make "conservative estimates" about the impact of lower rates on the debt burden.

The DPEF is also expected to formalise plans to raise £20,000m by selling the fourth tranche of state shares in Eni, the oil and gas giant. This would bring down the government's holding in Eni from 51 per cent to 36 per cent, the proceeds going towards debt stock reduction.

Bosnian Serb detainees deny atrocity charges

Two Bosnian Serb former prison camp commanders yesterday pleaded not guilty to charges of responsibility for atrocities against Moslems and Croats held at the Serb-run Omarska camp during the Bosnian war, reports Reuters in The Hague.

Miroslav Kvočka, 41, and Mladen Radic, 45, who gave themselves up to Nato-led peacekeepers in Bosnia last Wednesday, were appearing before a preliminary hearing of the United Nations criminal tribunal for former Yugoslavia.

Mr Kvočka and Mr Radic were indicted in 1995 for crimes against civilian prisoners at Omarska detention camp, near Prijedor in north-western Bosnia, where Moslems and Croats were rounded up and some were allegedly tortured and killed.

The two are among 19 Serbs charged with atrocities at Omarska, where more than 3,000 Croats and Moslems, many of them from the local elite, were held between May and August 1992.

Mr Kvočka and Mr Radic each face three counts of crimes against humanity, four counts of violations of the laws or customs of war and four counts of grave breaches of the Geneva Conventions in their capacity as superiors in the camp. In addition Mr Radic is indicted



Volker Rühe, Germany defence minister, inspecting German troops with the Nato-led force outside Sarajevo yesterday

for repeatedly raping a female detainee.

Earlier this week, the wife of Radovan Karadžić, the former Bosnian Serb leader, denied that her husband was about to give himself up to trial by the UN tribunal. Western diplomats had said that Mr Karadžić was negotiating



3:17 p.m. Tokyo.

Your largest customer is considering an acquisition in

Prague. He says he wants information. What he really

wants is your insight and expertise. Is the market

viable? Can he count on you for local support? He needs

answers. You need to get your people in New York,

London and Prague all crunching numbers at the

same time. Worried? Of course not. Your intranet was

built by EQUANT. It connects your Lotus Notes® and

provides extremely secure connections to the Internet.

And only EQUANT lets you tap into a network covering

225 countries and territories. Safely. Instantaneously.

All because we own and operate the largest private

network on earth. Deregulation, global expansion and

acquisitions are part of life. Isn't it nice to know

EQUANT has your world covered.

EQUANT
Architects of Your World Communications

ASIA-PACIFIC

Crucial talks to start on Jakarta debt

By Gwen Robinson in Jakarta

International bankers will hold talks in New York today with officials of the International Monetary Fund and senior Indonesian delegation to discuss proposals for dealing with Jakarta's huge private off-shore debt.

The talks are regarded as crucial to efforts to overhaul Indonesia's battered economy and follow the IMF's agreement last week to include the private debt issue in negotiations over a \$43bn rescue package.

Agreement on a debt resumption scheme could provide a badly needed boost to the Indonesian rupiah, which fell more than 70 per cent against the US dollar to a low of Rp17,000 in January before regaining ground.

Since last week, when Indonesia finalised its economic reform agreement with the IMF, the rupiah has traded slightly higher against the dollar, closing at Rp7,500 yesterday.

The private debt issue was excluded from two earlier rounds of IMF negotiations, an omission that analysts say led to the failure of previous economic reform agreements.

Indonesian borrowers, facing rising foreign debt repayments, either stopped servicing their debts or borrowed rupiah from domestic banks.

This in turn fuelled inflation and put further downward pressure on the rupiah. At the end of last year, off-

Agreement with international bankers could give a badly needed boost to the rupiah

shore private sector debt stood at \$72bn, rising to about \$73bn last month, according to Indonesian central bank estimates.

Economists estimate the debt-to-equity ratio of listed Indonesian companies at 800 per cent. But members of the committee of 13 banks representing international lenders say it could be higher.

Until recently, the IMF insisted that private debt was a matter strictly between borrowers and lenders, despite calls from international banks and Indonesian borrowers for assistance in debt rescheduling. The Fund feared Indonesian government involvement would lead to nationalisation of part of the debt and the use of IMF funds to bail out troubled companies.

IMF officials said last week the Fund was reluctant to become involved in the private debt problem, but had stepped in because the rupiah's slide had added a "public dimension" to the issue.

Analysts say a comprehensive debt restructuring agreement is an essential prerequisite for restoring confidence and liquidity in Indonesia. The central proposal on the negotiating table in New York is a scheme similar to that used in the Mexican debt crisis in the 1980s.

Under the proposal, the Indonesian government would assume the foreign exchange risk, initially of interest repayments on the private debt. The debtors would pay the government in rupiah, at favourable exchange rates, possibly set at 8,000 to the dollar.

In exchange, international lenders would be asked to roll over their Indonesian loans by three to four years. The IMF has signalled it would support such a scheme.

The main questions involve the extent of the risk the Indonesian government would take on, and the complex nature of the debt overhang, which includes syndicated loans, commercial paper owed to thousands of investors, and off balance sheet forward swap obligations that are likely to add billions of dollars to the debt level.

The negotiators are under pressure to reach broad agreement by next Monday, when the IMF's executive board is expected to approve last week's economic reform package.

GROUP OF SEVEN POLITICIANS IN WASHINGTON TODAY ARE KEEN TO AVOID FRESH WORRIES IN SOUTH-EAST ASIA

G7 likely to speak up for stronger yen

By Simon Kuper in London and Gillian Tett in Tokyo

When the Group of Seven meets in Washington today, currency investors will think back a year.

In the same city last April, the G7 meeting orchestrated a dramatic rise in the yen. This year it may try something similar. Japan is expected to persuade the group to express support for its currency, and on dollar/yen the market seldom bucks politicians.

In Washington last year, the G7 issued a statement warning against "significant deviations from fundamentals" in exchange rates. Japanese and German officials then talked tough against central banks should stay out of the mire.

Mr Rubin's backing for the yen surprised investors, and helped the currency gain 14% against the dollar. Usually Mr Rubin says he "supports a strong dollar". In addition, his 20 days at Goldman Sachs taught him that central banks should stay out of the mire.

Later, however, it gave back all those gains, and the yen started today marginally weaker than it was before last year's G7. It closed in London last night at Y128.4 to the dollar.

But it has had a turbulent start. On Thursday and Good Friday, the Bank of Japan is believed to have bought yen and sold dollars worth up to \$12bn in the market. Perhaps more significantly, Robert Rubin, US

treasury secretary, said he welcomed Japan's intervention. He "shared the concern expressed by the Japanese prime minister [Ryuizero Hashimoto] about recent weakness in the yen". Mr Rubin also welcomed Japan's latest fiscal stimulus package, after weeks in which the US had said Tokyo had done too little to drag its economy out of the mire.

Mr Rubin's backing for the yen surprised investors, and helped the currency gain 14% against the dollar. Usually Mr Rubin says he "supports a strong dollar". In addition, his 20 days at Goldman Sachs taught him that central banks should stay out of the mire.

Joe Prendergast, head of foreign exchange research at Credit Suisse First Boston in London, said the G7 was desperate to prevent a new outbreak of contagion in the crisis-hit economies of south-east Asia. Countries in the region send a large share of their exports to Japan. Were the yen to fall, they would have to devalue in order to keep their products competitive. If a decline in the yen persuaded China to devalue its yuan, that would start a new wave of Asian devaluations.

Furthermore, the weak yen is hurting the US. Japan revealed on Monday that its current account surplus nearly doubled to Y1,650bn

strategists believe that Mr Rubin's change of tack on currencies may presage his support for a strong G7 statement on the yen.

The puzzle is why the G7 should seek a stronger yen in the first place. The Japanese economy appears to be sliding into recession. Only its exporters are bucking the trend, thanks to the weak currency.

However, Tokyo and Washington believe that a weaker yen would be bad for Japan's Asian neighbours, bad for the US, and possibly even bad for Japan itself.

Joe Prendergast, head of foreign exchange research at Credit Suisse First Boston in London, said the G7 was desperate to prevent a new outbreak of contagion in the crisis-hit economies of south-east Asia. Countries in the region send a large share of their exports to Japan. Were the yen to fall, they would have to devalue in order to keep their products competitive. If a decline in the yen persuaded China to devalue its yuan, that would start a new wave of Asian devaluations.

Japan is fearful that boosting its exports at the expense of the US trade deficit would irritate Washington. Carl Weinberg, chief economist at High Frequency Economics in New York, said that at least until next month's G7 summit in Birmingham, "it is politically expedient for Japan to be perceived as resisting further yen depreciation".

But Tokyo also has more

self-seeking reasons to support its currency. There has been mounting alarm in the Japanese government that a broader "sell Japan" mentality might be developing, given the recent spate of bad economic and corporate news.

Recent data have indicated that the US economy is starting to slow. If that is the case, then Mr Rubin may soon begin worrying about his country's exporters.

Detroit carmakers have long been complaining about cheap Japanese imports.

Japan is fearful that boosting its exports at the expense of the US trade deficit would irritate Washington. Carl Weinberg, chief economist at High Frequency Economics in New York, said that at least until next month's G7 summit in Birmingham, "it is politically expedient for Japan to be perceived as resisting further yen depreciation".

Japan is fearful that boosting its exports at the expense of the US trade deficit would irritate Washington. Carl Weinberg, chief economist at High Frequency Economics in New York, said that at least until next month's G7 summit in Birmingham, "it is politically expedient for Japan to be perceived as resisting further yen depreciation".

But Tokyo also has more

Japan finance minister hits out at IMF

By Paul Abrahams in Tokyo

Hikaru Matsumaga, Japan's finance minister, yesterday criticised the International Monetary Fund's evaluation of the Japanese economy.

He said the Fund had not taken on board Tokyo's measures totalling Y30,000bn (\$381.7bn) to stabilise its financial system, and that Robert Rubin, US treasury secretary, and Lawrence Summers, deputy treasury secretary, who have been among the foremost critics, did not have a correct understanding of the country's tax system.

Mr Matsumaga's remarks reflect increasing irritation in Tokyo at growing overseas criticism of the government's handling of the economy. The US and Europe have said a deep recession and deflationary cycle in Japan could have dire consequences for Asia and the global economy.

Earlier this week, the IMF predicted Japan's economy would achieve zero growth this year, partly because of the financial system weaknesses. The forecast was probably optimistic, the IMF said, and came despite a Y16,000bn economic stimulus package which was

partly unveiled this month.

Mr Matsumaga will explain his government's position today in Washington at a meeting of finance ministers and central bank governors from the Group of Seven industrialised nations. Earlier this week, there were indications he would not attend the meeting, but would stay in Tokyo to explain economic policy to a critical parliament.

Mr Matsumaga said he was convinced the economy would achieve the government's growth target of 1.9 per cent this fiscal year. He hoped to meet Mr Rubin to explain Japan's tax system. The US has been pressing for reform of the tax system.

The state of the Japanese economy was underlined yesterday by data showing the last financial year was the worst since the second world war for corporate bankruptcies in Japan.

Tighter lending by banks and lacklustre consumer demand meant over 17,400 companies went under during the period. Telkoku Databank, the leading credit research agency, said combined liabilities of companies declaring bankruptcy increased 38 per cent to Y14.320bn.

Man who can share credit for Ramos' reforms faces uphill fight for his job

Big business may be suspicious of Jose de Venecia, but he is thought likely to sustain the free-market changes that have occurred in the Philippines. Justin Marozzi reports

In a Philippines election, God is invoked at every turn. Yet even with the endorsement of the powerful Jesus Is Lord Movement, Jose de Venecia faces a tough fight in the battle to succeed President Fidel Ramos in elections next month.

"The best thing we can do is repent, go to confession, search our conscience and our souls for the Lord," he says. "I especially need God's strength and wisdom at this time."

Mr de Venecia, speaker of the House of Representatives, is the candidate of the ruling administration. But there is little to divide him from his rivals, according to observers in the business community.

Recent polls show Joseph "Erap" Estrada, the former movie actor turned populist vice-president, leading with a commanding 28 per cent voter support.

Mr de Venecia and Alfredo Lim, the mayor of Manila, nicknamed "Dirty Harry" because of his hands-on approach to fighting crime, are both running second on 14 per cent.

TAIWAN ELECTIONS LIAO'S DEPARTURE HIGHLIGHTS NATIONALISTS' DESPERATION IN SCRAMBLE FOR CANDIDATES

Party's woes grow as minister quits

By Laura Tyson in Taipei

Taiwan's long-ruling Nationalist party is scrambling to find candidates to field in key elections which could shift the balance of power in favour of the pro-independence opposition.

The Nationalists' desperation to find among its troops charismatic candidates willing to stand against the popular Democratic Progressive party (DPP) was thrown into relief yesterday by the surprise resignation of Liao Cheng-hau, justice minister.

Mr Liao's tearful resignation – ostensibly because he wants to spend more time with his family – threw the cabinet into turmoil, leading one local newspaper columnist to term Taiwan the "regional

resignation centre". Turnover among top officials has been exceptionally high over the last year.

Vincent Siew, the premier, firmly denied the cabinet was in crisis, and said he would try to persuade Mr Liao to change his mind.

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

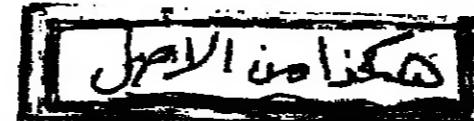
He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

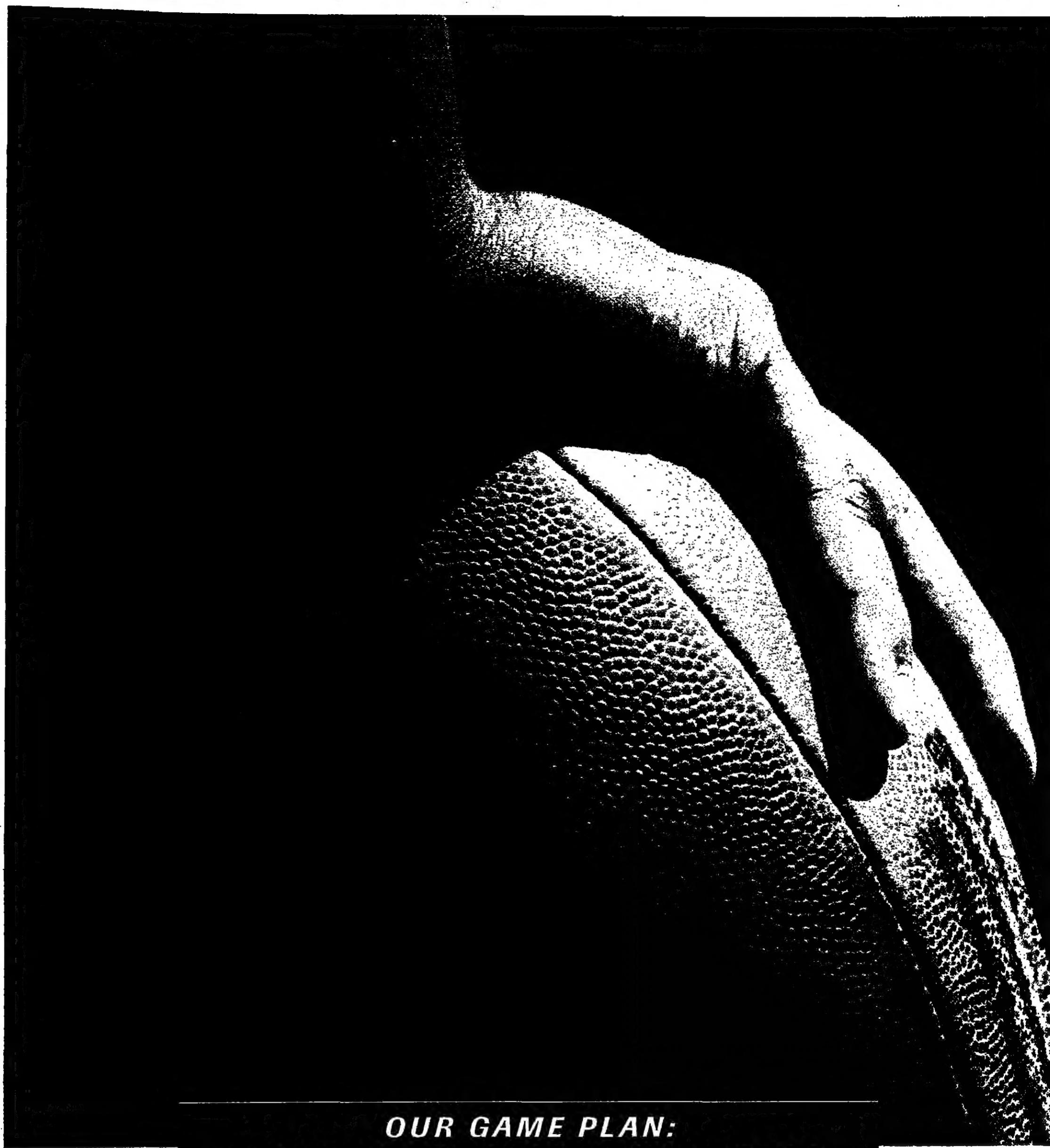
He can already take much of the credit for them, having been instrumental in welding together fractious political parties into a "rainbow coalition" that subsequently

As president, he would consolidate and deepen the economic reforms

can fin
ister
at by



The power to create value



**OUR GAME PLAN:
TACKLING THE GLOBAL CHALLENGE.**

In today's business world, being the best on your home turf just isn't good enough. At VEBA, a German multi-business company active in electricity, chemicals, oil, distribution, logistics, real-estate management and telecommunications, we're looking to become a global player.

This year, two-thirds of our Group's \$44.5 billion in sales will be achieved in our home market. In the near future, our plan calls for generating half of our sales in growing markets around the world. Which is why we've earmarked approximately \$9 billion to boost our international business activities over the next five years. All with just one goal: enhancing shareholder value.

Now let's look at our record: In the past five years, by relentlessly working on improving our game plan, we've more than tripled our share price. We've also achieved double-digit dividend increases annually over the past four years.

At VEBA, we believe ours is a winning strategy. If you think so too, why stand on the sidelines? To learn more, you can reach us at: Phone: ++49 (211) 4579-600, Fax: ++49 (211) 4579-532, Internet: www.veba.com

VEBA

THE AMERICAS

Raines steps down as US budget chief

By Richard Wolfe
in Washington

Franklin Raines, the White House budget director credited with balancing the US government budget, resigned yesterday to return to the private sector.

The surprise resignation was the administration's second within a week, following the announcement by Federico Pefia, energy secretary, of his intention to depart for family reasons.

A former Rhodes scholar at Oxford University, as well as graduate of Harvard Law, Mr Raines is a member of President Bill Clinton's inner circle of advisers. His resignation sparked speculation in Washington of further resignations as the Clinton administration nears the end of its term in 2002.

The political pressure on leading members of the administration to remain in their posts has declined sharply since the collapse of the Paula Jones sexual harassment case earlier this month.

Mr Raines is leaving the government to become chairman and chief executive of the Federal National Mortgage Association, the US residential mortgage group which is better known as Fannie Mae.

Before joining the Clinton administration two years ago, Mr Raines was vice-chairman of the company, which has the largest under-

writer of residential mortgages in the US.

Mr Clinton yesterday praised Mr Raines as a "brilliant" director of the office of management and budget and appointed Jack Lew, deputy director, as his successor.

"He is the first budget director to draft and submit a balanced budget since Neil Armstrong walked on the moon," Mr Clinton said.

"He brought a businessman's practical sensibility to the task of safeguarding the taxpayers' hard-earned dollars."

A former investment banker at Lazard Frères, Mr Raines is seen as the key negotiator behind last year's balanced budget agreement between the administration and Congress.

The government deficit was originally planned for elimination in 2002 but is now expected to disappear next year.

Mr Raines won plaudits from Republicans and Democrats alike for his work on the budget and his business acumen. Like Mr Pefia, his departure will be deferred until later this year. He takes over the helm of Fannie Mae at the start of next year, succeeding James Johnson as chairman and chief executive officer of the company.

Mr Lew was previously a special assistant to the president from 1983 to 1984, working on the ill-fated health-care legislation.

Soaring healthcare costs return to afflict US businesses

Increases in health insurance premiums could be an ominous sign of economic problems to come, writes Gerard Baker

When Susan Weiner opened her annual negotiations with health insurance companies this year, she knew she was in for a tougher fight than usual. For several years, as executive director of the Miami-Dade Teachers Federation, she had managed to keep health insurance premiums for 35,000 local teachers steady, but last year she got the first inklings that fees might have to rise again.

Nothing, however, had prepared her for the scale of the demand from insurers. "Several of the companies we negotiated with were asking for double-digit increases," she says. "Two of them wanted to raise rates by 25 per cent."

Ms Weiner's experience is typical of employers across the US this year. The long period of moderation in health costs has come to an abrupt end, after four or five years of zero or negative insurance premium rises, employers are waking up to substantial increases in their workers' healthcare.

"Insurers can either raise premiums or reduce the level of care offered," says John Erbs of William H. Mercer, an independent medical benefits consultancy in Florida. "People don't want to see their treatment reduced, so it's inevitable premiums will have to rise. For the next few years you can expect to see high single-digit or even low double-digit increases."

With healthcare costs a large element of employee compensation packages, these changes could be an ominous sign of broader economic problems to come.

For most of the 1990s, falling health costs have been a crucial part of US economic success. With unemployment at its lowest level in a generation, wage pressures have been rising. But the fall in health costs has enabled employers to accede to higher pay demands and keep the lid on prices - squashing inflation. If that period is now over, the pressures on prices may start to grow again.

But with the price of treatment rising rapidly each year, companies looked increasingly for ways to control costs. They found them in managed care providers,

which introduced a form of medical rationing for the first time in the US health system. They controlled access to treatment, screening patients carefully and requiring them to attend lowest-cost facilities and doctors.

The main reason for the years of declining costs has been the growth of so-called managed care policies. From the largest multinationals to small companies of just two or three people, employers have shifted in the last 10 years from so-called fee-for-service policies to managed care provided by health maintenance organisations (HMO).

The aim was to put a lid on spiralling health insurance costs. Under the old system employees received a luxury service, but at a high price for their companies.

Whenever a patient needed medical care they were free to get the best treatment from the best doctors in the best facilities, almost without limit on the access they enjoyed.

But with the price of treatment rising rapidly each year, companies looked increasingly for ways to control costs. They found them in managed care providers,

Health insurance premiums

Annual % change



In the last few years."

Rules governing HMOs have also changed in a way that raises premiums. Last year the federal government abolished the regulation that used to require HMOs which wanted to receive premiums for Medicare, the insurance programme for the elderly, to have at least 50 per cent of their insured members among the under-65 employed. Since Medicare was so profitable, companies had been willing to take on private sector business at uncompetitive rates, in order to qualify for the federal funds. The abolition of that requirement means HMOs

will no longer have to offer cheap insurance premiums to the private sector.

But the third, and perhaps most important change, is in the type of coverage HMOs provide.

The poor publicity they have received has encouraged legislatures, at the local and federal level, to require companies to offer minimum standards of care, for example a minimum two-day stay in hospital for women having babies.

Some of the extra requirements are seen by health-care providers as unnecessary burdensome.

"It's like mandating that everyone can go to a sauna once a month," grumbled Mr Peddie.

What appears to be happening with managed care is that employers are demanding better and more extensive coverage, with companies say, increased cost the inevitable consequence.

The irony is that managed care was supposed to offer a more limited treatment than fee-for-service at a reduced cost. But the new, costlier plans are beginning to look increasingly like the system managed care was supposed to replace.

Illness sidelines Brazil communications minister

By Jonathan Wheatley
in São Paulo

Sérgio Motta, Brazil's combative telecommunications minister, has been replaced temporarily following his admission to hospital last week with a lung complaint. His illness comes at a crucial moment in the privatisation

of Brazil's enormous telephone network, due to be sold later this year for at least \$20bn.

Mr Motta, known as "the tractor" and "the first friend" of President Fernando Henrique Cardoso, is replaced at the ministry by his deputy, Juarez Quadros. Responsibility for overseeing

telecoms privatisation goes to Luiz Carlos Mendonça de Barros, president of BNDES, the national development bank. Mr Motta's role as Mr Cardoso's campaign manager in October's general elections will be taken by Eduardo Jorge Caldas, secretary-general at the presidency.

While Mr Motta has proved himself a capable administrator overseeing the privatisation of Brazil's massive telecommunications sector, it is his political talents that will be missed the most, analysts say.

Financial markets have been concerned by Mr Motta's condition for some days

and reacted positively to his replacement, especially to his involvement of Mr Mendonça de Barros.

Mr Motta recently flew to Denver to be treated for breathing difficulties and appeared in public last week using a portable breathing apparatus. He was kept in intensive care in a São Paulo

hospital over the weekend but was reported to be showing some improvement yesterday.

Brazilian inflation as measured by the national consumer prices index was 0.49 per cent in March, down from 0.54 per cent in February, the National Statistics Institute said.

Canada ahead of the pack in Latin America

By Andrea Campbell
in Buenos Aires

When 34 leaders from north and south America gather in Santiago, Chile, this weekend to negotiate the Free Trade Area of the Americas (FTAA), Canada may find itself well ahead at the bargaining table.

The hemisphere's northernmost member has pursued an aggressive policy to boost investment and strengthen its trade ties with Latin America. It forged a free trade deal with Chile and is in the midst of hammering out a trade and investment co-operation pact with the Southern Common Market (Mercosur), the customs union made up of Argentina, Brazil, Paraguay and Uruguay.

This is in contrast to the US, which is perceived to have lost influence over Latin trade policies since Congress denied President Bill Clinton "fast track" trade negotiating authority late last year.

In January Jean Chrétien, Canadian prime minister, led the largest Canadian trade mission on a tour of Mexico, Brazil, Argentina and Chile. The mission, the second in three years to Latin America, resulted in 306 agreements worth about C\$1.6bn (\$US1.3bn). While the trip's highlight, the signing of the Canada-Mercosur accord, was stalled over a commercial dispute between Canadian and Brazilian companies, the agreement should be signed before June. In the meantime, Canadian companies are already enjoying free access to the powerful bloc through Chile, which signed a bilateral free trade agreement with Mercosur in 1996.

"These are exciting times because we can link through Chile into the rest of the region," said Frank Wong, general manager of the Calgary-based Nova Gas International in Chile. It is an important head start for Canada and is a position Canada has often used to its benefit, encouraging new trade partners to work together as a counterweight to US influence in the hemisphere.

Encouraged by the



Chrétien: led mission

general manager of the Calgary-based Nova Gas International in Chile.

It is an important head start for Canada and is a position Canada has often used to its benefit, encouraging new trade partners to work together as a counterweight to US influence in the hemisphere.

Encouraged by the region's liberalising economies and dynamic growth potential, Canadian direct investment in Latin America has close to quadrupled since 1991, reaching C\$9.5bn in 1996, according to Statistics Canada. Traditionally weak bilateral trade has also increased, from C\$7.2bn in 1991 to C\$16.7bn last year.

Half that trade is with Mexico. Since becoming partner in the North American Free Trade Agreement in 1994, Canadian companies have flocked to Mexico. So far 700 groups have invested US\$1.5bn, pushing Canada from ninth to fourth largest foreign investor in four years. Canada's entrance into Mexico has also served as a gateway into the rest of Latin America, with companies particularly interested in Chile and its huge mineral wealth.

From Chile, Canadians naturally followed the mineral-rich cordillera into Peru and Argentina. Of about 80 mining companies that have rushed to Argentina in recent years, half are Canadian, including Rio Algom, which has a 25 per cent share in Bajo de la Alumbrera, Argentina's first big foreign mining project. When the US\$1.2bn Alumbrera enters full production this year it will be the world's ninth largest copper mine and South America's most important gold interest.

"We had our reservations in the beginning, we were nervous, but we have no regrets," said Ulli Rath, vice-president of corporate development for Toronto's Rio Algom, which has more than US\$2bn in new projects under development in South America.

Nova Gas International has no regrets either. The company, with \$5bn in annual sales, is part owner of one of the world's largest methanol plants in southern Chile and has just completed its first natural gas pipeline between Argentina and Chile. "The pipeline business is a buzz in South America and we see ourselves as well positioned to take advantage of that," Mr Wong said.

As trade and investment continue to grow, Canada aims to be able to gain the edge in a host of other sectors - from telecommunications to forestry, environmental technologies, banking and construction.

"We don't come to Latin America with a lot of baggage - there isn't any politics attached to business," said Susan Harper, commercial officer with the Canadian embassy in Argentina.

"There are some disadvantages to not having a history here, but there are also lots of advantages."

Washington to toughen air safety policy

By Richard Wolfe

The US government yesterday unveiled a new air safety policy to improve inspection of aircraft engines and raise the standard of pilot warning systems.

Al Gore, vice-president, said the new measures were aimed at reducing airline accidents by 80 per cent over the next 10 years. "The steps we are announcing today will make the safest skies in the world even safer," he said.

Under the initiative, air-

lines will receive instructions from the Federal Aviation Administration to conduct more rigorous checks on critical engine parts.

The FAA will also order terrain avoidance systems to be installed on almost all commercial aircraft by 2001, ending the current voluntary scheme. The system warns pilots when an aircraft is getting dangerously close to the ground.

The Airline Pilots Association yesterday praised the FAA plan - which also aims to analyse data on accidents

MALAYSIA Bullish on Bouncing Back

<http://edchew.com/bullish/>

Powered by



JEP@Vic's Books

الجهاز المالي

FINANCIAL TIMES WEDNESDAY APRIL 15 1998 *

businesses

L

ns minister

ead of the
tin America



to tougher
olicy

A PRODUCT OF CORRUMED-CED DISTIBUTED IN THE UNITED KINGDOM BY CED LONDON TEL 0171/6925972

GIORGIO ARMANI LE COLLEZIONI



INTERNATIONAL

Arabs say last rites for peace process

By Mark Huband and David Gardner in Cairo

The Middle East peace process is likely to be declared officially dead within eight weeks if Israel fails to abide by agreements to withdraw its troops from occupied Arab land.

Amr Moussa, Egypt's foreign minister, yesterday gave a clear signal that after more than a year of failed attempts to salvage the Palestinian-Israeli Interim Agreement signed in Oslo in 1993, a serious diplomatic reassessment is likely by Arab states if Israeli troops remain in Palestinian areas of the West Bank beyond a mid-June deadline.

"They have to know that the peace process is dead if that deadline is reached [without a troop withdrawal]," Mr Moussa said in an interview yesterday. "Nobody buys this process any more," he said.

Egypt is in close consultation with Syria and Saudi Arabia and the three countries are expected to draw up a joint agenda if US efforts continue to fail. Arab leaders may also convene a regional

summit of heads of state to co-ordinate their strategy. Since Benjamin Netanyahu, Israel's prime minister, came to power in 1996 at the head of a right wing coalition, Israel has withdrawn its troops from most of the Palestinian town of Hebron. But further withdrawals appear unlikely before mid-June.

Egypt has become increasingly anxious at the failure of the US to break the deadlock by putting pressure on the Israeli government to abide by the Oslo agreement.

"It's up to the Americans. If US envoy Dennis Ross comes again and achieves nothing, he won't come a second time," Mr Moussa said. "Anything the Netanyahu government did would continue to be illegal," he said. "There will be a reassessment. Business as usual cannot continue."

Mr Moussa revealed that Mr Netanyahu telephoned President Hosni Mubarak of Egypt last week in a fruitless effort to convince the Egyptian leader that Israel remained ready to honour its commitments. Mr Mubarak has made it clear he no longer trusts Mr Netanyahu.

Evidence elsewhere of this distrust lay in the recent Lebanese and Syrian rejection of Israeli offers to withdraw its troops from south Lebanon. The proposal to withdraw, demanded by a 20-year-old UN Security Council resolution, was rejected because of Israeli conditions.



Tutu outside the court yesterday: "We don't want to humiliate Botha"

Algerian local officials held over killings

By Roudha Khalaf

Islamist extremists were held responsible for the killings and the government later sent in the army to clean out extremist cells in the mountainous region.

According to *Le Tribune*, another French language local daily, a security officer who sought to investigate the involvement of government-armed militias in some killings in Relizane was also killed recently. This might have triggered the government crackdown.

The reports in Algerian newspapers follow allegations by international human rights groups and some Algerian opposition parties of widespread human rights abuses in Algeria, and calls for investigations into civilian killings. Human rights groups are urging western governments to take up the Algeria case at the United Nations Human Rights Commission, now in its 54th session in Geneva.

Liberté, a French-language daily, said a dozen officials and heads of militias had been arrested on suspicion of spreading "a reign of terror" and executing dozens of civilians since 1992 in Relizane. Liberté said two mass graves, containing 17 and 62 people suspected of having been killed by pro-government militias, had been uncovered.

Among the officials arrested were two mayors, one of them belonging to the pro-government party, the National Democratic Rally. He and others are accused of extra-judicial executions, disappearances, looting and extortion.

Relizane was the site of large massacres of civilians in January and several villages were reportedly burned.

Botha faces moment of truth

Former South Africa president P. W. Botha will be prosecuted for refusing to appear before South Africa's truth commission unless a deal is reached by today, Reuters reports from George, South Africa.

Lawyers for Mr Botha, 82, and officials of the statutory Truth and Reconciliation Commission (TRC) spent most

of yesterday locked in talks on how to reach a compromise that would allow the former apartheid leader to avoid an embarrassing court appearance.

A TRC spokesman said that they were working towards getting Mr Botha to appear before the TRC in a closed session. Mr Botha has so far resisted appearing before the

TRC at all, calling it a "circus". Mr Botha faces a fine of R20,000 (\$4,000) or two years in jail if convicted.

The TRC chairman, Archbishop Desmond Tutu, said yesterday he still hoped a deal could be reached. "We do not seek to humiliate him. All that we would hope is that he would be able to assist the commission," he said.

Airport impasse clips the wings of Palestinian statehood

Gaza's terminals will either be a monument to sovereignty or a mausoleum to the peace process, writes Judy Dempsey

When Tony Blair, UK prime minister, visits Israel and the occupied territories later this month, one issue he is expected to raise is Gaza International Airport.

The \$63m airport, half financed by European Union donors, is located south of Gaza city and near the Egyptian border. The runway is complete. The main terminal is ready for operation. Moroccan craftsmen are finishing off the VIP lounge with tiled mosaics.

But the control tower is empty and no aircraft can

land or depart. Donors say Israel is holding up delivery of German navigational equipment until a protocol to operate the airport is agreed between Israel and the Palestinian Authority (PA).

Once the airport is opened, it will be a monument to Palestinian statehood and sovereignty. If it stays unused, it will be a mausoleum to the peace process.

As the Palestinians see it, Israel is setting unrealistic demands, knowing the airport will confer on the PA a measure of greater sovereign

status than the airport in different locations and conduct different activities. But if there is a dispute, it has not been agreed who would have the final say.

"There is agreement in principle to have the minimum presence of (Israelis) at the airport," said Gen Brom, adding that passengers who posed a security risk to Israel would not be allowed to enter Gaza. Israel, as agreed, would have access to passenger lists.

The second issue is cargo. The cargo terminal is not yet completed, so all Palestinian cargo will first be transported to Rafah, near the Egyptian border, where Israel wants to inspect it to stop weapons or military

equipment entering Gaza. There is no agreement on the inspection methods.

The third issue is designation of aircraft. Every airport has a designation consisting of four letters. The first two are the Flight Information Region (FIR). Israel insists that since the 1995 Interim Agreement gives Israel control of Gaza air space, its own FIR should be used. The Palestinians, for reasons of statehood and national identity, want their own.

But beyond these issues, there is a prevailing suspicion among Palestinians about Israel's motives. They fear that if the airport were opened under the present circumstances of stalled

peace negotiations, it would give Benjamin Netanyahu, Israeli prime minister, an excuse not to go ahead with further troop pullbacks from the West Bank or establishing a safe corridor for people and goods between the West and Gaza.

Palestinians insist the airport must not be extracted from all the outstanding issues of the Interim Agreement, a view reflecting their complete lack of trust and confidence in Israel's motives.

"The Netanyahu government never wanted to view the Oslo accords as an integrated process, which tied to a timetable," said an EU diplomat. "I can understand why the Palestinians are very wary."

Digital detectives surf net for jukebox pirates

By Alice Rawsthorn

The Recording Industry Association of America (RIAA), which represents US record companies, is planning a crackdown against the pirate digital jukeboxes that post unauthorised copies of albums and singles on the internet.

Frank Croighton, vice president of the RIAA's anti-piracy unit, said the association had been monitoring the recent increase in digital music piracy, and had identified a number of internet sites suspected of breaching copyright.

The RIAA expects soon to take legal action against the unauthorised sites. Last June, the association set a precedent by issuing writs against three sites, all of which closed down immediately.

Digital piracy is a growing concern for international record companies. An unofficial study recently identified 1,800 illegal internet jukeboxes worldwide. The prob-

lem is particularly severe in the US, the country with the highest level of internet usage.

Illegal digital jukeboxes have sprung up all over the US, notably on campuses, where students have access to college servers. New recordings are often posted up on internet sites within a few hours of release.

Anyone with a multimedia computer can download music from these sites on to a hard disk, and record it on to a compact disc using a CD recorder, which can be purchased for \$400. Some digital pirates charge consumers to download the music, but others offer it free.

The problem is now so serious that the RIAA has hired a permanent team of "digital detectives" at its Washington headquarters, who surf the internet in search of copyright abuses.

The association's anti-piracy unit then tracks down the illicit sites using conventional detection methods.

"Since last June's legal

suits, we've been actively looking for other targets to litigate against," said Mr Croighton. "And we'll be taking action very soon."

Record companies and music retailers plan eventually to operate their own official digital jukeboxes by delivering music to consumers over networks, such as the internet.

Some companies are already doing so on an experimental basis, but they are unlikely to proceed with fully fledged commercial digital distribution until the necessary legal and technical copyright protection mechanisms are in place.

Over the long term, digital distribution could enhance their profitability. Retailers will save on property and staff costs, and record companies can increase direct sales to the public.

However, the music industry must stem the rise in piracy if it is to exploit these commercial benefits fully.

Brittan seeks backing for millennium trade round

By Ken Wain in Buenos Aires

The European Union hopes to secure Latin American backing for a Millennium Round of trade liberalisation negotiations. Sir Leon Brittan, EU trade commissioner, said yesterday. Sir Leon said Argentine officials had responded very positively and he hoped to meet the same response in Uruguay and Brazil.

The round, which would follow the successful 1986-93 Uruguay Round, was formally backed by EU trade ministers last month. It would tackle remaining industrial tariffs and investment and competition issues. "With Argentina, it's fair to say I was knocking at an open door," said Sir Leon, after talks with President Carlos

Menem and senior ministers. The US, which has backed a sectoral approach to future trade negotiations, has not yet given its response to the Millennium initiative.

The EU was also seeking a mandate to begin trade negotiations with Mercosur, the customs union which groups Argentina, Brazil, Paraguay and Uruguay. Sir Leon said: "We hope to have a text to present to the Council of Ministers in June so we can start the talks next year."

Sir Leon denied his criticism last year's move by Mercosur to raise its common external tariff by 3 percentage points. "It is perfectly lawful under WTO rules but it sends a bad signal. I was pleased by Argentine assurances that the move was temporary."

"We are not in a race with the FTAA and we don't have

Prince invests in Teledesic

By Christopher Price in San Francisco

Prince Alwaleed bin Talal, the international investor and nephew of Saudi Arabia's King Fahd, yesterday said he had invested \$200m in the privately held Teledesic telecommunications company.

Teledesic, backed by Microsoft's Bill Gates, is to begin operating by the end of 2002, with 228 satellites providing two-way, broadband communications anywhere in the world.

Boeing of the US is to build and deploy Teledesic's planned \$9bn satellite network of access to telecommunications services such as the internet and video conferencing.

With an estimated fortune of \$1bn, Prince Alwaleed has an international portfolio which includes stakes in banks, real estate, hotels, broadcasting, computers and an airline.

Prince Alwaleed has also recently bought stakes in Korean and Malaysian automobile manufacturers.

OECD Export Credit Rates

The Organisation for Economic Co-operation and Development announced new minimum interest rates (%) for officially supported export credits for April 15 1998 to May 14 1998 (March 15 1998 to April 14 1998 in brackets).

D-Mark	5.68 (5.59)
Ecu	5.27 (5.39)
French franc	5.65 (5.69)
Guider	up to 5 years 5.45 (5.40)
	6 to 8.5 years 5.70 (5.65)
	more than 8.5 years 6.10 (6.05)
Italian lira	4.91 (5.13)
Yen	2.48 (2.40)
Peseta	5.60 (5.69)
Swing	7.19 (7.21)
Swiss franc	- (3.91)
US dollar for credits	
	up to 5 years 6.57 (6.43)
	6 to 8.5 years 6.91 (6.49)
	more than 8.5 years 6.71 (6.69)

These rates are published monthly by the Paris-based OECD. A minimum of 6% is charged on all credits. Interest rates may not be fixed for more than 120 days. SDR-based rates of interest are also used for all currencies.

CAMISEA PROJECT OFFICIALS SUSPECT SHELL, MOBIL WANT FURTHER TAX CONCESSIONS

Peru gas scheme faces delay

By Sally Bowen in Lima

Shell and Mobil are expected to lodge a formal request this week to postpone for six months the full development of Peru's vast hydrocarbons reserves in the south-eastern jungle area of Camisea.

Initial investment in the trans-Andean pipeline and basic infrastructure is estimated at upwards of \$2.5bn, while a petrochemicals complex based on Camisea's natural gas would demand \$3bn in a first stage.

The request comes as an embarrassment to the Peruvian government, which has dubbed Camisea the "deal of the century." Ministers have already stated that any postponement would be unfortunate and, under the terms of the contract signed two years ago, the government appears to have the right to demand that the Shell-Mobil consortium proceed immediately or pull out altogether.

Shell and Mobil are alleging technical grounds for the postponement: drilling at the two enormous reservoirs, San Martin and Cashinqui, has revealed particularly troublesome fractures in the

bedrock, meaning the ratio of saleable liquids to cumbersome gas is sharply lower than originally thought. Initial estimates of reserves - some 11,000bcm cubic feet of natural gas and 600m barrels of liquids and condensates, making this one of the world's largest of its kind - are not affected. This technical problem has, however, been known about for many months.

The government has

suspected Shell-Mobil of attempting to delay the project for environmental reasons. Shell and Mobil have also delayed some environmental work in Perupetro, the state's

entity for hydrocarbons contracts, accuse the transnational consortium of seeking further tax concessions and incentives. The consortium is already the beneficiary of a law which grants early drawback of Peru's 18 per cent sales tax on all purchases made in the development phase.

While Camisea's condensate saps have a ready and thirsty local market and good export potential, natural gas is unknown as a fuel in Peru. The pipeline is expected to bring a huge 500m cubic feet daily over the Andes to Lima. So far, only a handful of large industrial customers have signed preliminary contracts for supply and there are no tax incentives to cut their conversion costs.

Disappointing, too, has been the decision by EnerSur - a wholly owned subsidiary of Belgium's Tractebel - to press ahead with construction of some 460MW of coal-fired energy plants in Peru's energy-hungry south. Shell and Mobil had hoped environmental arguments would persuade both investors and government to late February.

US customs ruling reignites lumber dispute with Canada

By Edward Alden in Toronto

A dispute over Canadian softwood lumber exports to the US could be rekindled in exchange for US lumber producers agreeing not to pursue countervailing duty actions against Canadian companies.

But Canadian producers discovered a loophole in the carefully crafted agreement last February, when British Columbia-based Canfor won a customs ruling that dimensional lumber modified by small drill holes should be classified as a separate product and not subject to the quota.

The US and Canada two years ago agreed to restrict Canadian duty-free exports

to 14.7bn board feet of lumber each year. Shipments above the quota face a \$50 to \$100 charge on each 1,000 board feet. The deal was reached in exchange for US lumber producers agreeing not to pursue countervailing duty actions against Canadian companies.

But it could well start pinching lumber producers by the autumn, particularly in British Columbia where traditional export markets in Asia collapsed after the financial crisis.

British Columbia is also trying to give its beleaguered forest companies a break by easing environmental regulations and possibly lowering its charge for cutting on crown land, moves that are being eyed carefully by US lumber producers for

possible violations of the deal.

While some forest companies are eager to fight the ruling, the chief spokesman for the industry says that would be a mistake. Jake Kerr, chairman of Vancouver-based Lignum, says it is more important to "preserve the integrity of the lumber agreement" than to keep the loophole open.

الموارد

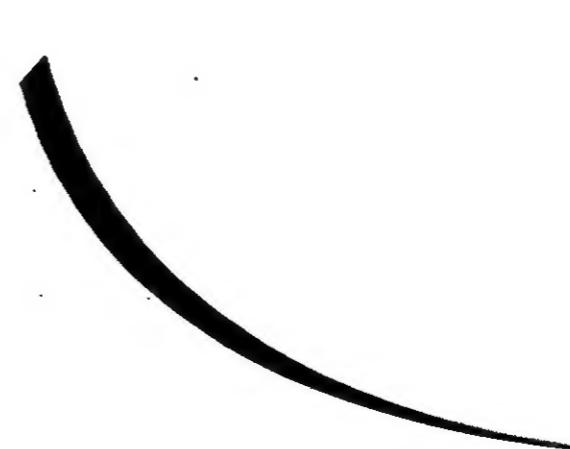
arian local
ials held
killings

'an students'
est broken up

faces delay

g reignites
th Canada

The
power
behind the
**world's most powerful
companies.**



**Computer systems
with the phenomenal power to compute
the absolute toughest problems.**



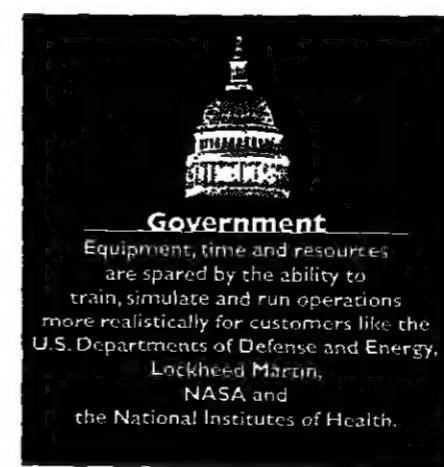
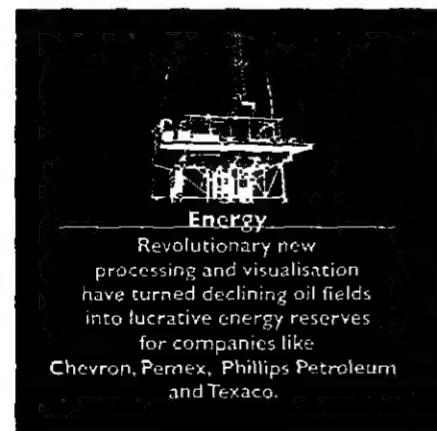
Insight comes from seeing and solving your toughest problems in ways not possible before.

Computers are merely tools, the best of which help you see, understand and create things you never could before.

This is what separates Silicon Graphics® systems from every other type of computer today.

Computer systems with the phenomenal power to compute the absolute toughest problems.

Computer systems that can visualise the most complex data with the most clarity.



These two factors, and our in-depth industry knowledge are why every major corporation, in every major industry uses Silicon Graphics systems.

Together they help companies fundamentally change the way business is done in manufacturing, science, energy, government, entertainment and communications. They are the reasons companies lead their industries in finding opportunities where before there were none.

They are the reasons Silicon Graphics is again poised to become the most talked about computer company in the world.

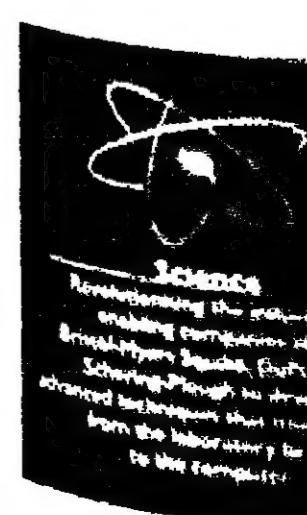
In order to succeed today, companies must combine massive amounts of data with the ability to see that data in more meaningful ways. Traditionally, these applications involve modeling, simulation, design and special effects. Moving forward, you will need applications for creating

business intelligence, storing and serving complex media,

and leveraging the power of the networked world in a data intensive environment.

All require the strengths of Silicon Graphics solutions.

All require solutions that enable the true power of human insight.



Joy of life

Computer systems with the power to visualise the most complex data with the most clarity.

sight.

is not possible before

The insight of knowledge.

The insight of creativity.

The insight of innovation.

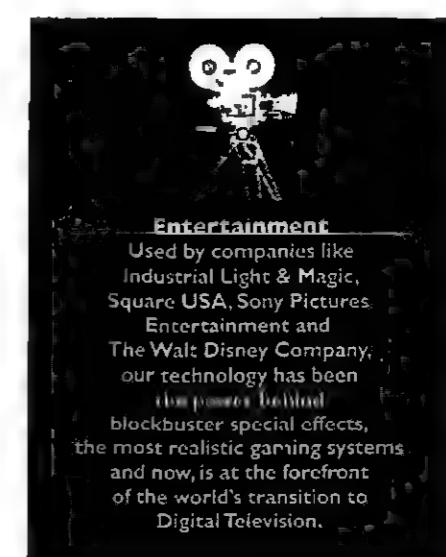
Today, you can let data lead you to powerful insights, or you can let its complexity and growth suffocate your business. Silicon Graphics systems eclipse the capacity of ordinary computers to convert data to knowledge.

Our systems' advanced architecture and performance are keystones of competitive insight for our customers.

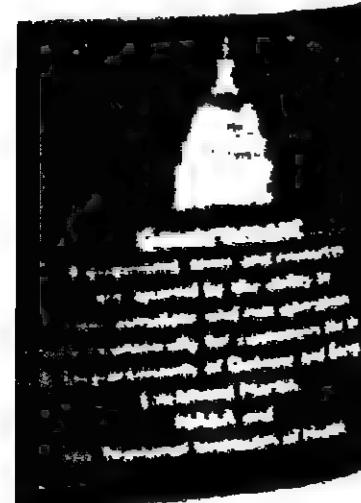


In addition to our core commitment to the UNIX® environment, Silicon Graphics is now allied with Intel and Microsoft, extending this power to new platforms, and enabling us to provide added choice for our present and future customers.

Communications
Fueled by deregulation and the Internet revolution, companies like Czech Telecom, Digex, GTE SuperPages Interactive Services, Hiway Technologies and Telewest use our technology to create new revenue generating services and cost-effective Internet infrastructure.

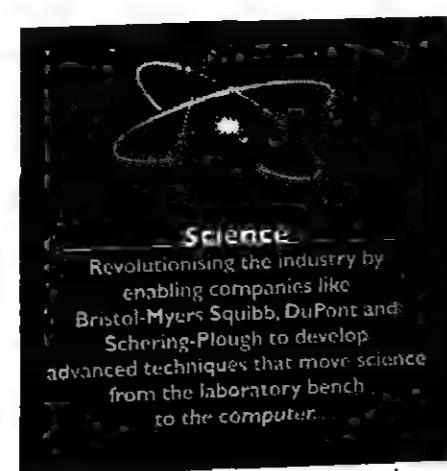


Entertainment
Used by companies like Industrial Light & Magic, Square USA, Sony Pictures Entertainment and The Walt Disney Company, our technology has been the power behind blockbuster special effects, the most realistic gaming systems and now, is at the forefront of the world's transition to Digital Television.



Innovation, creativity and knowledge are all supremely human factors in the equation for solving the toughest business problems.

To foster the insights that generate these factors, more companies turn to Silicon Graphics computing.
It's where they find the power of insight.



 **SiliconGraphics**

www.sgi.com



vision.

Many of my colleagues have asked why I recently decided to take on the challenge of leading Silicon Graphics into the 21st century. The answer is simple. I believe Silicon Graphics has tremendous potential to become the most powerful resource in the world for generating, fostering and expanding human creativity and insight.

Fueling this potential are three core competencies: High-performance computing, visualisation, and our thorough understanding of the markets in which we thrive.

The combination of these three factors make Silicon Graphics unique in the industry, and it makes us a powerful resource for powerful business.

To make this resource more accessible, Silicon Graphics is pushing the envelope with present and future technologies. In addition to our continued commitment to the UNIX environment, the future inclusion of Intel and Microsoft technology and software will expand our product offering to our key markets.

Perhaps the most important signals for the success of Silicon Graphics are its customers and employees. Our customers repeatedly bring us their toughest computing problems, and our employees repeatedly create solutions uniquely capable of solving them. That's why Silicon Graphics will continue to be the power behind the world's most powerful companies. That's why every one of our 10,500 employees comes to work each day. And that's why I chose to pour my energy and passion into this company.

the power of insight

Richard E. Belluzzo
Chairman
Chief Executive Officer

SiliconGraphics

JAY V. LIOU

BRITAIN

INWARD INVESTMENT LG AND HYUNDAI MOVES WILL ADD TO DISMAY IN SCOTLAND AND WALES

Korean factory start-ups delayed further

By James Sutcliffe in Edinburgh

Senior executives at LG and Hyundai, the Korean companies, have warned of further delays in opening their big semiconductor plants in Wales and Scotland. Both companies are seeking international partners with whom to complete their projects.

LG said its semiconductor plant at Newport in south Wales would now open at the end of 1999, five to six months later than previously announced. An official said LG was looking for another company to become involved in the scheme and disclosed that LG had so far raised

only \$300m-\$400m of the \$2.1bn needed to complete it. At Hyundai Semiconductor a senior manager said there was a 50-50 chance of further postponement in the opening of its \$2.1bn semiconductor plant at Dumbarton in Scotland which has already slipped from the end of 1998 to the end of 1999. It too was looking for a partner and would have to "review the project" if it did not find one.

The warning of further delays to the two big inward investment schemes came in interviews by the BBC with the companies in Seoul. They are likely to cause dismay in Scotland and Wales

and further potential embarrassment to the UK government which is committed to give large amounts of financial aid to both schemes.

Assurance from Japanese envoy

Sadayuki Hayashi, the Japanese ambassador to the UK, yesterday assured industrialists in north-east England that any further postponement in the opening of its \$2.1bn semiconductor plant at Dumbarton in Scotland which has already slipped from the end of 1998 to the end of 1999, it too was looking for a partner and would have to "review the project" if it did not find one.

The warning of further delays to the two big inward investment schemes came in interviews by the BBC with the companies in Seoul. They are likely to cause dismay in Scotland and Wales

strong pressure from their government not to increase foreign borrowing. Their quests for other electronic companies to become involved are restricted by the limited number of companies worldwide large enough to undertake investments on this scale.

The LG semiconductor plant, set to employ 1,700, is part of a \$2.8bn investment by the company in Wales, envisaging the eventual employment of more than 6,000. The four-storey shell of the semiconductor plant has already been built but is waiting for the installation of equipment.

Earlier this year LG

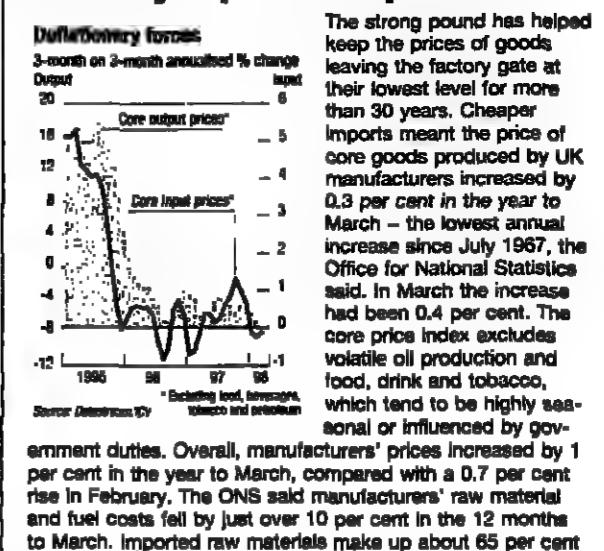
blamed the postponement of the plant's opening by six months to mid 1999 on its decision to introduce more modern semiconductor technology into the facility. Hyundai last December moved back the opening of its Dumbarton plant by a year to the end of 1999. In February it curtailed most work on the completion of the shell of the facility for a four month period. It also emerged that it was negotiating with Scottish Enterprise, the development agency, to obtain ownership of the site in order to make it easier to raise finance to complete it and to attract a partner.

Michelle Demessine, the French tourism minister, yesterday stirred up fresh controversy over the ticketing arrangements for this summer's soccer World Cup when she invited ticketless British supporters to visit France during the month-long tournament. The invitation to fans to "join the party" in France contradicts the policy of the French and British governments, which have advised fans without tickets to stay at home. Only last month the UK government launched a £1m (\$1.67m) television advertising campaign aimed at dissuading ticketless fans from travelling to France. The supply of tickets for British fans is insufficient to meet the demand and the authorities are worried about the security implications of having tens of thousands of fans desperate to buy tickets congregating outside stadiums. Mme Demessine not only invited ticketless fans, she also said there would be no checks on the names of ticket-holders at stadiums. Previously, the French organisers have warned fans that those found with tickets carrying somebody else's name would be prevented from taking their seats. Patric Harverson, London

STRONG POUND

Industry's prices kept down

DfE/British Airways



The strong pound has helped keep the prices of goods leaving the factory gate at their lowest level for more than 30 years. Cheaper imports meant the price of core goods produced by UK manufacturers increased by 0.3 per cent in the year to March - the lowest annual increase since July 1987, the Office for National Statistics said. In March the increase had been 0.4 per cent. The core price index excludes volatile oil production and food, drink and tobacco, which tend to be highly seasonal or influenced by government duties. Overall, manufacturers' prices increased by 1 per cent in the year to March, compared with a 0.7 per cent rise in February. The ONS said manufacturers' raw material and fuel costs fell by just over 10 per cent in the 12 months to March. Imported raw materials make up about 65 per cent of manufacturers' input costs. Richard Adams, London

POLITICAL MEMOIRS

Thatcher rival to publish

Michael Heseltine, the strongly pro-European Conservative who was deputy prime minister in John Major's government, will produce his autobiography in two years, it was disclosed yesterday. It will be published by Hodder & Stoughton, which said there had been a "hotly-contested" auction for the rights. Mr Heseltine, who stormed out of Margaret Thatcher's Cabinet in 1986 and signalled her political demise by standing against her for the party leadership in 1990, has promised a frank account of his 30 years at the forefront of politics.

N Ireland deal soon to face first test from Protestants

Local members of the biggest party in Northern Ireland will have their say at the weekend, writes John Murray Brown

The Northern Ireland peace agreement will face its first real hurdle on Saturday when David Trimble, leader of the pro-British Ulster Unionists, will seek the backing of his party's ruling council.

His supporters appeared quietly confident yesterday that the agreement would be endorsed. But this weekend the grassroots will have their say when the 800 council members - representing branch offices, the protestant Orange Order, and youth and women's groups - will vote on the settlement.

There are considerable misgivings among these groups. The difficulties are not so much with the core political deal but with the so-called equality agenda, which many Unionists see as appeasing Sinn Féin, the political wing of the Irish Republican Army.

Among activists, there is considerable disquiet that IRA prisoners are to be released without any guarantee.

Those against [the peace agreement] have nothing to offer except more of the war'

clear - Trimble is more popular than the agreement," said one party member who said he had still to decide whether to back the deal.

At first glance Mr Trimble appears to face a formidable task, with as many as six of

his 10 fellow MPs said to be opposed to the deal. But the parliamentary party - widely dismissed as dinosaurs by younger members - has rarely been a good measure of sentiment in the council.

Mr Trimble's supporters point out that when he won the leadership contest in 1995, none of his fellow MPs voted for him. Indeed, Mr Trimble, John Taylor and Ken Maginnis accounted for 75 per cent of the votes cast that night. These three are now the principal advocates of the deal.

Opponents of the deal include old-guard unionists led by William Ross and William Thompson, both of whom represent constituencies in the west of Northern Ireland, where unionists are in a minority and under threat from a resurgent nationalism. Jeffrey Donaldson, a key Trimble ally, is also said to oppose the deal.

Unionists in nationalist-held seats in the east of the region, such as South Down or Newry and Armagh appear to be more supportive, but opinion is more sceptical in the comfortable

eastern districts of North Down and Lisburn, where Protestants are in a majority.

"I sometimes think people just haven't suffered enough. In [protestant] Larne or Antrim, they wouldn't know a Sinn Féin member if he jumped up and bit them," said Bobby Stoker, a Belfast councillor for the hardline "loyalist" area of Sandy Row. In the area he represents, he estimates that 80 per cent of members are for the deal.

"Those against have nothing to offer except more of the war," he said.

But Stephen King, a member of the Young Unionist Movement, and a respected analyst of the party mood, said that regional breakdowns can be misleading.

He pointed out that Limerick and Omagh branches, both in the west, are said to be against the deal, while Coleraine and Strabane, also in the west, are in favour.

Official predictions were hard to come by yesterday.

Much will ride on tonight's meeting of the influential Orange Order. Although the order accounts for just 8% of the council's members, its decision carries weight

Rail route may go to France

By Jonathan Ford in London

Central Railway, the private company whose plans to build a £3bn (\$6bn) freight rail link from the English Midlands to the Channel tunnel were rejected by the UK parliament in 1996, is drawing up revised proposals that would extend the link to the north of England and carry passenger trains.

Under the new plan, the line would more than double in length to 845km and would run from Liverpool through Manchester, Sheffield, Leicester and London to Lille in northern France. It would be used mainly for freight but would also carry passengers.

Central's original scheme, which envisaged a 300km link between Leicester and the Channel tunnel, was rejected after attracting fierce criticism from MPs along its route who claimed homes would be blighted.

Central said it had decided

to revive the scheme because of the government's enthusiasm for encouraging rail transport. "If the government really wants to get lorries off the roads, the only way to achieve it is through Central Railway or something like it," said Alan Stevens, finance director.

Central believes it could be carrying up to 80m tonnes of freight within two years of opening the line, which would take 2m lorries a year off the roads.

It plans to take over disused rail track and parts of the existing network to carry lorries on flatbed wagons and double-stacked containers.

The company has yet to make an application to the transport department. Should it do so and the scheme be approved by parliament, the project would face a three-year approval period prior to construction, which would take around five years.

Airport food wins praise

The Noon Indian restaurant at London's Heathrow airport was described yesterday as the "most outstanding establishment" at a UK airport ranking airport catering outlets.

The guide, launched by Egon Ronay, the food critic, also praised the Pret à Manger sandwich bar, Harry Ramsden's fish and chip shop and the Metro Café at Heathrow. Gatwick airport's Planet Hollywood and two Metro Cafés were also praised.

Mr Ronay said food on offer at airports had improved "immensely" since BAA commissioned him and a team of inspectors to monitor quality. He said this was just as well for passengers given the low standards of food served to them on aircraft. But there was still room for improvement.

Mr Ronay said: "Six years ago it really was almost impossible to get a good cup of coffee. Now it's a very different situation." Nevertheless, too many passengers were still being fed "dry and tasteless" burgers and watery coffee.

The government yesterday called on tourism organisations and the public for ideas on how to protect Britain's tourism sites from the danger of destruction by mass tourism, writes Scheherazade Daneshkhan.

Tom Clarke, minister for film and tourism, said the government was committed to the growth of tourism, which provides one in eight UK jobs and accounts for more than 7 per cent of gross national product.

But he said the industry had to be developed in a way that was sensitive to the environment.

Mr Clarke said there was no evidence that any area of the country had been damaged by tourism but warned a strategy to cope with tourism growth over the next two decades.

■ The euro is on its way. On the first weekend in May 1998, the member states of the European Monetary Union (EMU) will be determined and the European Central Bank established in Frankfurt.

Germany's prominence as a financial center is thus destined to further increase. ■ From its

Headquarters, DG BANK is ideally positioned to help business gain a clear sighted view of the complex Euromarket. And

with a presence in the world's major economic

regions, it offers local expertise in a global context. ■ Here too, DG BANK operates by a principle that makes every customer a partner in a singular way. We call it the WIR PRINZIP, to which

DG BANK and its staff are wholeheartedly committed. It is rooted in the classic tradition of

Frankfurt headquarters, DG BANK is ideally positioned to help business gain a clear sighted view of the complex Euromarket. And

it exemplifies the central idea of partnership: mutual cooperation leads to mutual success.

Bank's ethics under scrutiny

A Co-op report will provide ammunition for those who have dismissed its claims as gimmicks, says George Graham

The Co-operative Bank has for years annoyed its competitors with its holier-than-thou advertisements and its marketing campaigns designed to put rival banks on the spot as financiers of death and destruction.

But when the bank publishes its financial results today it will also be putting its ethical claims up for scrutiny, with the publication of its first "partnership report", covering relationships with staff, customers, suppliers and the wider community.

The results, audited by Richard Evans of a group called "ethics etc", will provide some ammunition for those who have dismissed the Co-op's ethical and ecological claims as marketing gimmicks.

Customers who rushed to

sign up for the bank's bio-degradable credit card, launched with much trumpeting last year, for example, will be disappointed that the Co-op failed to recycle a single can, tin or piece of aluminium last year.

"NatWest recycles more cans than we do, although we are better on plastic cups.

"We were so busy developing biodegradable credit cards and ecologically sound fire systems that we lost sight of it," confesses Paul Monaghan, who ran the partnership team for the bank.

The bank also draws only 1.8 per cent of its staff from ethnic minorities, when they

bank follows through on its commitment not to finance the arms trade, oppressive regimes, exploitative factory farming, the fur trade, blood sports or businesses that use animals for testing cosmetics. "Fox hunting got turned away - and yes, they do apply," says Simon Williams, head of corporate affairs.

Mr Evans reviewed the procedures for implementing the bank's ethical policy and checked decisions taken on new customers. "I am satisfied, from reviewing a random sample of cases referred by the screening process to the ethical policy unit, that the ethical policy in all cases overrides any consideration of economic advantage to the bank," he says.

If Co-op denies that its social and ethical positioning is just a marketing gimmick, Mr Williams insists that it is not altruism, either. "We are not seeing this as philanthropy or do-goodism or a marketing ploy. There is a deep-rooted belief that there is a business purpose to this - that if we do all these things, better profits will result."

Questionnaires found, for example, that 80 per cent of staff said they were proud to be employed by the bank and 87 per cent of current account customers said they were very satisfied with the service.

Perhaps most importantly for the Co-op's credibility, the audit concludes that the

Head Office: DG BANK, D-60265 Frankfurt am Main, Germany. Offices in: Amsterdam, Atlanta, Bangkok, Beijing, Budapest, Cayman Islands, Hong Kong, Jakarta, Johannesburg, London, Luxembourg, Madrid, Mexico City, Milan, Moscow, Mumbai (Bombay), New York, Paris, São Paulo, Seoul, Shanghai, Tokyo, Warsaw, Zurich.

DG BANK is ideally positioned to help business gain a clear sighted view of the complex Euromarket. And

it exemplifies the central idea of partnership: mutual cooperation leads to mutual success.

DG BANK

BRITAIN

INDUSTRIAL RELATIONS UNION LEADERS WILL MEET NEXT WEEK TO DECIDE STRATEGY OVER GOVERNMENT'S STANCE ON RECOGNITION

Trade unions edge closer to dispute with Blair

By Robert Taylor,
Employment Editor

A confrontation over recognition of trade unions in workplaces is growing closer with the decision of union leaders to meet in emergency session next Monday to decide their strategy.

Union leaders are convinced Tony Blair, the prime minister, intends to push

through a union recognition law in line with the demands of employers, who say they want legislation ensuring no return to workplace power exercised by small groups of militants.

The general council of the Trades Union Congress must decide on Monday whether to continue negotiating with the government over the details of recognition or employer terms or affirm

their opposition to what is being proposed. Until now the trade unions have remained united against any dilution of Labour's pre-election commitment to recognition.

Over recent months, however, Mr Blair and his advisers have made clear they do not accept the TUC's position that only a majority of workers voting in a ballot would be necessary to secure

recognition from a company. The prime minister also wants small companies exempted from any recognition provisions.

Both these positions are in line with those of the Confederation of British Industry and other employer bodies.

Margaret Beckett, the chief industry minister, has presented the TUC with a number of options which

propose what majority might be necessary for a union to win a recognition ballot. This could involve a requirement that a majority of the workforce in the proposed bargaining unit, or a majority of those voting, if more than two thirds of the relevant workers, takes part in the ballot.

Alternatively the unions are being asked whether they might accept 40 per

cent of the workforce, or a majority of those voting in the ballot, if the turnout is at least 70 per cent, to have access to recognition.

Union leaders argue some of the worst employers have

employees were exempt this would mean 28 per cent, or 5.6m workers, would not have access to recognition.

Some ministers hope to

win over the TUC to accept diluted recognition proposals by offering legal protections for more vulnerable workers in the forthcoming "fairness at work" policy paper.

World Bank link to IMF must change, says aid minister

The government's tamed maverick has not abandoned her forthright approach to international affairs, says Liam Halligan

"I've always been a serious politician," says Clare Short, the chief international development minister, responding to charges that ministerial office has smoothed her political rough edges.

Ms Short generated enormous popularity as a hot-blooded leftwinger in opposition. She seemed prepared, whatever the consequences, to shout for what she believed - be it a united Ireland or the legalisation of cannabis. But she now faces accusations that her elevation to cabinet has brought with it a move towards hard-headed pragmatism.

"The media just deal in stereotypes," she says. "Now I've started controlling a £21bn budget, making policy and getting things done, they say: 'Good Heavens, she thinks'. But I've always been that way."

Ms Short has established herself as a respectable and relatively safe minister, overseeing the Department for International Development with vigour, tempered by caution.

This week she is with Gor-

don Brown, the chancellor of the exchequer, at the joint meeting of the World Bank and the International Monetary Fund - the annual jamboree of the global development industry.

Relishing the prospect, and with an eye on her reputation for candour, Ms Short shares her thoughts: "We're in a very silly situation. The international institutions are meant to be complementary, but the IMF keeps changing around taking other people's jobs in areas where it's not necessarily competent," she explains.

Ms Short wants the IMF to stick with macroeconomic stabilisation and the World Bank to deal in micro-reforms - "regulation and corporate governance, as well as the social programmes". But, she says, the two should work together to reduce poverty.

"The IMF needs to clarify what it is good at and how it interfaces with the bank. The conditions we place on loans to less developed countries from both organisations should be geared towards poverty eradication."

A central topic in Washington is likely to be the Multilateral Agreement on Investment - a plan by industrialised nations for overseas and domestic investors to be treated same.

Ms Short recently raised the ire of aid and environmental organisations by supporting the MAI's extension to developing countries. Many non-governmental organisations call the agreement "an Americanisation charter", arguing it would exploit the world's poor.

"Although the NGOs seek to speak for the poor, their

critique is wrong," Ms Short argues. "Excluding poor countries from the MAI would deprive them of much-needed investment."

Beyond Washington, Ms Short is looking forward to the G8 summit in May - to be held in her constituency in Birmingham, England's second-biggest city.

She remains "hopeful" of persuading overseas colleagues of the merits of debt relief and the multilateral untangling of aid flows.

Asked about how she combines a ferocious independence with status in government, Ms Short refers to her "belief in open, honest debate".

which would help leverage investment."

Beyond Washington, Ms Short is looking forward to the G8 summit in May - to be held in her constituency in Birmingham, England's second-biggest city.

She remains "hopeful" of persuading overseas colleagues of the merits of debt relief and the multilateral untangling of aid flows.

Asked about how she combines a ferocious independence with status in government, Ms Short refers to her "belief in open, honest debate".

Between hours, up to a limit of 12 minutes in any one hour.

The IPA last year backed the ISBA proposal to the Independent Television Commission, the broadcasting watchdog, for a phased increase up to the nine minutes of advertising an hour allowed elsewhere in the European Union. The suggestion was rejected.

But there are signs of a difference of emphasis between them on how the issue should be resolved. The ISBA has taken the more hawkish line in arguing the restrictions on minutes allowed for advertising should be relaxed to increase the supply of airtime and so reduce inflationary pressure.

It also seeks longer-term changes to help commercial television channels win audiences back from the BBC, and to give advertisers a greater voice in decisions affecting TV advertising.

Only seven minutes of advertising per hour is permitted during the day. Within this total, broadcasters can transfer minutes

between hours, up to a limit of 12 minutes in any one hour.

The IPA last year backed the ISBA proposal to the Independent Television Commission, the broadcasting watchdog, for a phased increase up to the nine minutes of advertising an hour allowed elsewhere in the European Union. The suggestion was rejected.

But there are signs of a difference of emphasis between them on how the issue should be resolved.

The ISBA has taken the more hawkish line in arguing the restrictions on minutes allowed for advertising should be relaxed to increase the supply of airtime and so reduce inflationary pressure.

It also seeks longer-term changes to help commercial television channels win audiences back from the BBC, and to give advertisers a greater voice in decisions affecting TV advertising.

Only seven minutes of advertising per hour is permitted during the day.

Within this total, broadcasters can transfer minutes

between hours, up to a limit of 12 minutes in any one hour.

The IPA last year backed the ISBA proposal to the Independent Television Commission, the broadcasting watchdog, for a phased increase up to the nine minutes of advertising an hour allowed elsewhere in the European Union. The suggestion was rejected.

But there are signs of a difference of emphasis between them on how the issue should be resolved.

The ISBA has taken the more hawkish line in arguing the restrictions on minutes allowed for advertising should be relaxed to increase the supply of airtime and so reduce inflationary pressure.

It also seeks longer-term changes to help commercial television channels win audiences back from the BBC, and to give advertisers a greater voice in decisions affecting TV advertising.

Only seven minutes of advertising per hour is permitted during the day.

Within this total, broadcasters can transfer minutes

between hours, up to a limit of 12 minutes in any one hour.

The IPA last year backed the ISBA proposal to the Independent Television Commission, the broadcasting watchdog, for a phased increase up to the nine minutes of advertising an hour allowed elsewhere in the European Union. The suggestion was rejected.

But there are signs of a difference of emphasis between them on how the issue should be resolved.

The ISBA has taken the more hawkish line in arguing the restrictions on minutes allowed for advertising should be relaxed to increase the supply of airtime and so reduce inflationary pressure.

It also seeks longer-term changes to help commercial television channels win audiences back from the BBC, and to give advertisers a greater voice in decisions affecting TV advertising.

Only seven minutes of advertising per hour is permitted during the day.

Within this total, broadcasters can transfer minutes

between hours, up to a limit of 12 minutes in any one hour.

The IPA last year backed the ISBA proposal to the Independent Television Commission, the broadcasting watchdog, for a phased increase up to the nine minutes of advertising an hour allowed elsewhere in the European Union. The suggestion was rejected.

But there are signs of a difference of emphasis between them on how the issue should be resolved.

The ISBA has taken the more hawkish line in arguing the restrictions on minutes allowed for advertising should be relaxed to increase the supply of airtime and so reduce inflationary pressure.

It also seeks longer-term changes to help commercial television channels win audiences back from the BBC, and to give advertisers a greater voice in decisions affecting TV advertising.

Only seven minutes of advertising per hour is permitted during the day.

Within this total, broadcasters can transfer minutes

between hours, up to a limit of 12 minutes in any one hour.

The IPA last year backed the ISBA proposal to the Independent Television Commission, the broadcasting watchdog, for a phased increase up to the nine minutes of advertising an hour allowed elsewhere in the European Union. The suggestion was rejected.

But there are signs of a difference of emphasis between them on how the issue should be resolved.

The ISBA has taken the more hawkish line in arguing the restrictions on minutes allowed for advertising should be relaxed to increase the supply of airtime and so reduce inflationary pressure.

It also seeks longer-term changes to help commercial television channels win audiences back from the BBC, and to give advertisers a greater voice in decisions affecting TV advertising.

Only seven minutes of advertising per hour is permitted during the day.

Within this total, broadcasters can transfer minutes

between hours, up to a limit of 12 minutes in any one hour.

The IPA last year backed the ISBA proposal to the Independent Television Commission, the broadcasting watchdog, for a phased increase up to the nine minutes of advertising an hour allowed elsewhere in the European Union. The suggestion was rejected.

But there are signs of a difference of emphasis between them on how the issue should be resolved.

The ISBA has taken the more hawkish line in arguing the restrictions on minutes allowed for advertising should be relaxed to increase the supply of airtime and so reduce inflationary pressure.

It also seeks longer-term changes to help commercial television channels win audiences back from the BBC, and to give advertisers a greater voice in decisions affecting TV advertising.

Only seven minutes of advertising per hour is permitted during the day.

Within this total, broadcasters can transfer minutes

between hours, up to a limit of 12 minutes in any one hour.

The IPA last year backed the ISBA proposal to the Independent Television Commission, the broadcasting watchdog, for a phased increase up to the nine minutes of advertising an hour allowed elsewhere in the European Union. The suggestion was rejected.

But there are signs of a difference of emphasis between them on how the issue should be resolved.

The ISBA has taken the more hawkish line in arguing the restrictions on minutes allowed for advertising should be relaxed to increase the supply of airtime and so reduce inflationary pressure.

It also seeks longer-term changes to help commercial television channels win audiences back from the BBC, and to give advertisers a greater voice in decisions affecting TV advertising.

Only seven minutes of advertising per hour is permitted during the day.

Within this total, broadcasters can transfer minutes

between hours, up to a limit of 12 minutes in any one hour.

The IPA last year backed the ISBA proposal to the Independent Television Commission, the broadcasting watchdog, for a phased increase up to the nine minutes of advertising an hour allowed elsewhere in the European Union. The suggestion was rejected.

But there are signs of a difference of emphasis between them on how the issue should be resolved.

The ISBA has taken the more hawkish line in arguing the restrictions on minutes allowed for advertising should be relaxed to increase the supply of airtime and so reduce inflationary pressure.

It also seeks longer-term changes to help commercial television channels win audiences back from the BBC, and to give advertisers a greater voice in decisions affecting TV advertising.

Only seven minutes of advertising per hour is permitted during the day.

Within this total, broadcasters can transfer minutes

between hours, up to a limit of 12 minutes in any one hour.

The IPA last year backed the ISBA proposal to the Independent Television Commission, the broadcasting watchdog, for a phased increase up to the nine minutes of advertising an hour allowed elsewhere in the European Union. The suggestion was rejected.

But there are signs of a difference of emphasis between them on how the issue should be resolved.

The ISBA has taken the more hawkish line in arguing the restrictions on minutes allowed for advertising should be relaxed to increase the supply of airtime and so reduce inflationary pressure.

It also seeks longer-term changes to help commercial television channels win audiences back from the BBC, and to give advertisers a greater voice in decisions affecting TV advertising.

Only seven minutes of advertising per hour is permitted during the day.

Within this total, broadcasters can transfer minutes

between hours, up to a limit of 12 minutes in any one hour.

The IPA last year backed the ISBA proposal to the Independent Television Commission, the broadcasting watchdog, for a phased increase up to the nine minutes of advertising an hour allowed elsewhere in the European Union. The suggestion was rejected.

But there are signs of a difference of emphasis between them on how the issue should be resolved.

The ISBA has taken the more hawkish line in arguing the restrictions on minutes allowed for advertising should be relaxed to increase the supply of airtime and so reduce inflationary pressure.

It also seeks longer-term changes to help commercial television channels win audiences back from the BBC, and to give advertisers a greater voice in decisions affecting TV advertising.

Only seven minutes of advertising per hour is permitted during the day.

Within this total, broadcasters can transfer minutes

between hours, up to a limit of 12 minutes in any one hour.

The IPA last year backed the ISBA proposal to the Independent Television Commission, the broadcasting watchdog, for a phased increase up to the nine minutes of advertising an hour allowed elsewhere in the European Union. The suggestion was rejected.

But there are signs of a difference of emphasis between them on how the issue should be resolved.

The ISBA has taken the more hawkish line in arguing the restrictions on minutes allowed for advertising should be relaxed to increase the supply of airtime and so reduce inflationary pressure.

It also seeks longer-term changes to help commercial television channels win audiences back from the BBC, and to give advertisers a greater voice in decisions affecting TV advertising.

Only seven minutes of advertising per hour is permitted during the day.

Within this total, broadcasters can transfer minutes

between hours, up to a limit of 12 minutes in any one hour.

The IPA last year backed the ISBA proposal to the Independent Television Commission, the broadcasting watchdog, for a phased increase up to the nine minutes of advertising an hour allowed elsewhere in the European Union. The suggestion was rejected.

But there are signs of a difference of emphasis between them on how the issue should be resolved.

The ISBA has taken the more hawkish line in arguing the restrictions on minutes allowed for advertising should be relaxed to increase the supply of airtime and so reduce inflationary pressure.

It also seeks longer-term changes to help commercial television channels win audiences back from the BBC, and to give advertisers a greater voice in decisions affecting TV advertising.

Only seven minutes of advertising per hour is permitted during the day.

Within this total, broadcasters can transfer minutes

air
Insurance
shares fall
in wake of
flooding

OPERA

Artistic journey from Wagner to Glass

Richard Fairman finds Copenhagen consolidating its position on the world operatic map

There is a new brain-drain in the arts. While the board of the Royal Opera House struggles to find a general director who might survive longer than six months, British administrators are conquering the world. From Peter Hemmings in Los Angeles to Peter Jonas in Munich, they are exporting the skills that British opera-houses urgently need to keep at home.

In Copenhagen, the artistic director of the Royal Danish Opera is Elain Padmore - one of various expatriate arts currently being mentioned for the top job at Covent Garden. Having proved herself during 13 years at the Wexford Festival, Padmore had earned promotion by 1983 and could hardly have been more fortunate than to land an opera house as well funded and widely supported by its public than the one in Copenhagen.

Taking morning coffee on the city's most elegant square, she is keen to sound out the latest rumours coming from London and does no more than raise an eyebrow at some of the most bizarre. From her privileged position in Copenhagen, the problems in Britain must look pretty frightful. Denmark awards its relatively small Royal Theatre almost twice the annual grant

that goes to Covent Garden, and for that the audience does not expect Pavarotti or Domingo every other night.

The difficulties she faces are on a more modest scale, although sometimes no less pressing. It must have seemed a good idea to put on a new production of *Tristan und Isolde* as part of the larger plan to renew the Wagner repertoire, an enthusiasm of Padmore's and also of the Danish public at large. The Danes have

Francesco Negrini's imaginative staging had actors abseiling down from the roof and Eurydice murdered by electrocution

produced leading Wagnerian singers since the days of Lauritz Melchior, the century's most renowned Heldentenor, and barely a season passes at Bayreuth these days without them. Unfortunately, a curse of Wagnerian proportions laid that plan low, when illness carried off both the *Tristan* and the *Isolde* just before the opening night. By last weekend Stig Fogh Andersen was well enough to sing, but for all his musicality *Tristan* needs a singer in robust health to ride the orchestra and Andersen

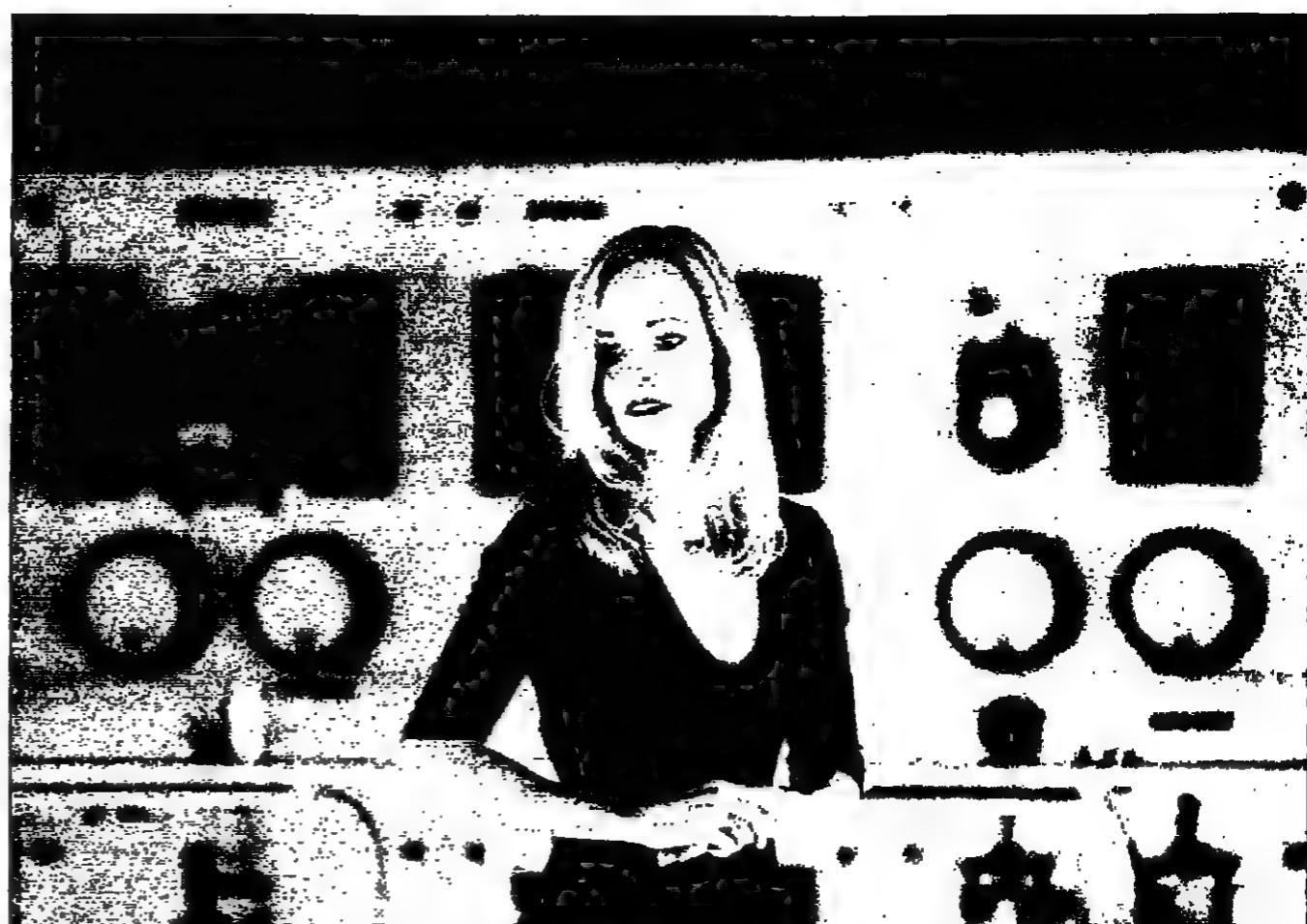
could not muster decibels enough. Sue Patchell, the American replacement Isolde, sang with a bright top register, but less depth of tone in the middle.

The result was a *Tristan und Isolde* that was enjoyable as far as it went, but not the Denmark-takes-on-the-world success that the company might have hoped. Bent Normann sang a sturdy Kundry and Christian Christiansen a formidable King Marke if only his top notes were more secure, while the presence of Poul Elming in the tiny role of Melot showed the strength of casting the Danes can manage in Wagner. But the outstanding performance came from the Norwegian mezzo Randi Stene, who sang gloriously as Brangine. Even standing stock still, she exuded an intensity of feeling that made her character the focal point of the drama.

In keeping with Padmore's mission to open the house to international influences, the producer was the British ex-RNO David Pountney. From some previous experiences one might have thought a producer had little to do in this opera, but Pountney and his designer, Robert Israel, were restlessly inventive, shifting the love duet around a complex tripartite set in variegated colours on a whirling stage revolve. His success was to banish stock Wagnerian semaphore acting in favour of a genuinely serious attempt at music-drama.

To that extent the conductor, Dietrich Bernet, was his ally,

THE ARTS



Afterlife in an electricity turbine: Suzanne Elmkr in Philip Glass's 'Orphée'

risking some extremes of speed in the interest of bringing the emotions to the surface. The orchestra of the Royal Danish Opera is one of the company's strengths and it gave a fine account of itself, especially considering the very open acoustics in this small theatre (the opposite extreme to the covered pit at Bayreuth).

From there to a converted electricity turbine building 10 minutes up the road is only a short

walk, but in artistic terms it signified a major journey. This was where the Royal Danish Opera chose to put on the first Scandinavian performance of Philip Glass's opera *Orphée* (1993), a typically alternative theatre

Glass's passion for the films of Jean Cocteau has inspired him to write a trilogy of Cocteau-related works and they feature music of more variety and expressive possibility than is to be heard in his other stage creations. The

score of *Orphée* is still recognisably the product of a minimalist, but there are significant stretches where Glass succeeds in getting beneath the skin of those endlessly repeated arpeggios.

The atmosphere of a mysterious world of the afterlife (hints of Faure's *Parade*) is palpably caught and in a nicely-turned duet between Orphée and his underworld princess, Glass touches upon human emotions with unexpected feeling.

Francesco Negrini's imaginative staging had actors abseiling down from the roof and (a wry touch) Eurydice murdered by electrocution. The cast was decent, the instrumental ensemble lively, the amplified sound acceptable, though any visitors in the audience had to choose between the singers' murky French and surtitles in Danish. Thank heavens the Danes are such civilised people and always print a synopsis in the programme in English.

OPERA

DAVID MURRAY

Jenska VR
Hamburg State Opera

This season Karita Mattila, the glorious young Finnish soprano, is singing her first *Jenůfa* at the New York Met, the Paris Bastille and the Hamburg State Opera. I heard her amid a solid cast, in Hamburg last Saturday, and was glad to have been there. (You can still go too see below)

Jenůfa was Janáček's first great operatic success. The new Hamburg staging - their fifth since 1986; they joined the bandwagon early - looks striking in Frank Philipp Schlesemann's "com-capt" led sets, but doesn't altogether sell. A huge barn for Act 1, with its sides converging upon a golden cornfield outside, but also a great stone starting to break through its floorboards. Jenůfa is disastrously pregnant, with her lover Štěva called to military service before he can marry her.

In Act 2, just after Jenůfa has given birth in secrecy, the walls have closed round and the giant stone has burst through to dominate the stage. By Act 3, when Jenůfa's stern stepmother (the "Kostelníka", or female ascetic) has drowned the baby to enable a decent new wedding, the stone has broken into harmless little rocks, with the walls drawn back to reveal freshly plowed fields.

Yes, we take the point; but why represent it twice over, when the words and music already tell us everything? The Kostelníka's prim cot-



Utterly compelling: Jan Blinkhof and Karita Mattila as Laca and Jenůfa

Mattila radiant in Hamburg

tage here becomes a primitive cavern, and the ceremonious wedding in Act 3 a picnic on the rocks. In the circumstances, the producer Olivier Tambosi has coped well and bravely.

Jenůfa's tenor lover, both Dutch, are young Albert Boumeers as the faithless Štěva, fecklessly charming; Steva, the veteran Jan Blinkhof, whose staunch, angry

Laca may look over-age but sounds splendid - a clean, ringing line, steely conviction. The soprano Eva Marton sings the Kostelníka with towering passion, more than enough to compensate for some threadbare tone. Old Grandmother Burya is affectingly portrayed by Oliver Fredricks; all the smaller roles are well taken, without a hint of caricature.

And Mattila's Jenůfa is unimprovable. She looks wonderful - tall, slim, fragile - and though I cannot vouch for her Czech, her every phrase bespeaks anxious sincerity. She never over-sings; much of the role is delivered in intimate, conversational style. When the voice opens up into full, unfeigned cry, however, it is thrilling to hear, and

utterly compelling. Peter Schneider conducts with sterling efficiency, but he uses (I think) the old Kováčovit version of the score, with "re-touchings" that are often too strident. Especially at the ending: would be more moved if our ears were less battered.

Further performances on 18, 22 and 25 April, May 2.

INTERNATIONAL

Arts Guide

AMSTERDAM

EXHIBITION
Rijksmuseum
Tel: 31-20-673 2127
Oriental Prints: serving as a source of inspiration to craftsmen, artists and patrons, these prints provided information about the fashions and designs of other cultures. This selection of the finest related objects such as furniture and silverware; ends on Sunday

BALTIMORE
EXHIBITION
Walters Art Gallery
Tel: 1-410-547 9000
Monet: Paintings of Giverny from the Musée Marmottan. 22 paintings produced during the last 23 years of the artist's life. Photo murals and works from the collection will be shown alongside the touring works; to May 31

BELFAST
OPERA
Grand Opera House
Tel: 44-1232-241919

The National Opera of Latvia:
Nabucco, by Verdi; Apr 15, 16

BERLIN

CONCERTS
Philharmonie
Tel: 49-30-2542 8354
Berlin Philharmonic Orchestra conducted by Roger Norrington in works by Haydn and Krausen; Apr 20, 21

Staatsoper unter den Linden
Tel: 49-30-2545 4555
www.staatsoper-berlin.org

Berlin Philharmonic Orchestra conducted by Daniel Barenboim in works by Liszt, Schumann and Beethoven; Apr 16

OPERA
Deutsche Oper
Tel: 49-30-3434-07

Der Prinz von Homburg: by Heinz Conried by Christian Thielemann in a staging by Götz Friedrich; Apr 16

Pariser by Wagner. New production conducted by Christian Thielemann in a staging by Götz Friedrich; Apr 19

Staatsoper unter den Linden
Tel: 49-30-2545 4555
www.staatsoper-berlin.org

Die Meistersinger von Nürnberg by Wagner. Harry Kupfer's new production is conducted by Daniel Barenboim and Sebastian Weigle; Apr 19

CHICAGO
CONCERTS
Orchestra Hall
Tel: 1-312-294-3000

Koryama
Koryama City Museum of Art
Tel: 51-249-55 2200

Aubrey Beardsley: more than 200 drawings, prints, posters and books created during the brief period of the artist's fame. A member of the fin-de-siècle avant-garde, Beardsley left England for Dieppe following Wilde's disastrous libel action and subsequent imprisonment in 1895. The exhibition marks the centenary

www.chicagosymphony.org
Chicago Symphony Orchestra conducted by Donald Runnicles in works by Wagner, Haydn, Part and Britten. With cello soloist John Sharp; Apr 15, 16, 17, 18, 21

FORT WORTH
EXHIBITION
Kimbell Art Museum
Tel: 817-332-8457
www.kimbell.org

Perry's Portraits: Impressions of an Era. More than 60 paintings spanning the artist's career, of subjects including Claude Monet and Madame Renard; to April 26

HELSINKI

EXHIBITION
Museum of Foreign Art
www.frg.fi

Luxury: Gold and Jewellery of Pompeii: 150 items including pendants, rings and bracelets, displayed to mark the 250th anniversary of the beginning of the excavations; to May 31

KORYAMA

EXHIBITION

Koryama City Museum of Art

Tel: 51-249-55 2200

Aubrey Beardsley: more than 200 drawings, prints, posters and books created during the brief period of the artist's fame. A member of the fin-de-siècle avant-garde, Beardsley left

England for Dieppe following

Wilde's disastrous libel action and

subsequent imprisonment in 1895. The exhibition marks the centenary

of Beardsley's tragically early death, aged 25, and arrives at the V&A in October, after touring in Japan; to May 17

LONDON

CONCERTS
Barbican Hall
Tel: 44-171-259 8897

London Symphony Orchestra: Michael Tilson Thomas conducts works by Mahler, Ives and Bernstein; Apr 17

Royal Festival Hall

Tel: 44-171-921 4242

London Philharmonic Orchestra: conducted by Paavo Järvi in works by Beethoven, Mozart and Mahler. With violin soloist Frank Peter Zimmermann; Apr 15

Philharmonia Orchestra: conducted by Mikhail Pletnev in works by Tchaikovsky and Berlioz. With violin soloist Victor Tretyakov; Apr 16

London Philharmonic Orchestra: Ben-Fai Project: the 1925 film with live performance of Carl Davis's Score, conducted by the composer; Apr 18

English Chamber Orchestra:

conducted by Pinhas Aloni in works by Dvorák and Mozart, with piano soloist Yuval Neiman, and by Shuntaro Sato in Bartók's *Via Crucis*. Concerto, with Zukerman as violin soloist; Apr 20

Philharmonia Orchestra:

conducted by Mikhail Pletnev in works by Berlioz and Tchaikovsky. With mezzo-soprano Jean Rigby; Apr 21

MUNICH
CONCERTS
Philharmonie Gasteig
Tel: 49-89-5481 8181

Munich Philharmonic Orchestra:

conducted by Günter Wand in works by Schubert and Bruckner; Apr 15, 17, 18

OPERA

Carl-Orff-Saal, Gasteig

Tel: 49-89-4809 8508

Vision of Lear: by Toshiro Hosokawa, with a libretto by Suzuki and Hosokawa.

Co-production of the Munich Biennale with the Shizuoka Performing Arts Centre; Apr 19, 20, 21

PHILADELPHIA

EXHIBITION

Philadelphia Museum of Art

Tel: 1-215-763 8700

www.philamuseum.org

Self-Taught Artists of the 20th

Century: An American Anthology.

300 works by more than 30 artists,

all of them without formal training.

Includes paintings, sculpture and

installations by artists ranging from

Grandma Moses (1860-1951) to

Ken Grimes (b.1947). Organised by

the Museum of American Folk Art,

the exhibition will transfer to

Atlanta; to May 17

NEW YORK

OPERA

New York City Opera, New York

Tate Gallery

EXHIBITION

Tate Gallery

STOCKHOLM

COMMENT & ANALYSIS



LIONEL BARBER
EUROPEAN VIEWPOINT

Life after Boris

The imperial presidency that Mr Yeltsin created to safeguard Russian reform is becoming an issue for the European Union

The Tsar pulls uphill with the strength of 10 men, but millions pull downhill – Ivan Posashkov on Peter the Great.

Boris Yeltsin has been written off more times than Helmut Kohl, Russia's veteran leader has survived double pneumonia, quintuple heart by-pass surgery, two attempted coups, Communist party exile, snubs from the Bush White House, and a dunk in the Moscow river.

So the odds are reasonable that he will survive his latest stand-off with the Russian Parliament. Hot air threats of impeachment will evaporate. The risk of early parliamentary elections and the attendant political uncertainty are likely to recede. Russia will continue to lurch forward with economic reform.

This benign interpretation of events could lead to dangerous complacency. Mr Yeltsin's snap decision to sack his entire cabinet – including Victor Chernomyrdin, his long-standing prime minister – should be a wake-up call to the European Union. Russia, huge, heavily armed, and endlessly unstable, demands attention.

Ostensibly, the struggle in Moscow centres on the suitability of Mr Yeltsin's nominee for prime minister, the youthful Sergei Krikienko. What is really at stake is the power of the imperial presidency which Mr Yeltsin created to safeguard Russia's tenuous transition to democracy.

Rightly or wrongly, Mr Yeltsin believes that his own brand of 'Tsarism' is the best instrument with which to good an inert body politic into the modern age. A brilliant manipulator, he has concentrated power around a coterie of personal advisers

rather than the formal office of the Cabinet. Yet this very concentration of power means that the question of the succession assumes increasing importance.

There is virtually nothing the West can do influence who will be the next Tsar, assuming Mr Yeltsin does not try to seek another term in 2000. But the West can influence how he might respond to the pending expansion of Nato and the European Union into central and eastern Europe. The West can also help create conditions to ensure that reform in post-Communist Russia is irreversible.

The first step is to cement a relationship with Russia which goes deeper than personalities. Nato has worked hard to achieve this. The new 15-plus-one partnership offers Moscow a seat at the table in matters of European security. It goes some way to assuring Russian opposition to membership for the Czech republic, Poland, and Hungary. More debatable is whether Nato could finance unmitigating Russian hostility towards further expansion eastwards, say, to the Baltic states.

A second step is to continue integrating Russia into international institutions and the global economy. Russia's attendance at the Group of Seven industrialised nations is a useful step. Russian membership of the World Trade Organisation, is even more essential, provided that it can satisfy the necessary conditions.

Less useful are French-inspired gimmicks such as the new triangular summits between France, Germany and Russia. These stroke the Russian leader's ego but they revive fears in Washington about the big

European powers conspiring to weaken American engagement in Europe.

Here is where the EU has a vital role to play. The Partnership and Co-operation agreement with Russia, which finally entered force at the end of last year, is a solid foundation on which to build.

Long delayed because of the war in Chechnya, the agreement deepens political, economic, commercial and cultural ties. It improves access for Russian exports and contains an admittedly ambitious provision for negotiations for a future free trade zone.

Influential voices such as Prime Minister Paavo Lipponen of Finland argue that the agreement does not go far enough. Relations between the EU and Russia come down too often to disputes over carpet exports or cheap vodka. These tiffs obscure the fact that the EU is by far Russia's biggest trading partner.

Mr Lipponen is pressing for a new "Northern dimension" to the EU's embryonic common foreign policy which reflects adequately the strategic importance of Russia. He is already planning to put his ideas for how to do this to the December 1998 EU summit in Helsinki, when Finland will be in charge of the rotating EU presidency.

Some suspect that such an initiative is self-serving. Calls for extra money to fund trade and development in a region stretching from the Nordic nations to the Urals and up to the Arctic Circle – through new railways, trans-border roads and pipelines – would naturally favour Finland.

But there are good reasons for considering a bolder approach. Within 20 years the EU is

likely to depend for up to 70 per cent of its natural gas on deposits in the Barents and Kara seas. In the Kola peninsula, just across from Finland, rotting nuclear powered ships and submarines are an environmental catastrophe in the making.

But by far the most powerful argument in favour of keeping up policy lies in the EU's decision to offer eventual membership to the three Baltic states: Estonia, Latvia and Lithuania. The implications of this commitment are only starting to percolate through the Brussels bureaucracy and go far beyond the extension southward of Finland's (and therefore the EU's) 1,000km border with Russia. An unpublished Finnish government study underlines the degree to which Russian foreign exports are increasingly dependent on the ports of the Baltic states, and how the Baltic trio remain highly dependent on Russian energy, especially natural gas.

In the first case, Russian efforts to encourage more traffic to use its own ports are being hampered by a shortage of public funds; in the second case, the Baltic states desire to diversify energy supplies – perhaps through a new Baltic Ring built by west European power companies – can only be achieved at huge cost.

Dependence on Moscow is something which newly-liberated countries are loath to admit. Indeed, they take every opportunity to proclaim their independence. The Latvian government, in particular, has risked provoking the Russian government with a less-than-sensitive treatment of the large Russian minority.

The Baltic connection means that the EU will be drawn closer to Russia and vice-versa. No one is talking about Russian membership of the Union. Swallowing the equivalent of a continent is not the first time on the Brussels menu.

Yet the EU needs to ponder the next steps in its relations with Russia to fit alongside its other strategic commitments such as the single currency and eastern enlargement. It is time to prepare for life after Boris.

GARY HAMEL

Wrong merger, wrong logic

Citicorp and Travelers are joining forces for economies of scale but they will be selling their customers short on choice and innovation

The merger between Citicorp and Travelers seems to be driven by two tired ideas: bulk and breadth. Both are highly suspect.

Consider the most successful companies. Southwest Airlines, Starbucks, WorldCom, Dell Computer, Charles Schwab. They are heretics: they are revolutionaries. Their success in manoeuvring around much larger competitors underscores a fundamental reality of the new economy: innovation is more important than sheer size. Yet somehow this basic truth seems to have become lost in the hype surrounding "the world's biggest merger".

Citicorp and Travelers are certainly not resource constrained, but where are the big new ideas behind the big new company? The idea that customers want to buy everything from one provider is no more credible than the notion that size trumps every other advantage. About all one can say is that Sandy Weill of Travelers and John Reed of Citicorp share the same fantasy: that one company, offering a bundle of tenuously related financial services, can somehow seduce customers into buying the whole shooting match, whether or not each product is truly a "best buy".

The name for this dubious dream is "cross-selling". The logic is simple enough: if I know a lot about you, and I own a critical point of customer contact – say a branch bank – I can sell you a boatload of semi-related services. To the extent that the Citicorp-Travelers merger is based on the hope that the groups will be able to cross-sell each other's products, the merger rests on a foundation of sand.

What makes the idea of cross-selling so insidious is that it is half-right. Customers do want to conserve their energies when they shop.

Consumers want independent advice, and "vendor-neutral" distribution channels. This is the secret to the success of Charles Schwab's One Source, an eclectic mix of mutual funds put together in a way that lets customers mix and match products

from a wide range of financial service providers.

The fundamental flaw of most cross-selling arguments is that they are based on the pursuit of distribution efficiencies. The object of cross-selling is to amortise a company's expensive distribution assets across a broad set of products. In this sense, Wal-Mart Stores, the biggest retail chain in the world, is just a huge exercise in cross-selling. But there is a critical distinction: Wal-Mart is independent of the vendors, and agnostic about the products it offers. (It is not trying to sell me Kodak film, Kodak cameras and Kodak video tapes all in one go.)

True, Wal-Mart reaps huge economies of scale in distribution by offering everything from groceries to electronic equipment at one location. But in the next few years these "distribution economies" will take a back seat to "search economies" – savings on the amount of time, trouble and money it takes to find what you want.

As a consumer you can waste hours wandering the canyons of Wal-Mart in search of that elusive can opener. While you will save a few bucks on your purchase, the costs of getting to the store, finding what you need and carting it home – your search costs – might well outweigh whatever discount you receive.

When I use Amazon.com, or Insuremarket.com, or NetGrocer – websites that do pretty much what their names imply – I reap search economies. I find what I need instantly, I waste no gasoline and, best of all, someone delivers it to my doorstep. Increasingly, search economies will trump distribution economies. To test this idea, ask yourself: what is the premium you are willing to pay for a pizza delivered to your door against one you have to pick up from the supermarket?

Cross-selling is a producer-driven strategy in an increasingly consumer-driven world. It is simply out of touch with the super-market.

Consumers want independent advice, and "vendor-neutral" distribution channels. This is the secret to the success of Charles Schwab's One Source, an eclectic mix of mutual funds put together in a way that lets customers mix and match products

it is not clear yet who is going to be the Amazon.com of financial services, but it is probably a company no one has heard of yet. I await its arrival eagerly. It would be great to have a neutral broker who could analyse all my financial needs, and recommend an ideal portfolio of the very best financial products available.

So John Reed and Sandy Weill are trying to make the best of a bad situation. Banks with their plush carpeting, shiny vaults and wending queues of customers are mausoleums-in-the-making. Traditional stock and insurance brokers will be equally anachronistic within a decade or two. All those expensive retail banking locations; all those insurance agents huddled in their strip malls; these are hardly the channels of the future. So chop the overhead and sell to your product bundle to customers too lazy or too ignorant to search out the best.

But remember this: despite Wall Street's enthusiasm for mega-deals, size is not the ultimate competitive advantage. Just ask IBM, McDonald's, General Motors or AT&T. While there is still room for consolidation in the US financial services industry, it is hard to see how two behemoths are going to gain much in the way of economies of scale by merging, particularly when there is not a lot of overlap in their product or geographic profiles. Neither Citicorp nor Travelers suffers from the curse of smallness.

In the new economy, innovation is the ultimate competitive advantage. Non-traditional competitors, not global competitors, pose the biggest risk to incumbents such as Citicorp and Travelers. Jamming together a commercial bank, brokerage company, investment bank and an insurance company does not count as innovation – at least not among the constituency that matters most: consumers.

The author is chairman of Strategic, a strategy innovation company, and on the faculties of the London and Harvard Business Schools

From Mr A. Benyaminia
Sir, Your editorial, "Algerian rights" (April 6), tends to reduce the situation in Algeria to a simple human rights problem for which the government – and not the regime as you state – is responsible. This is a familiar stance on the part of those who do not wish to assume their responsibility vis-à-vis terrorism and its support networks in Europe.

There have been several arrests recently from among these networks in certain European capitals which have proved their implication in the killings and massacres in Algeria.

Numerous parliamentary delegations, including one from the European parlia-

ment, have visited Algeria. They have all taken note of the progress made in the democratisation process and have come to the firm conclusion, especially in the case of the European parliament, that an international investigation would not be helpful, given that the identity of the authors of these massacres is known.

For its part, the government, as signatory to 23 human rights conventions, intends to fulfil all the obligations which are consequently its responsibility. It has therefore submitted a report on each documented case of human rights violation and the sanctions taken by it. Nothing in these contractual obligations compels

Algiers to accept a special reporter.

Furthermore, in your reference to arms supplies, there is a clear contradiction in wanting to deny the means of fighting terrorism to a state and to repress it at the same time for not fighting it efficiently enough.

If one follows your logic through to its inevitable conclusion, there would be a situation where only terrorists would be certain of finding weapons, which in fact come to them from Europe.

*A. Benyaminia,
ambassador,
Embassy of Algeria,
54 Holland Park,
London W11 3ES, UK*

Number One Southwark Bridge, London SE1 9HL

LETTERS TO THE EDITOR

Depth of Asian crisis due to panic more than economics

From Mr Steven Radelet and Professor Jeffrey D. Sachs

Sir, We were pleased to see

Paul Krugman's recognition

("Start taking the Prozac",

April 9) that Asia is suffering

from a financial panic,

and not simply the bursting

of an unwarranted financial

bubble, as he had earlier

suggested. The difference is

important in a panic, as is

now under way, the extreme

contraction of economic

activity is a serious social

loss, not simply the end of

unwarranted speculation as

with the bursting of a bubble.

For several months we

have been making the argument

that Asia was hit by

panic, and that while Asia

economies had flaws that

were not being mended, those

weaknesses didn't come

close to accounting for the

depth of the crisis.

The central role of financial

panic in the crisis has

two key implications. One

is that the remedies of the

International Monetary Fund

should have been attuned to

the realities of market panic.

Second, the IMF's policies

of immediate bank closures

in Indonesia in early

November merely fanned the flames of panic, and ultimately led to the melt down

of the Indonesian banking system.

Second, as discussed by Krugman, and as we ourselves have suggested in two recent studies, there is a case for slowing down the flows of hot money in the

international economy.

Steven Radelet,

Jeffrey D. Sachs,

Harvard Institute for

International Development,

14 Story St.,

Cambridge,

Massachusetts 01236, US

Equity not the priority

From Mr Andrew Leeming

Sir, Your editorial, "Banks

need more equity" (April 8),

raises a number of important

issues. However, higher

capital levels would not necessarily be in the best interests of bank shareholders,

depositors or borrowers.

Banks don't need more

capital, they need more

things. First, a regulatory

framework that embraces

the concept of capital at risk

based on the credit risk of a loan portfolio i.e., a frame-

work that does not view all

commercial loans as having

the same credit risk (as is

the case in the Basle accord).

Second, as it is usually

</

EDITOR

to No room for the third

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Wednesday April 15 1998

IMF's rosy scenario

Calamity in east Asia; world economy unharmed. This is surprisingly close to what the International Monetary Fund says in its latest World Economic Outlook. It expects a slowdown in global economic growth this year, but one that is far smaller than in the mid-1970s, early 1980s or early 1990s. The question is whether the IMF is being too optimistic.

The story is comforting. True, global growth this year is now forecast to be 1.2 percentage points lower than last October, while the forecast for the high-income countries is down 0.5 percentage points. But this downgrading is almost entirely confined to east Asia.

In Japan, for example, no growth is forecast for this year, against the 2.1 per cent expected last October. The downward adjustment in the forecast growth of newly industrialised Asian economies is 4.2 percentage points, while that of Asian developing economies is little less, at 3 percentage points.

Meanwhile, all big industrial countries, except Japan, are forecast to grow by more than 2 per cent this year, with the US at 2.9 per cent and the European Union at 2.8 per cent. Given their economic weight, sustained growth in the US and renewed growth in the EU virtually guarantees that even the Asian disaster will be but a blip on the global radar screen.

What are the risks

to this rosy scenario?

One is that Japan's renewed stagnation may turn into an outright slump. While conceivable, such a disaster is unnecessary and, as the government acts, increasingly unlikely. Another is renewed instability in east Asia that then spreads to other regions. While possible, particularly if Indonesia falls yet again or China decides on a substantial devaluation, this does not seem likely either.

The biggest worry is global deflation. But here again massive policy errors would be necessary. The route to disaster might go via inflationary pressure in the US and UK, large deteriorations in their current accounts and weakening exchange rates. This could lead to monetary tightening, followed by a spreading collapse of overvalued stock markets. But the IMF expects the Asian slowdown to help keep inflation down everywhere. It also forecasts the US current account deficit this year at only 2.7 per cent of GDP and that of the UK at 1.1 per cent.

So, except in hapless east Asia, everything seems to be for the best in the best of all possible worlds. Remember, however, that the most serious risk lies in fragile financial systems. Mainstream forecasters have proved bad at forecasting such calamities. Take heart from the IMF's view, but remember its proven capacity for error.

Indonesian hopes

Even with its new International Monetary Fund programme, Indonesia is expecting its economy to shrink by 4 per cent this year. Without that programme the outlook would be worse by a long measure, and the survival chances of the Suharto regime would be correspondingly diminished.

But progress is unlikely to be quick given the disarray on the committee of international creditor banks which has forced its original chairman to step down. Equally, the details of domestic banking reform are hazy, while the programme also rests on the optimistic assumption of a steady stream of privatisation revenues. Since most of Indonesia's banks and companies are technically bankrupt, it would not be easy for even the most committed government to live up to such a programme. The fact that the IMF has chosen to stagger disbursement in line with Indonesia's compliance with specific conditions indicates it has reservations about Mr Suharto's commitment. At worst this could create a climate of almost continuous confrontation with the government.

Success is still not assured, though the reputation of the IMF is also at stake. Results depend on the detail both of design and implementation of the programme. Little of this is yet clear, but at least the basic thrust appears to correct some earlier mistakes.

Consideration is given to the need to maintain food subsidies if unbearable social tensions are to be avoided. Less emphasis is placed on the abolition of monopolies, although they are still sus-

posed to be gradually unwound. For the first time the IMF has accepted the need to tackle the country's massive private debt. That was one of the most glaring omissions from the last programme, and one of the main reasons why it foundered.

But progress is unlikely to be

quick given the disarray on the committee of international creditor banks which has forced its original chairman to step down. Equally, the details of domestic banking reform are hazy, while the programme also rests on the optimistic assumption of a steady stream of privatisation revenues.

Since most of Indonesia's

banks and companies are technically bankrupt, it would not be

easy for even the most committed government to live up to such a programme. The fact that the IMF has chosen to stagger disbursement in line with Indonesia's compliance with specific conditions indicates it has

reservations about Mr Suharto's commitment. At worst this could

create a climate of almost continuous confrontation with the government.

Given Indonesia's past record,

there is not large ground for optimism, but Mr Suharto is at least now surrounded by a cabinet he trusts. Its members have studied and accepted the programme.

Self-interest points to the realisation that he is more secure with an IMF deal than without one.

Swedish budget

Sweden yesterday unveiled a budget which will give it one of the strongest fiscal balances in the EU for some years to come. This caps a remarkable turnaround, after a crippling recession in the early 1990s. From a deficit of over 12 per cent of GDP in 1993, the budget should be in surplus by 0.8 per cent this year.

But the current health of the economy does not compensate for the fact that for some years now Sweden's relative economic performance has been deteriorating. Its position in the OECD's ranking of GDP per capita has slipped from fourth in 1970, to 16th in 1995. And the upturn in the economic cycle has so far failed to deliver substantial new jobs.

One reason for this under-performance has been economic instability. The past two decades have been plagued by episodes of overheating and inflation, followed by devaluations. These cycles were accompanied by huge shifts in the budget balance.

The Social Democratic government is well aware of the need to avoid boom and bust economics, and is therefore placing great emphasis on its long-term projections for the public finances. The budget promises a fairly sharp reduction in central government expenditure as a percentage of GDP, and sizeable fiscal surpluses for the next few years.

These projections, though, have been based on fairly opti-

mistic forecasts of GDP growth, starting from a healthy point in the cycle. The real test will be whether public expenditure can be kept under control when the next downturn comes. Still, the government has made a good start.

Another key reason for Sweden's relatively weak performance has been its lack of success in encouraging new firms. Small and medium-sized businesses are a major source of new jobs in many developed countries. But in Sweden, they have failed to flourish for a number of reasons, including the high taxes on both the owners of firms and on employees, and the subsidies that large firms receive. The Social Democrats say that they will encourage small business, but the relatively modest measures in yesterday's budget show that they are still not taking this problem seriously enough.

Some might argue that the central Swedish model is simply defunct. But Swedish voters have made a conscious social choice to trade off higher taxes for better services and to aim for high-skill jobs. There is no conclusive evidence that this condemns them to permanently low growth.

In practice, though, the model has become an excuse for a creeping expansion in the role of the State and for a poor industrial policy. It must be reformed if it is to survive.

American protests at European barriers to farm trade are as old as the Common Agricultural Policy. But these days, Washington has something new to complain about. Its fiercest disputes with Brussels have not been provoked by, say, quotas or by any of the other instruments for limiting farm trade, but by European suspicions that one man's meat may be, literally, another man's poison.

The sharpest discord is over European reluctance to allow novel types of food, of which the US is the biggest producer, to be sold in its market. Long delays in approving products, such as genetically modified corn, have raised US frustration to boiling point and repeatedly threatened a trade war.

Brussels says these foods must be thoroughly vetted, because European consumers are deeply worried about their safety standards. But the US says Europe's regulatory system – not US farm products – is the problem.

"There is clearly something wrong when the EU takes up to three years to approve products, which the US, Canada and Japan have approved in eight to 12 months," says Peter Scher, special trade ambassador for agriculture.

The tensions are a striking example of what seems set to become a growing problem, as the forces of global competition increasingly run up against local values, political systems and popular beliefs.

Dealing with such conflicts poses a stiff challenge for the World Trade Organisation, global trade's policeman. Although the WTO has special procedures for settling food safety disputes, US-EU wrangling has so far shown up their limitations as much as their strengths.

The sources of friction show little sign of abating. On the one side, the most potent problem comes from advances in food technology, which have led to rapid increases in US production of genetically modified crops. At the same time, the growing influence of farm state representatives in Congress has intensified US pressure on other countries to open their markets.

On the other, the "mad cow" crisis and other food scares in Europe have made consumers and politicians ultra cautious about food safety. Feelings run highest in Germany, Austria and the Nordic countries, where there has long been mistrust of products that are not naturally produced.

In an effort to calm public opinion, the European Commission has responded with measures that have further infuriated the US. One was a proposal to ban imports of beef derivatives, widely used in cosmetics and pharmaceuticals, which threatens to halt transatlantic trade in these products.

Critics claim the proposal, which now seems set to be shelved, was a gross over-reaction, mainly designed to feed off a threat by the European parliament to sack commissioners for mishandling the "mad cow" affair.

Washington says such episodes typify the shortcomings of European regulation. It accuses the EU of undermining public confidence by allowing politics rather than rational principles, to rule food safety decisions.

The US argues that the EU system needs to be more transparent, institutionally independent and to base its decisions on "sound science". It claims that US regulators' long-established

COMMENT & ANALYSIS

One man's meat

Genetically modified crops are becoming the new barriers to free farm trade, says Guy de Jonquieres. This is symptomatic of a new sort of trade dispute, pitting globalisation against local values

sary for the disputes panels to define their application much more precisely. That could lead them, ultimately, to specify how scientific evidence should be interpreted and set the minimum risk levels required to justify import curbs.

Such moves could be politically explosive. Anger at the hormones ruling has already led Franz Fischer, Europe's farm commissioner, to condemn the WTO disputes system as undemocratic. In the US, any suggestion that the WTO was binding the hands of independent federal regulators would provoke an outcry in Congress.

Such sensitivities over national sovereignty are likely to encourage WTO adjudicators to proceed cautiously. As a consequence, near-term hopes of narrowing US and EU differences over food safety may depend on preventing conflicts, as much as on defusing them.

One possible peace formula would be for the EU to admit controversial food imports, provided they were clearly labelled. The US is prepared in principle to accept such an arrangement. But Brussels' efforts to devise a workable policy have so far been dogged by disagreement.

The idea is hamstrung by wide philosophical differences in the Commission and the Council of Ministers, where some governments are under strong domestic pressure to reject it entirely. There is no consensus even on exactly which food products a labelling policy should cover, nor on where do you draw the line between modified and "natural" food.

The prospect of prolonged stalemate has focused attention on an alternative solution, under which the US and EU would agree to treat each other's regulatory systems as equivalent. They recently reached a framework agreement, covering veterinary procedures, and the EU Commission has proposed that further mutual recognition arrangements be included in its proposed agreement with Washington to create a "transatlantic marketplace". Such arrangements might reduce US-EU mistrust by encouraging more regular dialogue between their food scientists. However they would probably take time to produce real results: the veterinary accord, for instance, involves little more than a commitment to hold further talks.

There is also a risk that efforts to narrow regulatory differences could end up breeding more discord. Such disagreements led the EU last year to ban chicken imports from the US, because Brussels was not satisfied by American hygiene standards.

should pay
says Rubin

between
collapse



INSIDE

Losses mount at Skoda Plzen

Skoda Plzen, the biggest Czech engineering group, stunned the market this month by reporting a preliminary 1997 consolidated net loss of Kč1.78bn (553m) - the third consecutive year of heavy losses. Analysts want the group to slim down and focus on its profitable lines such as trolley buses. But Lubomir Soudek, the fiercely independent chairman, seems to have taken upon himself the task of running a hospital for the country's ailing engineering companies. Page 18

Black takes on new challenge

When Conrad Black, the newspaper proprietor (left), consolidated control last year over Southam, the largest newspaper group in his native Canada, a shudder went through newsrooms from Halifax to Vancouver. But since taking a 59 per cent share in Southam, Mr Black has hired reporters and editors, built new printing facilities and improved both quality and returns at the group. Now he plans to open a national title, based in Toronto. Recent history is not very encouraging. USA Today, the US broadsheet that pioneered full-colour reproduction in 1982, lost more than US\$1bn over a decade before turning a profit. Page 17

South Africa profits from Asian crisis

South Africa is one of the few emerging markets that appears to have benefited from the Asian financial crisis. The turmoil enhances its qualities as a haven, and the decline in the value of Asian markets has increased South Africa's weighting in the emerging market indices. The sophisticated level of corporate governance compared with other emerging markets has also helped. Page 34

Indian wheat harvest set to fail

India's wheat production is set to fail this year as a result of bad weather and a reduction in land under the crop. The government is to import 1.5m tonnes of wheat from Australia. Page 24

GHB launches two-part offering

General Hellenic Bank, a medium-sized Greek bank, launched the first of a two-part share offering that will see the Greek army pension fund, its majority owner, sell nearly half its stake. Page 22

Commodities stabilising, IMF says

Commodity prices show signs of stabilising after sharp declines linked to the Asian financial crisis, the International Monetary Fund says. Since mid-1997, prices of primary commodities have fallen more than 10 per cent. Page 24

French bond exchange finds favour

The French treasury's offer to exchange Ecu17bn (\$18.5bn) of liquid Ecu-denominated bonds for new euro-tangible benchmarks is set to be the most successful of its kind, according to bankers. Page 22

COMPANIES IN THIS ISSUE

AB Foods	20	International Paper
AES	18	J.P. Morgan
AMD	17	JR West
Aerospatiale	1, 14	Johnson & Johnson
Alcatel Alsthom	1, 14	Komercon Banka
Ametek	16	LG
Ameron	20	La Caja
Anglogold	16	Light
Axa Springer	2	Mannesmann
Azian	20	Microsoft
Balrampur	19	Mitsubishi Chemical
Banko Mercantil	20	Mom
Borse Cascade	17	National Semicon
Bowater	17	Nationwide Bank
Bradesco	16	Norwest
CSOB	18	Orlitz
Cargill Comex	18	Oriental
China Telecom (HK)	19	RHB Bank
Citigroup	19	Royal & Sun Alliance
Clear Channel	20	SAP
Compaq Computer	17	SE-Banken
Credit Agricole	18	SGS
Croda	20	Sampo
Dassault	1, 14	Silicon Graphics
Decatix	20	Sime Bank
Eastman Kodak	15	Skoda Plzen
EdF	18	SmithKline Beecham
Eletropaulo	16	Sofinco
Enron	16	Southern
First Union	16	Suez-Lyonnaise
GTE	16	Tabacalera
General Cable	20	Telcom Corp
Générale de Banque	18	Telwest
Gillette	17, 14, 15	Telia
Hodder	9	Ten Network
Hoechst	15	Thomson-CSF
Hollinger Internat.	17	Tractebel
Houston Power	16	Tulip Sugar
Hyundai	9	Urea
IVO-Neste	18	Volkswagen
Inspec	20	Votorantim
Intel	17	Weyerhaeuser

CROSSWORD, Page 24

MARKET STATISTICS

All annual reports service	28, 29	FTSE Actuaries share index
Benchmark Govt bonds	22	Foreign exchange
Bond futures and options	22	Gilt prices
Bond prices and yields	22	London store service
Commodities prices	22	Managed funds service
Dividends announced, UK	29	Money market
EMS currency rates	22	New int'l bond issues
Eurobond prices	22	Recent issues, UK
Fated interest indices	22	Short-term int'l rates
FTSE/Globe World indices	31	Stock markets of a plane
FTSE Gold Mines index	30	US interest rates
Emerging Market bonds	22	World stock markets

FINANCIAL TIMES

COMPANIES & MARKETS

WEDNESDAY APRIL 15 1998

Week 16

HENRY BUTCHER
International Asset Consultants
+44 171 405 8411

France completes sell-off of CIC bank

By Andrew Jack in Paris

The French government yesterday announced the sale of a majority stake in CIC, the country's fifth largest banking network, to Crédit Mutuel, a mutual, in a deal worth at least FF13.4bn (\$2.2bn).

The controversial decision brings to an end the painful privatisation of CIC, originally put on sale in December 1995 in a process aborted by the then centre-right government in late 1996.

It also represents a second significant French banking operation in which an essentially domestic non-listed group will acquire a commercial bank, following Banque Populaire's friendly takeover of Natexis last month.

Dominique Strauss-Kahn, economics, finance and industry minister, said that Crédit Mutuel's offer was in line with the two rival bids of ABN Amro of the Netherlands and Société Générale of France. On other criteria, it was "either the same or considerably better than the others".

The deal was welcomed by CIC's unions, which had supported the Crédit Mutuel bid, and by Philippe Pontet, CIC's chairman. However, one French banker warned yesterday that the country's commercial banks would consider launching an offensive against Crédit Mutuel in response to the operation. "At a time when mega-mergers are taking place in the US, the government is putting a lot of trust in the mutual system which is being abandoned everywhere else around the world," he said.

The French Banking Association has already lodged a complaint with the European competition authorities in Brussels over Crédit Mutuel's exclusive right to offer the Livret Bleu, a government-backed tax-free savings scheme.

Mr Strauss-Kahn indicated yesterday that the funds raised by the Livret Bleu would in future be co-ordinated by the state-controlled Caisse de Dépôt et Consignations.

Under the terms of the deal, Crédit Mutuel will pay FF13.4bn for a 57 per cent stake in CIC. It will recapitalise the bank by up to FF15bn in the next few years, including a FF2.5bn issue of preference shares later this year. It plans to reduce its stake in the medium term to 51%, with the rest of CIC quoted on the Paris stock exchange.

FALLS IN FIRST QUARTER EARNINGS AT KODAK AND JOHNSON & JOHNSON UNDERLINE WORRIES ABOUT FUTURE PROFITS

Fears as strong dollar hits exports

By Richard Tormine in New York

The strong dollar took its toll on first quarter earnings at Eastman Kodak and Johnson & Johnson yesterday, underlining investor concerns about the continuing effect of the currency's strength on profits of some of the biggest US companies.

Kodak, the photographic products group, said that compared with a year ago, first quarter earnings per share of 63 cents were 15 cents, or 18 per cent, lower than they would have been without the dollar's rise.

Johnson & Johnson, the consumer and health care prod-

ucts company, said the strengthening dollar had left group revenues 4.4 per cent lower than they would otherwise have been. The negative impact on international revenues was 9 per cent.

Both companies generate roughly half their sales from outside the US, and have been suffering worsening effects from the dollar's continued rise.

This time last year they reported that shifting exchange rates had wiped 3 per cent off revenue growth.

The strong dollar is likely to emerge as a recurring theme over the next few weeks as US companies report their first

quarter - as distinct from revenues, yet to be announced - rose by an underlying 9.10 per cent.

Kodak, which has been suffering from intense competition with Fuji of Japan, warned in January that first quarter earnings per share would be hit by the dollar's rise, and the figure reported was in line with analysts' expectations.

Revenues tumbled 7 per cent back in December, underlying net profits, excluding a charge in the prior year, fell from \$272m to \$225m - the latest in a series of declines. But in early trading, the share price jumped \$3 to \$70.4, a rise of more

than 5 per cent, on hopes that the worst was over. George Fisher, chairman and chief executive, said the company's recovery plan was on target.

Competition and the strong dollar made it difficult to achieve top-line growth, he added, but cost-cutting would continue.

Johnson & Johnson said revenues rose 1 per cent to \$5.5bn. Net profits rose 11 per cent to \$1bn, in line with forecasts.

Ralph Larsen, chairman and chief executive, said the group's pharmaceutical business was particularly strong.

World stocks, Page 34
Currencies, Page 23

Gillette rolls out Mach3 fighter for shaving wars

'Major blitz' launch of three-bladed razor planned to maintain market domination

By John Williams in New York

The Cold War may be over but the War continues.

Gillette yesterday unveiled a new razor with a campaign designed to emphasise its determination to maintain domination of the global wet shave market.

The Mach3 razor, says the company, is the stealth bomber of the shaving world, breaking the performance barriers to provide an optimum combination of shaving closeness, comfort and safety.

The parallel wet shaving hardware was well to the fore in yesterday's presentation to the world's media at the Hudson Theatre in New York.

Indeed, its launch to consumers will be a "major blitz", according to John Derman, vice-president of male shaving for the company. Gillette will launch Mach3 to US consumers in August. Western Europe will follow in the autumn, with the roll out in the top 100 markets to be completed by the end of next year.

"Aerodynamics and shaving are two technologies that have impacted the lives of men for

nearly half a century," the video presentation intoned. "Now they come together for the first time."

The company is as old as mankind itself and, like aircraft, its product changed little in the early decades of the century. But over the past 25 years it has adopted the mission statement: "There is a better way to shave and we will find it." This has meant innovations every nine years or so which have allowed Gillette to win 70 per cent of sales in North America and western Europe.

In 1989 it launched the Sensor range, with a revolutionary two blades to give not just one but two cuts at those facial hairs. The Mach3 adds a third blade to the armory, together with 35 new features the company believes competitors will struggle to emulate.

These include a diamond-like carbon coating for the blades that means they are thinner than ever before, soft flexible microfins that stretch the skin taught and a lubricating strip that moisturises the skin and changes colour when blades need replacing.

The company will have invested more than \$1 billion on the new product by the time the launch is over.

The price of a Mach3 and two cartridges will be between \$6.50 and \$7.00 - 35 per cent more than the top of the Sensor range. To sell this to the

consumer the company plans a set of ear-splitting advertisements which show a square-jawed fighter pilot breaking through the sound barrier three times, before enjoying the mother of all shaves.

"Flying at Mach 1 breaks the sound barrier," said Bob King, sound for the market, Page 17

Bob King, head of Gillette's North Atlantic division: "The Mach3 breaks shaving performance barriers." AP

head of Gillette's North Atlantic division. "The Mach3 breaks shaving performance barriers - it is a quantum leap in shaving technology and performance."

"Flying at Mach 1 breaks the sound barrier," said Bob King, sound for the market, Page 17

This announcement appears as a matter of record only.

Mitsubishi Chemical takes control of joint ventures

By Paul Abrahams in Tokyo

Mitsubishi Chemical, Japan's biggest chemical company, yesterday took full control of its three joint ventures with Hoechst of Germany producing polyester film.

The deal should make the Japanese group the world's second largest manufacturer of the product after DuPont of the US.

The two companies would not give details of the value of the deal or of recent earnings from the joint ventures formed in 1991. However, Hoechst said the businesses, known as Difoil, would generate sales of DM1.2bn (\$850m) this year.

Mitsubishi Chemical said US and Japanese operations were

profitable but a German unit, based near Wiesbaden, was barely breaking even because of regional overcapacity. The two companies invested \$300m to increase capacity by about 80,000 tonnes a year to 170,000 tonnes.

The disposal by Hoechst marks another step in the efforts of Jürgen Dörmann, the group's chief executive, to transform the chemicals conglomerate into a life-science company concentrating on pharmaceutical and agrochemical products.

The rationale for Mitsubishi Chemical was to build up commanding positions in its fields of expertise, said Koichi Ishihara, chemicals analyst at UBS in Tokyo. DuPont, Toray and Mitsubishi Chemicals closed up 1.3 per cent, or Y3, at Y238, even though the announcement was made after trading. In the past two years, Mitsubishi Chemical's shares have underperformed the Nikkei 225 benchmark index by about 45 per cent.

Polyester prices in Japan and the US were holding up well and providing good margins, said Mr Ishihara.

Mitsubishi Chemical will take control of operations in Japan, Indonesia, Wiesbaden and Greer, South Carolina, employing 2,000 people.

Arranger & Agent: ABN AMRO Bank N.V.

Lead Managers: Banque Bruxelles Lambert S.A., Den Danske Bank, Generale Bank, Kredietbank N.V., Merita Nordbanken, UniBank

March 1998

</div

COMPANIES & FINANCE: THE AMERICAS

FINANCE STRONG ECONOMY AND BUOYANT FEE INCOME LIFT REGIONAL INSTITUTIONS

US banks rise strongly in first quarter

By John Authers in New York

Several US regional banks released strong results for the first quarter yesterday, as they continued to benefit from the strong economy, and buoyant fee income.

First Union, the acquisitive bank based in Charlotte, North Carolina, announced an increase of 20 per cent in operating profits to \$606m compared to the first quarter of 1997. This was before after-tax charges of \$19m

connected to its purchase of the Wheat First Butcher Singer brokerage.

The bank continued to increase its income from non-interest sources such as fund management and capital markets, with an increase of 39 per cent to \$1.1bn. Net interest income fell as net loans fell from \$101bn in the equivalent quarter of 1997 to \$95bn.

First Union also confirmed it had clearance from the Federal Reserve to complete

its \$17.1bn acquisition of CoreStates Financial, the largest bank in Philadelphia, announced last November.

The bank refused to comment on speculation that it may soon make another large acquisition, possibly in New England.

However, Edward Crutchfield, chief executive, said the bank would "continue to evaluate acquisition opportunities against our rigorous standards" as the industry moves along "a continuum

of consolidation." He added:

"Size, scale and scope are critical factors in meeting the expectations of customers for seamless services across a broad array of products."

Norwest, the Minnesota-based regional bank, announced net profits of \$367.7m for the quarter, up 14.2 per cent year. Both its banking and mortgage divisions fared strongly, with mortgage earnings increasing by 35 per cent

year on year. However, its Northwest Financial consumer lending division was hurt by rising credit losses in Puerto Rico, caused by bankruptcies. As a result, the bank warned Norwest's profit for this year would be 10 per cent lower than the \$245m earned last year.

State Street, the Boston-based bank which specialises in asset management and securities processing, raised net income by 22 per cent to

\$106m from \$86m, mostly from growing fee revenues from servicing mutual funds and pension funds.

Pittsburgh-based PNC Bank increased first quarter earnings only marginally, from \$265m to \$269m. Fee income increased while income from lending was almost static.

By mid-session, First Union had gained \$1 at \$30, while State Street was up 3% at \$72%. Norwest shed 3% at \$24%.

Brazil's sale of licences to operate so-called B-band cellular telephone services neared completion yesterday when a consortium including Canadian operators Bell Canada and Tele-

FINANCIAL TIMES
CONSUMER PRODUCTS
Gillette market

NEWS DIGEST

BRAZIL

Bell Canada group wins cellular concession

System won a 15-year concession in the southern state of Rio Grande do Sul with a bid of R\$334.5m (US\$234m).

The bid brings to about R\$1.2bn the amount paid for nine out of 10 B-band licences due to be sold. This compares with the government's initial estimate of about R\$500m. Other foreign groups in winning consortia include Bell South and Motorola of the US, Korean Mobile Telecom, DDI of Japan, Telia of Sweden and Telecom Italia.

The B-band concessions will compete with existing A-band cellular services operated by the state sector. These are due to be privatised later this year together with Brazil's fixed telephone network for at least \$20bn. A tenth B-band licence, covering the thinly populated Amazon region, has been offered twice but attracted no bidders. A third offer is being prepared.

Yesterday's winning consortium, known as Teletel, also includes Citicorp of the US and local banks BB Investimentos and Opportunity. It was the only qualified bidder under rules which limit operators to one licence in each of two regions; other potential bidders recently won other concessions in the same region. Jonathan Wheatley, São Paulo

ARGENTINA

Banco Mercantil to link with insurer

Argentina's Banco Mercantil is to merge with leading insurance group La Caja de Ahorro y Seguro to create one of Latin America's biggest banking and insurance companies. Mercantil is Argentina's 22nd largest bank in terms of deposits, which total over \$500m. La Caja, the Argentine market leader in life and auto insurance, administers funds totalling \$1.6bn. The group also controls the Banco Caja de Ahorro, the country's 43rd biggest bank with deposits of over \$247m.

Ken Warr, Buenos Aires

ENERGY

Enron advances 14%

Net income at Enron Corp, the Houston-based gas and electricity group, rose 14 per cent on a like-for-like basis in the first quarter to 65 cents per share as core business growth offset rising losses in energy services. Setting aside a 24 cent per share one-off gain from the sale of liquid assets last year, profits last time were 57 cents.

The wholesale business was especially strong and the company made "significant progress" building services operations to exploit deregulated energy markets, said Kenneth Lay, chairman.

The operating loss before interest and taxes rose to \$27m, or 6 cents a diluted share, compared with \$14m, or 3 cents, last time. Enron Energy Services added telecommunications group Pacific Telesis and the California State University to its tally of customers in the reporting period, when it signed contracts worth about \$850m of future revenues, bringing the total value of business signed up so far to more than \$2bn.

Operating income from wholesaling rose 49 per cent to \$249m in the quarter, while exploration and production remained static at \$43m compared with \$42m last time. Group net income was \$214m on revenues of \$6.7bn, compared with \$22m on \$5.3bn last time.

Christopher Parkes, Los Angeles

TELECOMS

GTE falls into the red

A hefty restructuring charge at GTE pushed the US telecoms group, which failed last year in its attempt to take over MCI Communications, into the red for the first quarter – despite strong growth in revenues and net income. The group, which warned of a \$602m charge earlier this month, reported net losses of \$176m or 10 cents a share, against net income of \$665m, or 66 cents a share. Revenues rose 11 per cent to \$5.88bn, while net income increased 10 per cent to \$733m. Earnings per share rose 7 per cent to 76 cents per share prior to the charge.

Charles Lee, chairman and chief executive officer, said the revenue growth, the highest quarterly increase ever recorded, had been achieved through strong growth in new and value added services. Christopher Price, San Francisco

Norwest chief doubtful over banking mergers

By John Authers in New York

Richard Kovacevich seems to be one of the few bankers in the US who remains sceptical about the wave of banking mergers.

The chief executive of Minneapolis-based Norwest, the ninth largest US bank with \$56bn in assets, he has led an aggressive attempt to introduce a sales culture at his bank. He no longer refers to branches but to "stores".

Attempts to boost sales through cross-selling different financial products, including both basic bank accounts and investment and insurance accounts, underlie several of the big bank mergers which have been announced recently, such as the huge combination of Citicorp with the Travelers Group.

But Mr Kovacevich seems dubious that they will work: "The most important thing to understand about cross-selling is that it's about execu-

cution and implementation. It's not about broad strategy. This is a tough thing to do, and it requires doing literally hundreds of things well and doing them consistently well for all your customers."

Norwest started implementing its own plan to improve cross-sales more than 10 years ago. This involved extensive changes to the training and incentive structures for staff.

It now sells four separate products to each customer on average, although the aim is to increase this to eight.

However, market research has revealed four products – current accounts, mortgages, brokerage and insurance – which work as "core" products from which other sales can be made. Products such as credit cards and home equity loans tend to be regarded by consumers as free-standing.

This logic led to an acquisitions campaign to build up



On to next generation: Bill Gates, Microsoft chairman

Microsoft sets June start date for Windows 98

By Lesley Kehoe
In San Francisco

Microsoft announced yesterday that Windows 98, the next generation of its personal computer operating system program, would make its official debut in June with a US price of \$108.

The new software, which incorporates an internet web browser and a browser-like interface, is at the centre of debate over alleged anti-trust violations by Microsoft.

The US Justice Department has filed a suit against the company, charging that Windows 98 – the current version of the software, which also incorporates browser software – violates a prior anti-trust settlement.

There has been widespread speculation that Windows 98 would also fall foul of anti-trust regulators. With the Justice Department currently conducting a broad investigation of Microsoft's activities, industry executives have predicted that a second anti-trust case may

be pending. This could force Microsoft to hold off to introduce Windows 98.

Yesterday's statement by the company that it would launch the new software on June 25 was seen as an expression of confidence.

The software is currently in the final stages of development by 100,000 users, including approximately 70,000 who paid about \$30 to obtain a preview version. Some 86 per cent of consumers who are users of Windows 98 plan to upgrade to the new software, according to Microsoft.

Independent studies suggest nearly two-thirds of users will upgrade within six months of the product being introduced.

Windows 98 is also expected quickly to become the standard software for new PCs.

The new software will run applications faster and more easily than Windows 95, said Yusuf Mehdi, director of marketing. In addition, it will store data more efficiently.

Microsoft is also expected to prepare for 2000, and an increase of approximately \$50m related to previous years' stock awards.

In the final stages of development by 100,000 users, including approximately 70,000 who paid about \$30 to obtain a preview version. Some 86 per cent of consumers who are users of Windows 98 plan to upgrade to the new software, according to Microsoft.

Independent studies suggest nearly two-thirds of users will upgrade within six months of the product being introduced.

Windows 98 is also expected quickly to become the standard software for new PCs.

The new software will run applications faster and more easily than Windows 95, said Yusuf Mehdi, director of marketing. In addition, it will store data more efficiently.

Strong ec lift US pa

Brazilian power groups to be auctioned today

By Jonathan Wheatley
in São Paulo

The privatisation of Brazil's vast electricity industry progresses today with the sale of the distribution and transmission arms of Eletrospaulo, Latin America's biggest electricity distributor.

Eletrospaulo's distribution business has been split off into two separate companies; Metropolitana, covering the city of São Paulo, and Bandeirantes, in the interior of the state.

Stakes – representing 79.9 per cent of voting shares and 39.4 per cent of total capital in each company – will be sold for a minimum of R\$2.03bn (US\$1.78bn) and R\$1.01bn, respectively, in open outcry auctions on the São Paulo Stock Exchange.

A stake comprising 36.7

per cent of voting shares and 14.6 per cent of total capital in EPTPE, Eletrospaulo's transmission arm, will be sold later in the day for a minimum of R\$1.46bn.

Bidders were due to deposit guarantees at the exchange last night. Analysts expected at least two consortia to take part; VBC-Energia, composed of local groups Votorantim, Bradesco and Camargo Corrêa; and Light, a Rio de Janeiro distributor which was bought by CSN, the Brazilian steelmaker. Electricidade de France, Houston Power and AES of the US are also considered possible participants.

Both distributors cover dense markets with high concentrations of domestic

and commercial customers and are seen as low-risk investments.

However, analysts said the companies would attract lower premiums to their minimum prices than those seen at sales of other electric utilities.

Under rules set by Anatel, Brazil's electricity industry watchdog, no distributor may control more than 26 per cent of the market in any one region. Metropolitana and Bandeirantes together control 26 per cent of a region covering central and southern Brazil, and must therefore be sold to different buyers.

The US Justice Department has filed a suit against the company, charging that Windows 98 – the current version of the software, which also incorporates browser software – violates a prior anti-trust settlement.

There has been widespread speculation that Windows 98 would also fall foul of anti-trust regulators. With the Justice Department currently conducting a broad investigation of Microsoft's activities, industry executives have predicted that a second anti-trust case may

be pending. This could force Microsoft to hold off to introduce Windows 98.

Yesterday's statement by the company that it would launch the new software on June 25 was seen as an expression of confidence.

The software is currently in the final stages of development by 100,000 users, including approximately 70,000 who paid about \$30 to obtain a preview version. Some 86 per cent of consumers who are users of Windows 98 plan to upgrade to the new software, according to Microsoft.

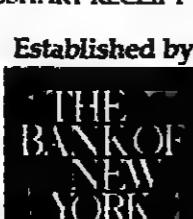
Independent studies suggest nearly two-thirds of users will upgrade within six months of the product being introduced.

Windows 98 is also expected quickly to become the standard software for new PCs.

The new software will run applications faster and more easily than Windows 95, said Yusuf Mehdi, director of marketing. In addition, it will store data more efficiently.

AKBANK TÜRK ANONİM ŞİRKETİ

SPONSORED 14A GLOBAL DEPOSITORY RECEIPT (GDR) FACILITY
and
SPONSORED REGULATION S GLOBAL DEPOSITORY RECEIPT (GDR) FACILITY



www.bankofny.com/adr

These securities were placed under Regulation S and Rule 144A under the Securities Act of 1933 and may not be offered or sold in the United States absent registration or an applicable exemption from the registration requirements. These securities having been previously sold, this announcement appears as a matter of record only.

Volkswagen International Finance N.V.

Amsterdam, Nederland

Reduction of the option price of our

3% US Dollar Bonds of 1998/2001
6% DM Bonds of 1998/1998
9% US Dollar Bonds of 1998/1998
3% str Bonds 1998/2000

Volkswagen AG has increased its capital by issuing new shares with the granting of an indirect subscription right to its shareholders. As a result of the capital increase, the option price is reduced for each share purchased on the basis of the right to subscribe with a nominal value of 50 DM in accordance with the conditions valid on the qualifying date of 8th April 1998 by the following amounts:

416 DM 3% US Dollar Bonds of 1998/2001
189 DM 6% DM Bonds of 1998/1998
189 DM 9% US Dollar Bonds of 1998/1998
189 DM 3% str Bonds 1998/2000

Amsterdam, April 1998 Board of Management

U.S.\$200,000,000

American Express Bank Ltd.

Floating Rate Subordinated Capital Notes Due 1999

Notice is hereby given that the Interest Period 16th April 1998 to 16th July 1998 the Notes will bear interest at the rate of 5% per annum. The interest payable on 16th July 1998 against Coupon No. 45 will be U.S.\$146.93 per U.S.\$10,000 Nominal and U.S.\$1,673.18 per U.S.\$250,000 Nominal.

DATED THIS 15TH DAY OF APRIL, 1998

Principal Paying Agent

ROYAL BANK OF CANADA

EUROPE LIMITED

BEAR STEARNS

Bear, Stearns International Limited

"STARTING A HEDGE FUND"

SEMINAR

An international panel of leading Accounting, Legal and Fund Administration professionals will discuss the fundamental issues relating to the creation of a hedge fund.

"TAX BENEFITS AND IMPLICATIONS FOR THE UK-BASED TRADER"

COMPANIES & FINANCE: THE AMERICAS

CONSUMER PRODUCTS US GROUP UNVEELS THREE-BLADE RAZOR

Gillette seeks 30% of market with 'Mach3'

By Victoria Griffith in New York

One of the best-kept secrets in US industry is finally out: the new Gillette three-blade razor, christened the Mach3 in a much-hyped global launch yesterday.

Gillette has a lot riding on the success of the new shaver. The company has poured more than \$1bn into the product, including \$750m on manufacturing systems, \$200m on research and development and \$300m on marketing commitments over the next 18 months.

Despite the outlay, Bob King, executive vice-president, predicted the group would recoup its investment within three years.

Gillette has set ambitious sales goals for Mach3. The company expects the new system to achieve a market share of between 25 per cent and 30 per cent by 2000, making it the top-selling brand. While the corporation hopes about one-quarter of Mach3 users will be new Gillette customers, Mr King admitted that sales of the product are likely to cannibalise those of Sensor, the company's current generation of shavers.

The profit potential lies in the Mach3's higher cost. It will sell at between \$6 and \$7 a razor, a premium of between 25 per cent and 35 per cent over the Sensor.

Because the new shaver will have a longer blade life, Gillette says the actual cost premium for consumers will be between 10 per cent and 20 per cent.

The big question is whether men will be willing to pay more for each shave. That will depend largely on whether consumers' experience lives up to Gillette's lofty promises.

The new razor uses a three-blade system. The company has been experimenting with this technology since 1970, but failed to come up with an acceptable product until now. While three blades have always provided a closer shave, they also tend to irritate the skin. Gillette says that it has resolved this problem by recessing the first blade into the cartridge, to reduce the drag on skin.

The razor includes a new pivoting system, located in the cartridge rather than the handle, thinner blades, and automatic deposits of moisturiser and vitamin E on the skin. Rubber fins on the sides of the blades stretch the skin and hold hairs in place for a precision cut.

Even with the technological improvement, many consumers are likely to be unwilling, or unable, to pay for a more expensive shave. Gillette says it will continue to sell its lower-priced line to

accommodate the lower end of the market, a segment that may gain in importance as the company pushes into developing economies in eastern Europe and India.

It will be difficult for consumers to miss the global launch of the razor. Gillette is staging an expensive marketing campaign to get the word out. Television advertisements for the shaver feature an aircraft flying at supersonic speed - Mach3 velocity in technical parlance.

Beating the performance of the Sensor generation will be difficult. That product, launched about nine years ago, gave Gillette a 70 per cent share of the world razor market. Shavers currently provide about half the company's revenue. However, Mr King says double-digit sales growth, fuelled by Sensor, has been flattening - a sign that the group needed a new product.

According to Al Zeiss, Gillette chief executive, changes to the manufacturing process are as important to the success of Mach3 as the razor itself. The company has installed new machines to handle production and moved to "continuous" movement on its assembly line. Gillette hopes the streamlined process will dramatically boost its profit margin.

Conrad Black takes a big gamble in Canada

New national newspaper may please readers but investors will need persuading, writes Edward Alden

When Conrad Black consolidated control last year over Southam, Canada's largest newspaper group, a shudder went through newsrooms from Halifax to Vancouver.

While Mr Black, the Montreal-born chairman of Hollinger International, owns several newspapers internationally, including the Daily Telegraph in the UK and the Jerusalem Post, his record in Canada had been less than reassuring.

Starting with his purchase of Quebec's Sherbrooke Record in 1989, he slowly built a newspaper empire by purchasing small, loss-making daily newspapers, cutting back sharply on staff and news coverage and wringing out handsome profits for further acquisitions.

But since taking a 59 per cent share in Southam, Mr Black has surprised even his fiercest critics by hiring reporters and editors, building new printing facilities and improving both quality and returns at the previously lackluster group.

Circulation is rising at most of the chain's 33 daily newspapers, advertising is up and profits increased 36 per cent in the fourth quarter of 1997.

Having reassured those who produce the newspapers, Mr Black's task will now be to do the same for those who invest in them.

In one of his larger gambles to date, Southam announced plans last week to launch a new national newspaper in Toronto that would compete with four other daily newspapers, two of them business-oriented national papers, in Canada's largest city. The launch in the autumn will make Toronto the most competitive



Conrad Black: the Hollinger International chairman has often profited by defying conventional wisdom

Ashley Ashwood

newspaper market in North America.

The immediate reaction was discouraging. Southam stock, which had climbed from a low of less than C\$18 in 1995, immediately dipped 35 cents to C\$27.10 on Wednesday, and lost another C\$1.10 to close at C\$26.00 on Thursday.

Recent history does not offer much encouragement.

USA Today, the US broadsheet that pioneered full-colour reproduction in 1982, lost more than \$1bn over a decade before turning a profit in the UK. The independent started with a flourish in 1986, but has since fallen on hard times.

Some analysts are sceptical that Mr Black's new venture will fare any better.

"It's extremely difficult to come up with an estimate of

how deep the losses will be," says Michel Perrault of MGP Media Consulting in Montreal.

"But there's no question they will be deep."

Judy Goddard, vice-president at McKim Media Group, the biggest media buyer in Canada, says the new venture can only succeed by taking readers from other papers. The danger is that those readers will come from Southam's own papers.

But throughout his career, Mr Black has profited from defying conventional wisdom. To those who predicted the imminent death of newspapers in the face of competition from cable and satellite television and the internet, Mr Black chuckled and went on buying.

"Maybe newspapers are actually one of the few mass media left when you get all

the fragmentation of the internet and broadcasting," says Donald Babick, president and chief operating officer of Southam, who will head the new launch.

Mr Babick says Southam will not face the same hurdles as other start-ups because it already has a network of printing presses, distribution channels and reporters across the country, although it has no presence in Toronto.

The company is projecting maximum start-up costs of C\$180m (US\$150m) and profitability in five to seven years.

Mr Babick says the paper will be a high-quality, intelligently written journal, setting it squarely against The Globe and Mail, Canada's leading national paper, and The Financial Post, a

national business daily which is 20 per cent owned by Pearson, owner of the Financial Times.

The immediate winners will be Canadian newspaper readers. Ken Thomson, chairman of Thomson Corp., says its flagship Globe and Mail will respond by further improving its already high standards.

"I don't see how it can help but be good for readers," he said. "Competition does tend to stimulate improvements in quality."

While advertising rates are likely to drop, Mr Thomson does not expect "vicious competition" of the type that has embroiled the UK's national papers for the past decade - particularly the price war between Mr Black's Daily Telegraph and Rupert Murdoch's The Times.

Strong economy helps lift US paper groups

By John Authers
in New York

US paper and building products' companies yesterday reported improved earnings as the strong economy and construction industry in the US helped them to recover slightly from a fourth quarter when profits were seriously dented by the Asian currency devaluations.

Shares rallied strongly for virtually all companies in the sector. They were helped by new research from Goldman Sachs which recommended upgrading the sector because cyclical trends were in its favour.

Goldman Sachs said: "Reflecting anticipated improvement in the pulp and paper pricing environment for the North American industry as a whole, we expect earnings per share to more than double, albeit from low estimated levels in 1996."

A recovery last year was halted by the Asian crisis, which sharply reduced the

prices offered by paper manufacturers in south-east Asia while reducing demand. Paper prices are now improving, although pulp prices remain weak.

Marc Wilcox, paper analyst at BT Securities, counselled caution: "We've seen the biggest drops for a long time in pulp inventories, and it took a lot of industry down-time to do that. There's no doubt that inventories coming down is good news, but we are seeing some pressure on paper prices, and I think the signals are very mixed."

International Paper, the largest US paper company and a constituent of the 30-company Dow Jones Industrial average, announced that profits had more than doubled since the first quarter last year, with earnings rising from \$64m to \$75m.

Weyerhaeuser reported profits of \$85m for the quarter, up on the \$68m in the same period last year, but down on the fourth quarter last year.

Intel to unveil 'basic PC' chips

By Leslie Adkins
in San Francisco

Intel will today unveil a new range of microprocessor chips designed for use in low-cost personal computers. But industry critics say the new Celeron chips lack the performance of competitors' devices.

The Celeron products mark a departure from Intel's strategy of building ever-faster and more powerful microprocessors to drive demand for new PCs. Instead, the company has bowed to market demand for lower-priced chips.

The devices will be used in PCs expected to sell in the US for less than \$1,000, already represent the fastest-growing segment of the market. They offer most of the features of machines selling for twice the price and are proving very popular with consumers. Corporate buyers are also showing rising interest in the lower-cost PCs.

Intel dominates the world market for microprocessors. However, competitors have gained a foothold in the "basic PC" segment, where Advanced Micro Devices and National Semiconductor together claim a 25 per cent market share.

Today, National is also expected to introduce new microprocessor chips which

it claims will outperform Intel's Celeron chips.

With Celeron, Intel aims to reclaim the low-end PC segment. However, analysts say the new chips will not perform as well as earlier Intel Pentium chips or competing devices from AMD and National.

The new chips are based on the same design as Intel's fastest Pentium II chips but lack a memory device that feeds data more quickly to the microprocessor. While lowering costs, this slows the performance of the Celeron microprocessor significantly, say analysts.

New versions of Celeron expected later in the year will include the memory device and have higher performance, according to analysts. These products could mark the beginning of an important new generation of high-performance, low-cost PCs, they predict.

The Celeron launch came ahead of an anticipated downturn in Intel's quarterly earnings, which were scheduled to be announced late yesterday. The shift towards lower-priced PCs and microprocessors appeared to be one of the causes of Intel's earnings decline, analysts said.

Intel has announced an alliance with Silicon Graphics, the struggling computer workstation manufacturer. Silicon Graphics will gradually adopt Intel microprocessor technology in a new generation of workstations. Silicon Graphics is also expected to introduce new server and super-computer with Intel chips.

WHY CLIENTS IN RUSSIA TURN TO CHASE FOR CAPITAL RAISING EXPERTISE

CHASE
CHASE BANK OF AMERICA CORPORATION
Bank for Foreign Trade VTB Finance Limited
U.S.\$200,000,000 Floating Rate Notes due 1999
Generated by Chase Manhattan Bank
Lender Chase Manhattan International Limited

CHASE
CHASE BANK OF AMERICA CORPORATION
SBS-AGRO Bank
U.S.\$113,000,000 Term Loan Facility
Generated by Chase Manhattan Bank
Lender Chase Manhattan International Limited

CHASE
CHASE BANK OF AMERICA CORPORATION
International Moscow Bank
U.S.\$60,000,000 Term Loan Facility
Generated by Chase Manhattan Bank
Lender Chase Manhattan International Limited

CHASE
CHASE BANK OF AMERICA CORPORATION
A/O Tatneft
U.S.\$30,000,000 Working Capital Facility
Generated by Chase Manhattan Bank

CHASE
CHASE BANK OF AMERICA CORPORATION
JSC Tomskneft VNK
U.S.\$50,000,000 Export Finance Facility
Generated by Chase Manhattan Bank
Lender TOTAL International Limited

CHASE
CHASE BANK OF AMERICA CORPORATION
JSC Sverstalneft Oil and Gas Company
U.S.\$50,000,000 Export Financing Facility
Generated by Chase Manhattan Bank
Lender TOTAL International Limited

CHASE
CHASE BANK OF AMERICA CORPORATION
JSC Yukos Oil Corporation
U.S.\$48,000,000 Working Capital Facility
Generated by Chase Manhattan Bank
Lender Chase Manhattan Bank

CHASE
CHASE BANK OF AMERICA CORPORATION
JSC Sverstalneft Oil and Gas Company
U.S.\$30,000,000 Uncommitted Revolving Credit Facility
Generated by Chase Manhattan Bank
Lender Chase Manhattan Bank

CHASE
CHASE BANK OF AMERICA CORPORATION
Sverstal
U.S.\$30,000,000 Uncommitted Revolving Credit Facility
Generated by Chase Manhattan Bank
Lender Chase Manhattan Bank

CHASE. The right relationship is everything.SM

©1998 The Chase Manhattan Corporation. The Chase entities named above are separate subsidiaries of The Chase Manhattan Corporation. Issued and approved by The Chase Manhattan Bank. Registered by the FSA. The products and services listed above are not available to private customers in the U.K.

COMPANIES & FINANCE: EUROPE

CONSUMER CREDIT FRENCH GROUP'S DIVESTMENT WILL STRENGTHEN FOCUS ON UTILITIES

Suez-Lyonnaise to sell Sofinco

By Neil Buckley in Paris

France's Suez Lyonnaise des Eaux continued to refocus itself on the utilities sector yesterday as it announced a FF10.15bn (\$1.5bn) deal to sell Sofinco, its consumer credit business, to Crédit Agricole, the French bank.

It also made clear it was keen to acquire full control of its partly owned Belgian subsidiary, Société Générale de Belgique.

The agreement to sell Sofinco, France's second biggest retail consumer credit business, follows the sale by

the then Compagnie de Suez in 1996 of Banque Indosuez also to Crédit Agricole, and a string of other disposals totalling FF14bn in 1997 and FF7bn so far in 1998.

The disposals are designed to concentrate the group on the four core businesses of energy, water, waste management and communications, identified since its formation through the merger of Suez and Lyonnaise des Eaux a year ago.

In a further step towards simplifying its structure, Suez-Lyonnaise confirmed speculation in Belgium that

it was studying a buy-out of the 36.4 per cent of Société Générale de Belgique, known locally as La Générale, that it does not already own.

Gérard Mestraillet, chief executive, said a buy-out would create a "simpler and more compact group".

It would also remove the discount to net asset value at which La Générale's shares have long traded.

La Générale owns 50.3 per cent of Tractebel, the fast-growing Belgian energy and utility group.

In an attempt to soothe

Belgian concerns over a full takeover of La Générale, Mr Mestraillet insisted such a move would "reinforce the Franco-Belgian dimension" of the Suez-Lyonnaise group.

The Suez chief also made clear his support for a banking link-up of Générale de Banque and Fortis, which are both subsidiaries of La Générale.

The sale of Sofinco, which had net profit of FF750m last year, will take place in two stages.

In January 1999, Crédit Agricole will exercise a call option on 18 per cent of the

business, as part of an agreement made with Suez in 1993, and will buy a further 52 per cent in cash.

It will acquire the remaining 30 per cent a year later.

The total value of the transaction, excluding the call option, is FF1.15bn.

The news came as Suez

Lyonnaise revealed that profits net income more than doubled last year from FF1.98bn to FF4.01bn. Group turnover increased 10 per cent from FF17.62bn to FF19.0bn.

A net dividend of FF750m per share is proposed.

Surprise growth from SAP in quarter

By Andrew Fisher in Frankfurt

SAP, the German business software group, surprised the stock market yesterday by announcing a further steep rise in business during the first quarter after previously warning its rate of expansion would slow sharply this year.

The company said expectations had been exceeded in the first quarter with a 62 per cent increase in both sales and costs. The shares responded with a rise of DM49 to DM624.

SAP said its performance had benefited from continuing strong demand for business software applications and from favourable currency trends. The strength of the dollar against the D-Mark has been a strong influence behind Germany's powerful export performance and stock market rise.

The company said its results for the first quarter would be released on April 21. In 1997, SAP achieved a 62 per cent turnover rise to DM6.02bn (\$6.3bn), with pre-tax profits up by 72 per cent to DM1.67bn.

SAP leads the market in enterprise resource planning software, used by international companies to manage their operations, and forecast last month that sales would grow at a more moderate rate of between 30 per cent and 35 per cent in 1998. Yesterday it was still sticking to this forecast, at least until it had studied the preliminary figures closely.

The extent to which companies' software preparations for the euro and the year 2000 had continued to enhance SAP's revenues was unclear, it added. This made it hard to assess progress over the rest of the year.

SAP said in March that costs could rise faster than sales this year because it planned to recruit about 5,000 people. Expenses of the planned employee share compensation plan would also affect results.

Banque de l'Industrie et du Commerce (BIC) yesterday announced further attempts to cut costs and sell assets, and it has forecast profits of about Kc500m for this year. Mr Soudek says: "The subsidiaries took longer to bring back to life than we hoped, and we think we will begin to generate healthy profits this year."

This time, analysts hope he has got it right.

NEWS DIGEST

TELECOMS

OliMan lifts interest in Italian phone operator

Olivetti, the joint venture between Olivetti and Mannesmann, yesterday raised its stake in Omnitel Pronto Italia, Italy's second mobile phone operator, to about 40 per cent as part of a complex deal that involved the sale of shares in the group by Telia of Sweden.

In a transaction worth some \$480m, Olivetti, Mannesmann and Bell Atlantic announced that they had bought Telia's 6.66 per cent stake in Omnitel Sistemi Radiocellulare, the company that owns 70 per cent of Omnitel Pronto Italia. Through the OliMan joint venture, Olivetti and Mannesmann have bought two-thirds of the Telia investment, equivalent to 6.43 per cent of Omnitel Sistemi Radiocellulare. Bell Atlantic has bought the remaining one-third.

The deal means that Olivetti's interest in the mobile phone operator has risen from 26.6 per cent to roughly 30 per cent. Mannesmann's interest - through OliMan and Pronto Italia - rises to 18.3 per cent while Bell Atlantic's share rises to 19.7 per cent. The deal marks the first investment made by Olivetti following a wave of sales and disposals of non-core businesses over the last one and a half years. Omnitel Pronto Italia, which has some 3,000 employees, had revenues in 1997 of L1.800bn (\$1bn). James Blitz, Rome

ENERGY

IVO-Neste offer for Neste stake

Ivo-Neste, the joint holding company being formed by the Impending merger of Neste and Imatra Volma, the Finnish energy groups, is to offer FM168.10 a share for the 16.8 per cent stake in Neste not held by the Finnish government. Under the terms of the merger, the stake - which arises from Neste's part privatisation in 1996 - will be exchanged for shares in Ivo-Neste. Terms for the initial public offering are due to be announced by April 23. Neste shares rose FM1.10 to FM170.10 yesterday. Greg McIvor, Stockholm

INSURANCE

SE-Banken cuts Sampo holding

Shares in Sampo fell 5 per cent yesterday after Sweden's Skandinaviska Enskilda Banken cut its stake in the Finnish insurer. SE-Banken said its Trygg-Hansa non-life insurance subsidiary had cut its holding in Sampo from 7.2 per cent to 2.4 per cent, yielding a SK500m (\$63.6m) capital gain. The holding was sold to Unsa, a Sampo affiliate, FM265 a share. Unsa said the purchase increased its holding to 15.3 per cent. Sampo's shares, which had made strong recent gains amid speculation that the company might be a bid target for SE-Banken, tumbled FM190, or 5.14 per cent, to FM3,890. At this price the initial offering by the state is worth about FM336m (\$2.2bn). Reuters, Madrid

TOBACCO

Strong interest in Tabacalera

The privatisation of up to 52.3 per cent of Spain's Tabacalera, the tobacco producer and distributor, bore all the hallmarks of success on only its second day yesterday, with bids from small investors outstripping those on offer. The state is selling an initial stake of 46.92 per cent which may be extended to 52.3 per cent if demand warrants. In late trading yesterday Tabacalera was up Pta150, or 5.14 per cent, to Pta3,890. At this price the initial offering by the state is worth about Pta336m (\$2.2bn). Reuters, Madrid

Skoda Plzen finds it hard to break nasty habits

Czech group needs to sell non-core operations and restructure its balance sheet, writes Robert Anderson

Skoda Plzen, the biggest Czech engineering group, has a nasty habit of surprising analysts with results that fail to meet its forecasts.

After lowering its 1997 profit prediction from Kc500m to Kc100m (\$2.92m) during the year, Skoda stunned the market this month by reporting a preliminary 1997 consolidated net loss of Kc1.78bn - the third consecutive year of heavy losses.

Analysts believe the company's shares fall for several days by the maximum allowed on the Prague stock exchange - by more than one-third to about Kc40 - and analysts believe they may sink to Kc300.

Skoda is a cornerstone of the Czech economy. It separated from the carmaker of the same name after the second world war.

The group had already postponed to the second half of this year a Kc1.5bn equity increase because its shares had dropped to less than half their nominal value of Kc1,000. The latest bad news, analysts believe, makes an issue this year impossible.

Lubomir Soudek, the fiercely independent chairman of Skoda who holds 25 per cent of the shares mainly through his personal company Nero, has only grudgingly accepted the need for an equity increase.

But the issue had become pressing because the compa-

ny's bank loans reached Kc120m - compared with its capital base of Kc9.5bn - costing it Kc1.25bn in interest charges last year.

One-third of these loans - an estimated Kc1bn - is owed by Tatra and Liaz, two truckmakers Skoda bought in the mid-1990s and has struggled to restructure. Tatra returned to profit last year but losses at Liaz deepened to Kc250m.

When Skoda put the truckmakers up for sale last year, analysts were delighted the company seemed to be tackling its debts. However, Skoda withdrew them from sale in December, saying the whole process had been a charade.

"We needed to convince ourselves how seriously we were taken by our competitors," says Mr Soudek. "Six interested parties appeared. This showed us that they have a future."

With both truckmakers expected to be profitable this year, Mr Soudek says he wants to sell a stake to a financial investor to pay off the debts, and then merge them as Skoda Truck.

Mr Soudek has always found it difficult to make disposals. The group's fifty-odd subsidiaries produce a bewildering array of products from locomotives to tin cans, steel ingots to power station equipment.

Analysts want the group to slim down and focus on its profitable lines such as

trolley-buses. But Mr Soudek seems to have taken upon himself the mission to run a hospital for the country's ailing engineering companies.

Apart from the truckmakers, Skoda has bought Unimotronic, an east German manufacturer of presses for the car industry which made a loss of Kc250m last year, and has invested Kc800m in an aluminium can factory which incurred a loss of Kc70m. It is now trying to sell Skoda Can, along with Skoda Energotechnik, its power generation subsidiary.

The company is negotiating to add another four loss-making engineering companies. But it has still not restructured the companies it has bought and there is a danger that further acquisitions will spread management expertise too thinly.

If there was any hope of an improvement in performance, these purchases would end it," says Ondrej Datta, an analyst at Patria Finance in Prague. "The objective seems to be to grow bigger rather than increase profitability. If they want to raise equity they should realise that shareholders want to see profits."

These problems threaten to overshadow Mr Soudek's success in rescuing the group from near bankruptcy in 1992 when its traditional markets collapsed.

Mr Soudek first built up new markets in west Europe and the developing world, and then began returning to the former Soviet Union.

Exports make up three-quarters of sales and have shot up from Kc1.1bn in 1995 to

up big losses last year.

This, together with an irony lemma, would make it easier to repay debts, cover the Kc10m provisions needed for risky contracts last year, and give it capital to invest in niche areas and finance export deals.

These problems threaten to overshadow Mr Soudek's success in rescuing the group from near bankruptcy in 1992 when its traditional markets collapsed.

Mr Soudek says: "The subsidiaries took longer to bring back to life than we hoped, and we think we will begin to generate healthy profits this year."

This time, analysts hope he has got it right.

ERAMET GROUP : 1997 Results

INCREASE IN THE NET RESULT OF 27 % HIGHER DIVIDEND A LARGER BASE OF ACTIVITIES

Ermet's Board of Directors met on April 8 1998, under the Chairmanship of Mr Yves Rambaud, to review the accounts of the year 1997 which will be presented to the General Meeting of Shareholders on May 27 1998.

POSITION OF PRESENT SHAREHOLDERS	1997	1996	Change
Turnover	5,960	3,909	+ 52.5 %
Income before taxes and exceptional items	716	460	+ 53.7 %
Net Income Group's share	389	305	+ 27.5 %
Operating cash flow	919	646	+ 42.3 %
Earnings per share in FRF	25.04	19.90	+ 31.8 %
Dividend per share (excluding tax credit) FRF	7.50	6.60	+ 13.6 %

* The 6.1% participation in Comilog is fully constituted in Ermet's accounts since July 1, 1997. In 1996 and in the 1st half 1997 the 46.1% participation in Comilog was equity accounted.

• Strong increase in results

In 1997, the Ermet Group has both improved its performances, proved its capacity to face unusual difficulties and passed a significant stage in the construction of a coherent, dynamic and profitable Group which holds, on a world level, a leading position in each of its three divisions : nickel, high speed steels and manganese.

The Group's net income in 1997 reached FRF 389 million, an increase of 27.5 % compared to that of the previous year (FRF 305 million).

The income per share is FRF 25.04, higher by 25.8 % than that of 1996 (FRF 19.90 per share).

These results, certainly helped by the higher party of the dollar, nevertheless indicate that the decisions implemented over the few last years significantly strengthened the Group's competitiveness and allowed it to widen its base of activities.

• A larger base of activities (Pro-forma accounts of the Group)

The size of the Group has practically doubled with the acquisition of a major shareholding in Comilog. On a full year basis, if Comilog had been fully consolidated as of January 1, 1997, the Group's turnover (unaudited) would have reached FRF 7,817 million, an increase of 11 % compared to 1996 on the same consolidation basis and the operating cash-flow would have been FRF 1,114 million, an increase of about 17 %.

Net cash at the end of 1997 was FRF 442 million (including Comilog), noticeably higher than at the end of 1996 which was FRF 199 million on the same basis of consolidation.

• Comilog

The consolidated turnover reached FRF 3,775 million an increase of 20 % compared to that of 1996 (FRF 3,156 million).

ERAMET

NICKEL • HIGH SPEED STEELS • MANGANESE
For further information, contact: Alan Ray, Investor Relations (Ermet, Paris)
Phone (33) 1 45.39.42.02 - Internet : <http://www.ermet.com>

SARAKREEK HOLDING N.V. Amsterdam

Notice is hereby given that the Annual General Meeting of Shareholders of Sarakreek Holding N.V. will be held on Tuesday April 28, 1998 at 2.00 p.m. at the RAJ Congresscentrum, S. 1075 CX Amsterdam.

The agenda includes:

- ♦ Annual Report of the Board of Management over 1997
- ♦ Establishment of the 1997 Annual Report and Accounts
- ♦ Discharge of the Supervisory Board and the Board of Management
- ♦ Appointment to the Board of Management
- ♦ Institution of a Committee of Shareholders
- ♦ Designation of the Board of Management as the authorized corporate body to resolve to issue shares and/or to limit or exclude priority rights
- ♦ Authorization of the Board of Management to acquire, on behalf of the Company, shares in the Company
- ♦ Miscellaneous

COMPANIES & FINANCE: ASIA-PACIFIC

TELECOMS LISTED ARM OF CHINA TELECOM UNVEils ACQUISITION AS RESULTS BEAT EXPECTATIONS

CTHK poised for mainland cellular buy

By Louise Lucas in Hong Kong

China Telecom (Hong Kong), the listed arm of China's dominant telecoms operator, is poised to acquire one of the biggest cellular networks on the mainland.

The company, announcing its first results since it listed in New York and Hong Kong last October, said yesterday its acquisition of the Jiangsu network was now awaiting regulatory and government approval.

Expectations of the asset injection - to be made by its

parent, the Ministry of Information Industry, which last month subsumed the Ministry of Posts and Telecommunications - have pushed China Telecom's share price higher in recent weeks.

The company beat market

expectations and its own

predictions with a profit of

HK\$4.63bn (US\$576m) for

1997, up 10 per cent on the

previous year's HK\$4.21bn.

The comparisons are

adjusted and not all account-

ing changes have been fully

implemented, as the com-

pany was listed for only two

months before the year-end.

Analysts said the result was higher than forecast because of non-core items, including lower-than-expect ed tax expenses. One of the biggest windfalls came from interest income, with proceeds from the October flotation being banked when interest rates in Hong Kong were at historical highs.

Some analysts calculate this could have accounted for as much as HK\$400m.

CTHK kept 60 per cent of its

HK\$2.6bn proceeds in Hong

Kong dollars, with the bal-

ance split between Chinese

yuan and US dollars.

The company now has two cellular networks, in Guangdong and Zhejiang provinces, with a total of 3.4m subscribers at the end of 1997 - an increase of 87 per cent on the previous year.

Growth was higher in Zhejiang, where subscribers grew 90 per cent from a lower base, in the first quarter of this year, a further 352,000 subscribers have been added.

Jiangsu is expected to

show equally strong growth

- it is China's third biggest

cellular market, with 880,000

subscribers. However, its

potential is far greater -

penetration is just 1.2 per

cent, or one-third of the level

in Guangdong province, and

the population is relatively

wealthy.

CTHK will use internal

resources to fund the

Jiangsu network, which is

estimated to cost between

US\$43m and US\$44m. The

group has net cash of

US\$35m (HK\$4.2bn), but has

also pledged to increase capi-

tal expenditure to expand

and modernise existing net-

works.

Shi Cui-min, chairman of

CTHK, said the group would

spend Yen1.5bn on invest-

ments this year. "We will

increase our investment in

advanced technology,

enhance our manage-

ment... and enhance our

customer services to secure

a competitive advantage."

Earnings per share for

1997 were 49 HK cents,

against a forecast at the time

of the IPO of 43 cents. The

company said it would not

pay a dividend.

Balrampur to buy rival in Rs195m deal

By Kunal Roy

in Calcutta

Balrampur Chini Mills, India's largest and most profitable sugar group, is to

acquire Tulsiapur Sugar, pay-

ing Rs195m (\$5m) for a 71 per

cent stake in its rival.

Balrampur intends to increase Tulsiapur's cane-crushing capacity to strengthen its own position

in the market.

"We are acquiring the 51 per cent holding of the promoters of Tulsiapur, we will be making an open offer for an additional 20 per cent capital of the company. At Rs50 a share the cost of acquisition of 71 per cent of Tulsiapur will be Rs195m. The payment for the acquisition is to be made from Balrampur's reserves of over Rs1bn," said Mr Vivek Sarangi, managing director of Balrampur.

Balrampur has a daily cane-crushing capacity of 16,000 tonnes.

Mr Dhanuka said: "It will not be long before Tulsiapur is merged with Balrampur. This will add to shareholder value. Tulsiapur is a profitable group with practically no debts. Building a green-field factory of the size of Tulsiapur will cost over Rs550m. And getting a licence from the government for a new sugar unit is highly time-consuming."

Hussain to give Sime details

By Sheila McNaught in Kuala Lumpur and agencies

Rashid Hussain, one of Malaysia's most powerful bankers, who has taken control of Sime Bank, the Malaysian financial institution most affected by the regional crisis, is to announce by Friday details of how he will finance the bank purchase.

Although analysts wonder why Mr Hussain decided to take on Sime Bank, they are sure he must have found a way to turn the purchase to his advantage.

Mr Hussain took over the management of Sime Bank last Friday, and plans to merge it with his RHB Bank.

Last month Sime Bank reported a pre-tax loss of M\$1.8bn (US\$495m) for the six months to December 31 1997.

Bank Negara, the central bank, revealed Sime Bank needed M\$1.2bn to meet capital requirements.

The losses were so considerable that the authorities said they would investigate the cause.

News that Mr Hussain had been given a four-day extension, until Friday, to make an announcement on the funding arrangements for the Sime purchase pushed market sentiment down yesterday.

"People are afraid that something is amiss in this deal," said one trader.

The Kuala Lumpur Stock Exchange said approval for the extension was granted because details of the funding were not yet complete.

Mr Hussain, who had been in negotiations to purchase another institution, Bank of Commerce, agreed to pay M\$852.4m for Sime Bank.

In a country where there is a symbiotic relationship between business and politics, some analysts suggest he wants to placate the authorities after allegedly falling out of favour with Dr Mahathir Mohamad, the prime minister.

Others suspect he is doing the "national service" Malaysian leaders require of successful corporate figures and in return they will provide assistance to help with the purchase, perhaps via the national pension fund.

Mr Hussain has indicated the buy-out is simply business as usual for the group: "It is my job to protect shareholders' interests. If, in the process, I do national service, then that is fine."

On Friday, he named Yvonne Chin, chief executive of RHB Bank, as chief executive of Sime Bank, with immediate effect.

Ten Network is the former Ten Network surges

By Mark Mulligan in Sydney

Ten Network is the former Ten Network surges

Shares in Ten Network Holdings, a new holding company for one of Australia's three main commercial television stations, yesterday rose surged 18 per cent on their first day of trading on the Australian Stock Exchange.

The shares finished 38 cents ahead of the issue price, at A\$2.54, valuing Ten Network at A\$2.36bn (US\$1.5bn). The rise came amid a record day on the ASX, with the main index closing up 35.1 points higher at 2,940.9.

Unique in more ways than one

Akbank again posted the highest earnings of any bank in Turkey in 1997.

But that is nothing new. Akbank has long ranked as the most profitable financial institution in Turkey. More significant is the low-risk, stable nature of growth. The increase in placements volume was accomplished without sacrificing asset quality, making Akbank not just one of the fastest growing banks in Turkey but the strongest financially.

The essential soundness of Akbank derives from a philosophy of prudence, high ethical standards and full disclosure. Moody's and Duff & Phelps assigned Akbank the highest ratings of any Turkish institution in 1997, attesting to its excellent short and long term prospects. Akbank's reputation enabled it to obtain the lowest pricing of any Turkish institution in the international syndication market during the year.

Growth at Akbank is technology-driven and customer-focused. Akbank is the only bank in Turkey to make comprehensive home and office banking services accessible over screen telephones, personal computers and television in a complete transactional mode, including electronic fund transfers.

By investing in the future, Akbank is serving more customers more effectively than ever before. And that, in the final analysis is the source of our strength.

Financial Highlights

(US \$ millions)

	1996	1997	CHANGE
Assets	4,349	5,712	31.3%
Placements	2,628	3,349	27.4%
Deposits	3,108	3,663	17.8%
Stockholders' equity	804	981	22.0%
Before Tax Income	571	862	28.5%
Net Income	466	592	27.0%
Return on Average Equity	65.0%	66.3%	1.5%
Return on Average Assets	11.9%	12.7%	1.7%

For more information and a copy of our 1997 Annual Report please contact:

Mr. A. Gökçen Gökçen, Director of Institutional Investor Relations

4, Lefter 80745 Istanbul - Turkey

Tel: +90-212-288 13 35 - Fax: +90-212-279 00 62

AKBANK

Pursuit of Excellence

STATE LOAN OF THE KINGDOM OF HUNGARY 7½ per cent. (Now 2.75 per cent.) Sterling Bonds 1924										
Notice is hereby given that a Drawing of Bonds of the above loan took place on 9th April, 1998 extended by Alexander C.P.Wells, Notary Public & Solicitor, when the following bonds, which have been assessed to the 1948 Office, were drawn for redemption at 110% on 1st May, 1998, from which date all interest thereafter will cease:										
10 BONDS OF £1,000 NOMINAL CAPITAL EACH	30001	30047	30060	30192	30649	30535	30521	30665	30676	30747
44 BONDS OF £500 NOMINAL CAPITAL EACH	51020	51024	51237	51261	51386	51480	51517	51607	51648	51699
51961	51964	52033	52142	52160	52181	52234	52225	52240	52283	52370
52495	52729	53000	53061	53128	53248	53258	53370	53321	53327	
370 BONDS OF £100 NOMINAL CAPITAL EACH	54059	54113	54152	54174	54219	54257	54297	54402	54428	54499
54531	54536	54541	54546	54551	54556	54561	54566	54571	54576	54590
55545	55557	55562	55567	55572	55577	55582	55587	55592	55597	55599
56569	56798	56893	56895	56905	56910	56915	56920	56925	56930	56932
57592	57597	57598	57605	57627	57645	57651	57661	57676	57681	57684
59331	59335	59339	59343	59348	59352	59357	59362	59367	59372	59376
59944	60056	60078	60082	60092	60096	60100	60104	60108	60112	60116
60202	60207	60212	60217	60222	60226	60230	60234	60238	60242	60246
60287	60291	60298	60305	60312	60319	60325	60332</			

COMPANIES & FINANCE: UK

CHEMICALS MANAGEMENT BUY-OUT OF BELGIUM-BASED BUSINESS ALLOWS IT TO CONCENTRATE ON SPECIALITY ACTIVITIES

Inspec sells commodity side for £84m

By Roger Taylor

James Ratcliffe, managing director of Inspec Group, is leading an £84m (\$140m) management buy-out of the chemical company's commodity business.

The deal will leave him with more than 30 per cent of Ineos, a new company formed to buy the Antwerp-based operations.

The deal is Mr Ratcliffe's second leveraged management takeover. He also owns

about 4 per cent of Inspec, which he acquired in 1992 when the group was formed from a management buy-in of British Petroleum's specialist chemicals arm.

He is now buying-out the ethylene oxide and glycol business which Inspec bought from British Petroleum in 1995. Inspec bought the business because it supplied raw materials to its specialities operation.

However, ethylene oxide and glycol are commodity

chemicals which suffer from cyclical swings in price and profitability and do not sit well with Inspec's other more specialised products in areas such as agrochemicals, lubricants and fragrances.

John Hollowood, chairman of Inspec, said the sale would allow the company to focus on its specialty business and added that this should promote a re-rating of the shares. Investors tend to give lower ratings to commodity businesses than to

higher margin and more stable speciality businesses.

His view was confirmed by a 34½% jump in Inspec's share price to 27½p.

Analysts welcomed the move, even though the sale would dilute earnings. Merrill Lynch, the US investment bank, upgraded its recommendation to a buy and said Inspec was selling just as prices of ethylene oxide and glycol were starting to fall.

Mr Hollowood said last

year had seen near peak operating profits of £12m on sales of £35m and the second quarter of 1998 was proving less profitable than the first. At the low points in the cycle, the business only just broke even, he added.

The buy-out is backed by Murray Johnstone, the Scottish investment house, which is putting in £10m for a minority equity stake. Management is investing £1.5m for a majority holding. The remaining funds will

come from bank facilities and a high-yield bond arranged by Bankers Trust, targeted to raise DM190m (£10m).

Murray Johnstone said the business generated strong cash flow even when profits were weak. The company would seek to expand in specialty chemicals before seeking a trade sale or flotation in about five years, by which time prices for ethylene oxide and glycol should have recovered.

Has BG lost its place in the sun? The company stormed to the top of the FTSE 100 league table last year, but in the past three months its shares have underperformed by 19 per cent. Profit taking has no doubt played a part in this, as has this quarter's mild weather, despite the fierce storms that lashed the country over the weekend.

The fall in oil price has also dent confidence, although BG's exposure to oil production is relatively small. The market also seems to be taking a dim view of the next item of news: the inland revenue's review on oil taxation, due later this month. Whether the government bumps up corporation tax on upstream activities or widens the net of the petrol tax to include newer fields, BG will be hit. Estimates of how it will affect the asset base of BG's exploration and production arm vary, but it seems unlikely it will justify more than 10p off BG's shares.

Yet they are now trading at a near 10 per cent discount to a "sum of the parts" valuation, whereas many utilities trade at a premium. Throw in the hope of another buy-back, and they look even lower. The company may feel coy at handing another £1m or more to shareholders so soon after last year's bumper buy-back, so it may choose to wait until next year before making its move. This may leave the shares in limbo. But if they continue to drift downwards, say to the 250p mark, they will look cheap indeed.

COMMENT

BG

British Gas
Share price relative to the
FTSE All-Share Index

**ABF warning on strong pound**

By Jonathan Ford

Associated British Foods warned yesterday that profits were likely to fall this year because of the strength of sterling, which has squeezed sales and margins at its British Sugar arm.

ABF issued the warning as it reported an £8m fall in pre-tax profits to £183m (£306m) for the six months to February 28. The group said the strength of sterling had reduced profits by about £22m - £15m attributable to British Sugar. Sales - on continuing activities - were 5 per cent lower at £1.97bn.

The results were below analysts' forecasts and the shares fell 28½p to 557½p. Analysts cut full-year forecasts from about £435m to £400m-£420m.

"Clearly, we are not very pleased with these figures," said Garry Weston, chairman. "But if you added back the £22m that we lost due to currency fluctuations in the first half, I think it would have been quite respectable performance."

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends	Total for year	Total net year				
AB Foods	6 mths to Feb 28	1,968	2,659	193	(201)	145	(14.5)	42.5	-	42.5	-	19.6
Brigelund	Yr to Dec 31	24	(14.1)	0.00	(0.148)	0.00	(0.5)	0.1	July 8	0.1	0.2	0.2
Dowding & Miles	6 mths to Dec 31	59.3	2,044	2,044	(2.24)	(2.84)	1.13	May 15	1.13	-	3.19	-
Electronics Britique	Yr to Dec 31	124.3	7.56	(1.88)	2.08	(0.19)	0.00	-	nil	nil	0.8	-
Ex	Yr to Dec 31	14.5	(10.2)	0.203	(0.507)	0.17	(0.6)	0.1	-	0.1	0.1	0.1
Investment Trusts	NAY (p)	Average Dividends (£m)	EPS (p)	Current payment (p)	Date of payment	Corresponding dividend	Total for year	Total net year				
Greater VST	Yr to Jan 31 *	107.6	(87.2)	0.688	(0.286)	2.50†	(2.83)	1.5	May 14	1.25	2.3	2

*Figures shown basic. Dividends shown net. Figures in brackets are for corresponding period. †After exceptional charge. ‡After exceptional credit. *On increased capital. †On stock. *Includes 1p special. ‡Includes 1p special. *Comparatives for 98 weeks to Jan 31 1997.



Garry Weston not happy to sit on £1.8m cash for over Cohn Bear

SB optimistic after merger breakdown

By Tracy Corrigan in New York and Daniel Green in London

SmithKline Beecham, the UK drugs company, yesterday set out to rebuild investor confidence in its prospects as an independent company, following the collapse of merger talks with rival Glaxo Wellcome two months ago.

Jean-Pierre Garnier, SKB's chief operating officer, said the company's pipeline of drugs and vaccines would "translate into sustained growth well into the next millennium".

Dr Garnier said that in the longer term, rapid advances in molecular biology offered "unprecedented drug-discovery opportunities".

Asked about the failed Glaxo deal, he said: "We have looked at [deals] in the past and will look in the future." But he insisted: "We don't need any help."

Among SmithKline products currently moving through clinical trials are Avandia, for the treatment of type 2 diabetes, which has progressed to phase III trial.

Regulatory applications for Avandia are expected to be filed in the US and Europe by the year 2000, down from 3,600 days in 1991," said David UPRitchard, chairman, research and development.

The drug would compete with troglitazone, sold in the

US by Warner Lambert and for which Glaxo has the European marketing rights.

However, troglitazone has been associated with liver damage and Glaxo has withdrawn it in Europe.

SmithKline also highlighted Iodoxine, a selective oestrogen-receptor modulator in phase II trial for the prevention of osteoporosis and phase II for advanced breast cancer.

Ariflo is a new asthma drug which blocks an enzyme involved in airway inflammation and is in phase II trials. Also in phase II trial is an antibiotic for respiratory tract infections.

In preliminary trials, tramadol, a treatment to prevent coronary arteries narrowing after surgery to widen them, has been associated with a reduction of narrowing of up to 87 per cent.

The company also told

that its product line in research and development has improved substantially.

"SKB's stated goal has been to shorten the time required to take a compound from discovery to regulatory submission to 2,000 days on average

by the year 2000, down from 3,600 days in 1991," said David UPRitchard, chairman, research and development.

Telewest may delay offer for Gen Cable

By Lucy Horsman

Telewest Communications, the UK's second biggest cable company, is expected to delay making a formal offer for General Cable, the fifth largest, so as to finalize details.

Telewest announced at the end of last month that it was in advanced talks to buy General Cable for \$686m (£41bn), and indicated it was likely to announce a formal intention to bid at the latest by today.

Générale des Eaux of France, General Cable's largest shareholder, agreed to sell its 40 per cent stake if the offer was made before April 15, or if a later date was agreed. Telewest is now thought likely to extend the deadline because of the complexities of the deal.

Telewest's deal would top last month's \$550m offer from NTL, the UK's third biggest cable group. Separately, NTL and Telewest are still officially in merger talks with each other.

Telewest is also in the process of exercising pre-emptive rights over two cable franchises controlled by Comcast, the cable operator which NTL has bid for.

If the Comcast and General Cable deals went ahead Telewest would overtake Cable & Wireless Communications as the largest UK cable operator.

Croda in £28m paint disposal to Ameron

By Roger Taylor

Croda International, the chemicals group, has sold its industrial paints business for \$22m (£14.7m) to Ameron International of the US.

The disposal is the latest move in its strategy to focus on oleochemicals - plant and animal fats used in personal care products and cosmetics. The shares rose 3p to 415p.

The industrial paints business has operations in the UK, Australia and New Zealand and made operating profits of \$2.8m on sales of \$22.2m in 1997. Los Angeles-based Ameron is acquiring assets worth £27m, and Croda is keeping a further £4m of assets relating to the business which it expects to realize this year.

Croda is now left with only one remaining paints operation - its joint venture with Herberts, part of Hoechst of Germany, which is based in Australia and makes auto-refinish paints. Keith Hopkins, chief executive of Croda, said the company was in discussions with Herberts about selling its stake. Analysis expect the sale to raise about £25m.

Croda is also planning to sell its small Dutch soaps business as the final step in the group's restructuring.

Mr Hopkins said that the disposals would reduce gearing to about 50 per cent.

SFO examines Azlan accounts

By Susanna Veyse

The Serious Fraud Office is investigating suspected offences of false accounting at Azlan, the computer products distributor.

The probe relates to the suspension of Azlan's shares in June last year. The SFO said yesterday it was working with the fraud squad of North Yorkshire Police, in whose area Azlan has its main warehouse.

The investigation, understood to be focused on stock movements, is looking at the financial year ending April 5 1997.

Azlan, based in Wokingham, Berkshire, has shaken up its management and launched a rehabilitation programme. Yesterday it said the new management was helping the SFO with its inquiries.

Azlan shares were suspended at 55p (£3.34) last year after accountants were

called in to investigate "unresolved accounting issues". The shares - floated at 230p in 1993 - relisted at 37p. They fell 7p to 50p yesterday.

Peter Bertram, Azlan's finance director who joined the group last spring, replacing Adrian Lamb, said he would be meeting the SFO in the next couple of days.

"The company has already had its own forensic review into what went on, so that gives them a good start," Mr Bertram said. "This is a historic investigation into what happened over a year ago. As a company we are now moving forwards."

The group's problems first came to light in a failed rights issue last June - launched for the purchase of Akam, its training division. SBC Warburg, its broker, suffered a paper loss of more than £1m after the rights issue, unveiled while the shares were at 72p.

Clear lobbies against bid for More

By Andrew Edgington-Johnson

Clear Channel Communications yesterday began lobbying against Decaux's proposed £475m (£373m) takeover of More. Clear Channel's UK billboard and bus-shelter advertising rival. Last month Decaux, the French group, trumped Clear Channel's £468m agreed offer for More Group.

Lobbyists for Clear Channel - the US radio, television and advertising group - have written to about 20 MPs arguing that a Decaux takeover would leave local authorities facing a virtual monopoly supplier.

The letters, which appear to confirm that Clear Channel has not given up its pursuit of More, also refer to the 1992 conviction of Jean-Claude Decaux, founder of Decaux's parent company. The OFT will make its recommendations on April 15.

BRITISH VITA PLC

Successfully blending Engineering and Polymer Technology

HIGHLIGHTS

FROM THE 1997 REPORT & ACCOUNTS

- * Record profit before tax of £66.2m, up 16%
- * Operating margins increased by 21%
- * Normalised earnings per share up 15%
- * 22% return on Shareholders' Funds



International leaders in the production of specialised polymer, fibre and fabric components ... serving the furnishing, transportation, apparel, packaging, engineering and industrial markets throughout the world.

AGM to be held 2.30pm today at

BRITISH VITA PLC, MIDDLETON, MANCHESTER M24 2DB.

Telephone: 0161-653 1133. Fax: 0161-653 5411.

Copies of the Annual Report can be obtained from the Company Secretary or viewed on <http://www.vita.co.uk/vita>

SEMINAR: THE COUNTDOWN TO THE YEAR 2000 MAY 6, 1998**Exploring IT For Business Benefit**

Dec 31
1998

15.00

MANAGEMENT & TECHNOLOGY

PROFILE SULIMAN OLAYAN, OLAYAN GROUP

A man with no money of his own

Roula Khalaf meets an Arab investment guru driven by intellectual challenge

Suliman Olayan likes to crack jokes. But when the Saudi financier says he has no money, he means it. Although he has a personal fortune of more than \$5bn (£1.7bn), he keeps his wealth in his company and adopts a Spartan lifestyle.

His only need is to prove he still has his investment touch. "I look at money as I looked at my grades in school, as a measure of the accuracy of my decisions," says Mr Olayan.

His investment choices earn top marks in the financial circles of London and New York. Defying the stereotypes of rich Arab businessmen, Mr Olayan has turned his individual empire into a sophisticated institutional investor welcomed by blue-chip companies.

His name rarely appears in the press – he likes it that way. But when it does, it is usually in connection with a stake his Olayan Group has acquired in names such as J.P. Morgan, Transamerica, National Grid and Occidental Petroleum.

Mr Olayan accumulated bank shares in the US in the early 1990s when the market was down on the sector; in more recent years he has been buying in Europe, where he expects a similar wave of restructuring and consolidation. His passion for bank stocks is driven by the simplicity of the underlying business. "Banks have money, they lend it and get it back and then lend it again," he says.

His most recent coup is the result of last year's build-up of a 5 per cent stake in Credit Suisse, Switzerland's second biggest bank. Mr Olayan had been a long-time customer and in 1988 he helped provide bridge financing to facilitate the merger of First Boston with Credit Suisse First Boston. The share price is up nearly 90 per cent since September.

"It's obscene, the way we made money on Credit Suisse," says Mr Olayan with a grin. Of his investments decisions generally, he says: "You cannot totally discount luck. But I just have the feeling of investing."

Driven by an intellectual challenge to prove that an Arab businessman can be as savvy and professional as any investment guru, Mr Olayan is a long-term investor who buys minority stakes in undervalued businesses where he admires the management. Once he sets eyes on a company, he becomes passionate about it – and willing to gamble. He often keeps buying, leveraging his position through creative financial engineering to maximise returns.

He speaks admiringly of Warren Buffett, whom he refers to as the "godfather of investing"; however, Mr Olayan hastens to add that his own company's return on investment has, during

'It is obscene, the way we made money on Credit Suisse'

the past 13 years, been marginally better than Mr Buffett's Berkshire Hathaway. It is hard for outsiders to judge. Many of his investments have not been shining successes and some, such as his stake in Chase Manhattan in the late 1980s, seemed a disaster. But Mr Olayan can afford to wait; he stuck with Chase, as he does with many other stocks, and the price has since picked up.

There have been bad deals in his Saudi businesses. One of Mr Olayan's companies introduced the Hertz car rental franchise to Saudi Arabia in the early 1990s, but the market was already

mature. After much disappointment, the company is taking steps to get rid of the business.

Mr Olayan's rise is not the classic tale of Saudi riches, where royal connections paved the way to extravagant wealth. The son of a well-off spice merchant, he was born in 1920 in the north-western province of Qassim, now better known as the home of Islamic fundamentalists. It was not until 12 years later that Abdul Aziz ibn Rahma Al Saud combined his conquests and declared himself King of Saudi Arabia.

When Mr Olayan was growing up, there were no high schools in the Kingdom, so he was sent to study in neighbouring Bahrain.

Back in Saudi Arabia, he worked for Aramco, the Arabian-American oil company, as a truck dispatcher before being given responsibility to run the storeroom. He then worked as a translator. "The storeroom was my university," he says. "I had 80,000 items and I could remember each and every one of them and where they were located."

An excellent memory and insatiable curiosity are cited by associates as some of his biggest assets. His penchant for risk-taking was evident at an early age, when he mortgaged his house to start his own contracting business in 1947.

Soon after his start in business, Mr Olayan won a subcontract from Bechtel as part of the construction of the Trans-Arabian Pipeline, which linked the oil fields in eastern Saudi Arabia to a terminal in south Lebanon. He maintained the contact with Bechtel, eventually setting up a joint venture with the US company. It is one of his 40 businesses in the Kingdom, including a large food and distribution company with licences from General Foods, Kimberly-Clark, Pillsbury and Burger King.

Becoming a financier was born out of necessity. His contracting company was importing everything from the US and there were no banks in Saudi Arabia to extend credit. US banks would not accept his Saudi assets as security. So with advice from Citicorp, he started buying blue-chip shares on the US market.

At 78, Mr Olayan still shuttles between the US and the Saudi social life, giving his three daughters, like their brother, executive positions in the Olayan Group. Lubna, the youngest daughter, runs part of the Saudi business from Riyadh, and is seen as a possible successor.

When he does step down, the reins will not necessarily pass to a family member, he says, although he has made legal arrangements to ensure continuity. His children cannot liquidate the business or give up the investment portfolio for 25 years after his death.

"I made it on my own and as a commoner," says Mr Olayan. "I am not going to leave behind a mess."

Mr Olayan sees no reason to share his wealth, though he donates money for education and health. In spite of his insistence on the need for wealthy Arabs to work and behave like institutions rather than individuals, he is only now thinking of taking some of the Saudi companies public.

He has also moved against



JOHN KAY

Shame game pays off

Arguments against external assessment should be dismissed as self-serving cant

In the past 10 years, research assessment has been introduced into British universities. Academics have to report on the quantity and quality of their publications, and the quality of each department is graded and published.

Many of my colleagues bitterly resent these innovations. They argue that the need to fill in forms to respond to these inquiries distract them from their real work of teaching and research. They claim that the assessment of research quality is inevitably subjective, and can only really be done by the researcher. And they say that since they are already doing a good job, it could possibly be done, the whole activity is pointless.

There is a small amount of truth in these criticisms. It is certainly true that the research assessment exercise is bureaucratic and emphasises those aspects of research that can be measured – like the number of publications – at the expense of those that are less quantifiable – whether the research made any significant contribution to the sum of human knowledge. It is also true that it is often difficult to judge the significance of research.

But you have heard these arguments before. You heard them from monopoly utilities, who claimed that any proposal to introduce competition into telecommunications or aviation gas supply was an insulting suggestion that they were not doing a good job. You heard them from schools, which claimed that league tables comparing their performance diminished the professional status of education. You heard them from doctors and nurses, who said that time spent filling in forms would be better spent with their patients. You heard them from financial services companies which claimed that regulation was a bureaucratic interference that got in the way of selling pensions to as many people as possible.

And you hear it today

from business people who complain about the burgeoning industry of corporate governance. The need to provide information to people outside the business consumes time and resources that would be better spent beating international competition.

And yet the introduction of greater external accountability did seem to affect the behaviour of my university colleagues. Star researchers are now prized, and poached; duds are more rigorously reviewed; departments set their plans by reference to research ratings.

Indeed, it was necessary for research quality assessment to be followed by teaching quality assessment, otherwise the emphasis on research within universities might have been even more excessive than before. And publishing league tables also made schools and hospitals try harder; independent procedures made the police more careful about complaints, regulatory interventions led financial service companies to tighten up on their compliance procedures.

Certainly I doubt that either senior managers or academics are the only exceptions to the general rule that effective external accountability for your performance tends to improve it.

And one of the interesting lessons from these

assessments is that they work even if no action follows from them – as with the school league tables. Shame or kudos is itself an effective spur. Still, it is better if action does follow, and the university system, which redistributes research funds to follow ratings, serves well in this regard.

So arguments that say we are too busy and too admirable to be externally assessed should be dismissed for the self-serving cant they are. But it is right to be wary of box-ticking – the kind of assessment encouraged by standards such as ISO 7000, essentially related to process rather than substance. If assessors lectures by reference to whether they defined and achieved their objectives, not on whether the objectives were of any relevance. But even so, do not dismiss box-ticking entirely. If the lecture had no objectives, it is unlikely that any objectives were achieved.

But most of all, never believe that people will objectively assess themselves. The documents that we write to assess our own courses are as various as the self-congratulatory pinnacles that fill the corporation's annual report.

The greatest weakness of corporate accountability is that both groups of monitors – auditors and non-executive directors – are effectively appointed by those they monitor. Still, that is because corporate accountability has been going longest and managers have learned how to capture the assessment system. I expect that soon teachers and doctors will learn to do the same.

The author is the Peter Moores Director of the Said Business School at Oxford University and a director of London Economics. This column appears fortnightly.



Olayan: 'I look at money as I looked at my grades in school'

west
delay
r for
Cable

Creda in
£28m pair
disposal
to Ameri-

Information Technology Briefs

Picture software improves speed, quality and price

A photographic image traditionally passes through several time-consuming and expensive stages before it is ready to be used in an advertising campaign.

Typically this involves scanning the image, retouching and outputting a series of transparencies before the art director and client are satisfied, and finally producing a four-colour film ready for publication.

Advertising agencies are under pressure to reduce costs while delivering better quality, more quickly and with greater efficiency.

Now Van Ginkel & Mostaert, an Amsterdam pre-press company, and Leagues Delaney, a London advertising agency whose clients include Adidas, Pataki, Philippe and Porsche, believe they have developed a software package that cuts costs by as much as 30 per cent and improves quality.

The system, called ICSS, has been developed by Van Ginkel's subsidiary, View Technologies. It runs on standard hardware, and achieves its savings by eliminating many of the processes that involve duplication of effort.

Leagues Delaney claims it is usually possible to cut the number of proofs needed during the retouching process from five or more to just one or two. Not only

does that save money – much transparency can cost hundreds of pounds to produce – but it also cuts the time taken to produce a final film.

In the hands of a skilled user, the software is smart enough to adapt an image to the characteristics of the paper used by the publication, then automatic the conversion of an image from the scanned RGB (Red, Green, Blue) format to the CMYK (Cyan, Magenta, Yellow and Black) format required to create the output film.

"Conventional wisdom says that out of speed, quality and price you can pick only two out of three," says Jim Hubbard, creative services director at Leagues Delaney. "We decided to break that rule."

After a year working with Van Ginkel & Mostaert, Mr Hubbard says his agency can deliver significantly improved colour quality and consistency.

Van Ginkel & Mostaert and Leagues Delaney are now working with British Telecommunications on a pilot high-speed, wide area network linking the advertising and printing industries. This would enable images processed using the technology to be distributed throughout the world, further cutting costs and reducing process times.

Paul Taylor

IN BRIEF

Time for the mouse to go belly-up

The first graphical user interface and mouse personal computer pointing device were developed at Xerox Parc in Palo Alto in the late 1970s.

Since then, some mice have developed extra buttons, others have sprung wheels to help scroll through web pages and some have somersaulted on to their backs to become trackballs.

One drawback has stayed with them – dust tends to build up on the mechanics, leading to reliability problems. Now Logitech, the Swiss-based leader in PC control devices, believes it has developed the ultimate pointing device. Its TrackMan Marble+ is described as "a wheel-enhanced, thumb-operated trackball that offers high precision and reliability, as well as virtually maintenance-free operation". Unlike a traditional mechanical trackball, in

Marble a laser-like beam illuminates a random pattern of dots printed on the ball, while an optical sensor tracks the motion. Logitech's advanced optics and neural network logic detect movement in a manner similar to that of the human eye and transmit information to the computer. This virtually eliminates maintenance while providing a highly accurate pointing device.

Logitech: www.logitech.com

Ready for school

Classroom PCs tend to get pretty rough treatment, particularly if they are portables. Semco, a UK-based subsidiary of Granada Learning, has addressed the problem with the Panasonic CF-25 MKII Ruggedised Notebook PC, a full-feature multimedia computer designed for special needs and mainstream students of all ages.

The computer, powered by an Intel 166MHz Pentium

processor, is protected by its rugged case which has passed military tests to withstand multiple drops from 1m on to concrete at any angle while open and is immune to the usual problems caused by water, dust, shock and vibration.

The machine owes much of its robustness to a lightweight magnesium alloy case. The 1.44Gb hard drive is mounted in shock-absorbing gel and the 10.4in or 12.1in protection-coated screen has internal dampers and rubber seals.

The speaker is water resistant, all ports have rubber seals and internal connections are flexible. The CF-25 MKII costs £2,299 (\$3,840) or £3,299 in the UK, depending on configuration.

Granada Learning: margaret@semco.demon.co.uk

Winning hands down

Panasonic's Series 5 pocket PC continues to win awards despite increasing

International financial news from European & Asian perspectives.

FT
FINANCIAL TIMES INFORMATION

AFX
NEWS



If you need to know what's moving UK, European and Asian markets, you need AFX NEWS, the real-time English language newswires that give the latest international financial and corporate news. With the resources of owners and partners, FINANCIAL TIMES INFORMATION and Agence France-Presse to draw on, you know AFX NEWS will always be relevant, reliable and right. And it's available to you on-line through all major market data platforms,

deliverable across your intranet, extranet or other network to your PC, NC or workstation through Windows, browsers and proprietary applications. AFX NEWS has reporters across Europe and Asia and in other key markets feeding over 1500 news stories a day direct to your system. So, for independent and succinct reporting on economic, corporate and market news, contact AFX NEWS direct or your local vendor today.

FOCUS ON INTERNATIONAL FINANCIAL NEWS
A JOINT-VENTURE OF FINANCIAL TIMES INFORMATION AND AGENCE FRANCE PRESSE

AFX NEWS 13-17 EPWORTH STREET, LONDON EC2A 4DL (44) 171 255 2532
FAX (44) 171 490 3007 EMAIL: AFX.SALES@FT.COM AND NEW YORK, USA (212) 506 6734

INTERNATIONAL CAPITAL MARKETS

Gilts buck trend with late rally

GOVERNMENT BONDS

By Simon Davies in London and John Laliberte in New York

Government markets drifted lower yesterday, with the US CPI data failing to provide a post-Easter pick-up, in spite of the fact that the numbers looked favourable against most expectations.

Analysts said there were some concerns in the market, following speculation that the Bank of Japan had sold \$12bn of US Treasuries on Monday. This had fed through into the US dollar, as well as the bond markets.

David Brown, chief European economist at Bear Stearns, said: "Now that the Bank of Japan has the market on the run, even the most committed bond market bull will fear that the BoJ will not stop pounding the market until the dollar has been counted out."

GERMAN BUNDs traded in a narrow range, gaining only a marginal fillip in the

afternoon from the release of the US data.

The June contract ended stuck in an 18-point range, and settled 0.11 lower at 107.71, with volumes low. Analysts said there were increasing concerns about the immediate outlook for interest rates among the core euro zone, which has fed through into the recent recovery in the D-Mark.

David Keeble, European bond strategist at Credit Suisse First Boston, said: "There were strong Dutch industrial production numbers yesterday, which along with the CPI numbers on Friday, point to a nasty picture for interest rates."

"I think that the Dutch will bring pressure to bear on the Germans to raise interest rates. I don't like the front end of the European yield curve."

Bonds marginally underperformed most of the European markets. ITALIAN BTBs settled 0.16 lower at 108.51, and in the cash mar-

ket the yield against bonds narrowed by 1 basis point to 25, although there was little local news to drive the market.

In Spain, the announcement of a regular auction of 30-year government bonds, to build up a liquid benchmark for BONO strips, provided support at the long end of the yield curve. The 10-year future settled 0.07 lower at 109.31.

FRENCH OATs drifted lower, but settled 2 points off their trading low, at 104.15.

Activity was limited, and was not helped by a delayed opening due to teething problems with the new electronic trading system.

UK GILTs were the odd ones out, with the market rallying strongly towards the close. The June contract settled 1 higher at 109.51, having spent the majority of the day in negative territory.

Andrew Roberts, gilts strategist at UBS Securities, said: "There is a rumour that the British Retail Consignment survey will come in

quite weak. That gave a shot in the arm for the market, in the last 30 minutes."

Nonetheless, turnover was subdued, with just 33,000 contracts traded on Liffe.

The yield spread against bonds narrowed by another 3 basis points to 96, taking it to its narrowest level since last October.

Mr Roberts said there was scope for a further rally.

"The hawks have finally come round to the view that there will be no more interest rate hikes, but the market is still too negative. I think we could have an interest rate cut in the third quarter".

US TREASURIES

rebounded moderately after Monday's sell-off, as buying picked up from overseas markets and new figures on the consumer price index and retail sales were released.

In a quiet market, the benchmark 30-year bond gained 3% by early afternoon to 102.25, yielding 5.80 per cent.

Two-part offering by Greek bank

By Vincent Boland

General Hellenic Bank, a medium-sized Greek bank, yesterday launched the first of a two-part share offering that will see its majority owner, the Greek army pension fund, sell nearly half its stake.

The pension fund is selling 33 per cent of GHB in a private placing with Greeks and international investors, reducing its stake in the bank to 35.5 per cent. Inter-American Group, the largest privately owned Greek insurance company, is to take a 10 per cent stake in GHB via the placing.

Traders also awaited announcements from the forthcoming G7 meeting, as to whether attempts to weaken the value of the dollar will change.

"As long as the intervention situation remains, with intervention by the Bank of Japan, the Treasury market will absorb the sales. If there is concerted intervention to weaken the dollar, that could be a longer-term problem for the Treasury market," said Richard Gilhooly, international bond strategist at Paribas Capital Markets.

Bankers see success for euro-fungibles

By Samer Iskander

The French treasury's offer to exchange Ecu17bn of illiquid euro-denominated bonds for new euro-fungible benchmarks is set to become the most successful of its kind, according to bankers.

The pension fund is selling 33 per cent of GHB in a private placing with Greeks and international investors, reducing its stake in the bank to 35.5 per cent. Inter-American Group, the largest privately owned Greek insurance company, is to take a 10 per cent stake in GHB via the placing.

Although the offer is still running until tonight for retail investors, the response from institutions was described as "overwhelmingly positive", with an average acceptance rate of more than 60 per cent, according to Morgan Stanley Dean Witter, joint centralising agent with Paribas. This compares with an average take-up of between 10 per cent and 50 per cent on previous offers.

Italy was a pioneer of such transactions a few years ago, when it offered to buy back most of its dollar-denominated bonds in exchange for two large tranches of new five and 10-year securities.

The French offer, announced last month, aims to increase the efficiency of the debt market ahead of January's introduction of the European single currency - the euro. In recent years, the treasury has managed its debt actively, establishing French OATs and BTANs as the reference yield curve for euro-denominated government bonds.

The success of the transaction was partly due to pricing, which offered investors a yield pick-up of 1-3 basis points. Similar swaps have often required that investors go out in exchange for higher liquidity.

Six bonds maturing between April 2000 and April

2003 will be exchanged into two issues maturing in July 2000 and July 2002. Three issues of longer-term bonds, maturing between 2003 and 2006, will be exchanged into two issues maturing in 2003 and 2008. The older bonds paid coupons of between 6 per cent and 10 per cent. The new ones will pay coupons of between 4 per cent and 5.25 per cent.

Liquidity in the new bonds will be doubly enhanced.

First,

because

their

par

value

and

listed

futures

contracts

will

allow

more

efficient

hedging

of

positions.

Second,

because

each

of

the

new

issues

will

be

merged

with

an

existing

bond

in

French

francs,

which

will

be

redenominated

in

euros

next

year.

The larger amounts should lead to narrower spreads between bid prices and offered prices. Stripping - separating the coupon from the principal repayment to trade them as distinct securities - will also impact less on liquidity.

Not surprisingly, investors were particularly eager to exchange the bonds carrying the highest coupons, which were most out of line with market conditions. Holders of the 10 per cent OAT maturing in 2001 exchanged almost 85 per cent of their holdings. Conversely, only 38 per cent of the 8 per cent OAT of 2004 were swapped.

CDC Marches and Deutsche Bank were co-managers of the group of 18 bonds.

Issuers take breather to ease digestion

INTERNATIONAL BONDS

By Edward Lince

Lead managers blamed the aftermath of the Easter holiday and general market digestion after heavy supply in the first quarter for what was "probably the quietest business day of the year" yesterday.

"At the start of every week we have a conference call on forthcoming issues, secondary market movements and general market rumours," said one lead manager. "Today's was the shortest conference call I can remember."

Few, however, expected the market to come to life in

WORLD BOND PRICES**BENCHMARK GOVERNMENT BONDS**

Apr 14	Red Date	Coupon	Red Yield	Red Price	Mid Yield	Mid Price	Up chg	Up Yield	Up Price	Down chg	Down Yield	Down Price
Australia	04/05	7.000	103.9248	4.91	+0.03	+0.08	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00
	19/07	103.17147	5.00	-0.07	+0.11	-0.17	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00
Austria	09/05	7.000	103.8238	4.16	+0.03	+0.03	+0.14	-0.00	-0.00	-0.00	-0.00	-0.00
	07/07	104.0000	4.54	+0.01	-0.07	-0.13	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00
Belgium	01/03	4.000	99.7800	4.12	-0.03	-0.10	-0.16	-0.00	-0.00	-0.00	-0.00	-0.00
	03/02	100.0000	4.20	+0.03	-0.01	-0.01	-0.06	-0.00	-0.00	-0.00	-0.00	-0.00
Canada	06/08	4.750	99.7600	4.51	-0.05	-0.12	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00
	05/07	100.2200	4.51	-0.01	-0.07	-0.13	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00
Denmark	12/09	6.000	102.4200	4.43	+0.04	+0.28	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00
	11/07	104.2400	4.43	-0.02	-0.02	-0.06	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00
Finland	01/09	11.000	105.1743	3.75	-0.01	-0.01	-0.18	-0.00	-0.00	-0.00	-0.00	-0.00
	01/08	105.2000	3.75	-0.02	-0.01	-0.20	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00
France	01/08	4.000	99.7000	4.12	+0.03	+0.01	-0.04	-0.00	-0.00	-0.00	-0.00	-0.00
	10/07	101.5000	4.05	-0.02	-0.01	-0.06	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00
Germany	09/07	4.000	100.0000	4.05	-0.02	-0.01	-0.19	-0.00	-0.00	-0.00	-0.00	-0.00
	11/06	101.0000	4.05	-0.01	-0.01	-0.20	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00
Ireland	04/08	6.250	101.2000	4.02	-0.01	-0.02	-0.28	-0.00	-0.00	-0.00	-0.00	-0.00
	05/07	101.8000	4.02	-0.01	-0.03	-0.32	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00
Italy	05/08	6.000	102.2000	4.02	-0.02	-0.01	-0.2					

ASIA
OVERSEAS

Palladium valued higher than gold

MARKETS REPORT

By Kenneth Gooding and Robert Corrane

For the first time in the history of precious metals, palladium is more valuable than gold.

Palladium, an essential material for some industrial and automotive catalysts, as well as some electronic components, is being boosted by increasing concern about the lack of exports from Russia, the biggest producer.

Its price was "fixed" in London yesterday afternoon at US\$318 a troy ounce, well ahead of the London gold price "fix" of \$308.50 an ounce.

Palladium jumped by \$31.50 an ounce - or 11 per cent - compared with Thursday's "fix" to an 18-year high. The price is more than double the \$137 at this time last year.

In 1997, Russia, which accounts for about 60 per cent of the world's palladium requirements, failed to export any of the metal for the first six months because of bureaucratic wrangling.

Kamal Nagvi, analyst at Macquarie, the Australian bank, said: "It is now clear it will take some weeks, if not months, for Russian export licences to be issued. Obviously, a country that can't elect a new prime minister has palladium exports well down the list of its priorities."

John Bridges, analyst at Flemings Global Mining Group, pointed out that palladium was only a by-product of nickel-copper mining in Russia and of platinum mining in South Africa, which accounts for about 30 per cent of global palladium production. So neither of the big producers would respond to higher prices. It would be up to consumers to trim

their use of the metal.

"Consumers typically use small amounts in high value products such as auto catalysts, dental fillings and small electrical components. Therefore, rapid substitution is unlikely," he said.

Consequently, relatively high palladium prices must be expected for some time to come. For example, present palladium lease rates indicated a price in 12 months' time of \$220 an ounce, high by historical standards.

All prices weakened yesterday as concerns about a global glut continued to weigh heavily over world crude markets.

The bellwether Brent Blend for May delivery was quoted at \$13.6 a barrel in late trading on London's International Petroleum Exchange, 34 cents down on last Thursday's close.

But traders reported little clear price direction ahead of the publication overnight of the weekly report on US oil and refined product stocks.

The latest warning about the extent of the present oil surplus came from the International Energy Agency, the Paris-based organisation that monitors oil markets on behalf of the mainly industrialised countries.

Although the agency said OECD data could not confirm the "the major first-quarter stockbuild that observers unanimously regarded as inevitable", the report concluded: "Current supply exceeds demand and stocks are high, suggesting a continuation of a difficult market for producers."

The IEA revised downward world oil demand in the first quarter of the year by 400,000 barrels a day to 75m b/d. It predicts global oil demand will rise by 2 per cent this year, slightly lower than its previous forecast.

INDIA BAD WEATHER AND REDUCTION OF LAND UNDER CROP LOWERS EXPECTATIONS

By Kunal Basu in Calcutta

India's wheat production is set to fall this year as a result of bad weather and a reduction in land under the crop.

Wheat production in 1998 is expected to total 64.5 million tonnes, compared with 68.71 million tonnes last year. Experts said sowing was delayed by early winter rain, and a recent spell of hailstorms damaged the standing crop in some areas.

The official production target for the current year is 68.5 million tonnes, but the government believes the public

wheat distribution system will remain on track because it holds buffer stocks of nearly 6m tonnes.

The new federal government has also approved the import of 1.5m tonnes of wheat from Australia by the State Trading Corporation of India, a government agency.

"The deal was brokered by STC with the Australian wheat board at \$142.50 a tonne in February when the United Front was in power," said a trade official. "There was apprehension that a new government might cancel the contract. But

S.S. Barnala, food minister,

quelled speculation by saying that unsubstantiated charges against those involved in negotiating the contract would not influence him in any way."

However, confusion over the import contract has delayed the arrival of the Australian wheat. The contract is from March to July delivery, and the delayed arrival of the imports will favour domestic wheat farmers, who will start selling their new crop in the next few days.

"Procurement by government agencies will be over by the end of June," said the

official. "The government wants to maintain procurement of wheat at last year's level of 9.2m tonnes. The procurement price for the current season is up 35 rupees (8 cents a quintal) to 510 rupees a quintal." The public distribution system needs 11m tonnes of wheat and the buffer has to be replenished. Since the shortfall is to be met by imports, India will be required to buy more wheat from abroad. Last year, India imported 2.25m tonnes of wheat.

The growers are relieved that by the time wheat from Australia arrives, they will

have sold a big portion of the new crop.

Most foreign trading houses believe India will import another 8m tonnes of wheat.

"The US is keen to enter the Indian market. It last sold wheat here in 1993," said an Indian food analyst.

"We stopped buying wheat from the US because of [crop disease] concerns. A delegation from the US department of agriculture was in Delhi recently to remove the concerns about wheat diseases."

Some analysts think Canada will be India's first choice.

Asia effect waning, IMF says

By Our Commodities Staff

Commodity prices show signs of stabilising after sharp declines linked to the Asian financial crisis, according to the International Monetary Fund.

Since mid-1997, prices of primary commodities have fallen more than 10 per cent, affecting producers and consumers around the world.

But while the near-term outlook remains difficult to assess, there are indications that prices may be leveling off, the IMF said in its semi-annual World Economic Outlook report.

Weekly data show the index of non-fuel commodity prices has remained almost unchanged since the beginning of January, in contrast to December when the index fell each week.

Futures contracts have shown higher prices in recent months, and in February there was "some turnaround" in the prices of hides such as leather and furs, natural rubber and timber, the IMF said.

"On the basis of futures and forward market prices and other information, the projected level of non-fuel commodity prices for calendar year 1998 is about 3 per cent above the current level," the IMF said.

The Asian financial crisis has brought higher import costs because of depreciated national currencies, less credit to finance imports and sharp reductions in demand.

World copper prices plunged 38 per cent between June 1997 and January 1998, the IMF said. Tin prices fell 24 per cent, nickel 20 per cent, zinc 16 per cent, hides 15 per cent and soyabeans 11 per cent.

Natural rubber prices took the biggest fall - 37 per cent during the six-month period - while crude oil prices fell 13 per cent.

Shortfall forecast in wheat harvest

By Kunal Basu in Calcutta

India's wheat production is set to fall this year as a result of bad weather and a reduction in land under the crop.

Wheat production in 1998 is expected to total 64.5 million tonnes, compared with 68.71 million tonnes last year. Experts said sowing was delayed by early winter rain, and a recent spell of hailstorms damaged the standing crop in some areas.

The official production target for the current year is 68.5 million tonnes, but the government believes the public

wheat distribution system will remain on track because it holds buffer stocks of nearly 6m tonnes.

The new federal government has also approved the import of 1.5m tonnes of wheat from Australia by the State Trading Corporation of India, a government agency.

"The deal was brokered by STC with the Australian wheat board at \$142.50 a tonne in February when the United Front was in power," said a trade official. "There was apprehension that a new government might cancel the contract. But

quelled speculation by saying that unsubstantiated charges against those involved in negotiating the contract would not influence him in any way."

However, confusion over the import contract has delayed the arrival of the Australian wheat. The contract is from March to July delivery, and the delayed arrival of the imports will favour domestic wheat farmers, who will start selling their new crop in the next few days.

"Procurement by government agencies will be over by the end of June," said the

official. "The government wants to maintain procurement of wheat at last year's level of 9.2m tonnes. The procurement price for the current season is up 35 rupees (8 cents a quintal) to 510 rupees a quintal." The public distribution system needs 11m tonnes of wheat and the buffer has to be replenished. Since the shortfall is to be met by imports, India will be required to buy more wheat from abroad. Last year, India imported 2.25m tonnes of wheat.

The growers are relieved that by the time wheat from Australia arrives, they will

Delay in Indian crop set to lift mango prices

By Kunal Basu

Mango prices are expected to rise sharply as India, the world's largest producer of the tropical fruit suffers a big setback in production. Unseasonal weather in the main growing regions is delaying this season's crop for six weeks until May.

"Prices in the domestic market will be 30-50 per cent higher, depending on the variety of mango," an exporter said. The rise in wholesale prices is likely to push up consumer prices by similar percentage.

Alphonso, the finest and the most expensive mango, grown in the western Indian state of Maharashtra, will command a high premium in the world market as production drops by up to 70 per cent, he said. The principal markets for Alphonso are western Asia and the UK.

Production of Banganelli and Totaburi, the other main exportable varieties, grown in the state Andhra Pradesh, is down 30 per cent. Production of mangoes in Uttar Pradesh and West Bengal will fall 30 per cent.

Exporters are also concerned about the quality of harvested mangoes. Maharashtra, the agency that coordinates exports from Maharashtra, said: "The quality that is available this season is good for export only in canned form."

India increased mango exports by 5 per cent to 27,000 tonnes in the 1996-97 season. Exporters say the 1997-98 production shortfall will make it impossible to achieve this year's government target of 25 per cent growth in income from mango exports.

The size and quality of the mango crop depends almost entirely on the weather. Heavy rain and a late winter damaged the crop in Maharashtra and Andhra Pradesh, while heavy fog and high winds affected the crop in the east, an exporter said.

The bad weather also caused



Production of Banganelli and Totaburi varieties in Andhra Pradesh is down 30 per cent

repeated outbreaks of disease in the fruit.

"But weather permitting, India can raise mango exports to 45,000 tonnes by 2001," the exporter added.

According to the Agricultural and Processed Fruits Export Development Authority, India has 1.126m hectares under mango cultivation and productivity could be almost doubled to 16 tonnes a hectare if farmers were to adopt more scientific agricultural practices, such as using fertilisers, pesti-

cides and more efficient harvesting methods.

The biggest challenge is to eliminate fruit flies in mangoes of exportable varieties and bring down the rates of export rejection from 40 per cent to 5 per cent.

India's normal annual production of 10m tonnes is set to rise as the leading mango growing states bring more areas under the crop. "Even Kerala, a southern state, which has a marginal presence in mango trade, is creating new mango

orchards over nearly 8,000 hectares," a trader said.

Exporters say they need government assistance to help improve exports to the US, the European Union and Australia, which buy large quantities of the fruit from other producing countries.

"Whatever we are exporting now is entirely due to private initiative. We may have a 60 per cent share of world production but we account for less than 15 per cent of the world mango trade," said an exporter.

Natural rubber prices took the biggest fall - 37 per cent during the six-month period - while crude oil prices fell 13 per cent.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Price from Amalgamated Metal Exchange)

IN ALUMINIUM, 99.9% purity (\$ per tonne)

Closes

Open

Previous

High/low

All Official

Kerb close

Open Int.

Total daily turnover

All metals (\$ per tonne)

Close

Open

Previous

High/low

All Official

Kerb close

Open Int.

Total daily turnover

All metals (\$ per tonne)

Close

Open

Previous

High/low

All Official

Kerb close

Open Int.

Total daily turnover

All metals (\$ per tonne)

Close

Open

Previous

High/low

All Official

Kerb close

Open Int.

Total daily turnover

All metals (\$ per tonne)

Close

Open

Previous

High/low

All Official

Kerb close

Open Int.

Total daily turnover

All metals (\$ per tonne)

Close

Open

Previous

High/low

All Official

Kerb close

Open Int.

Total daily turnover

All metals (\$ per tonne)

Close

Open

Previous

High/low

All Official

Kerb close

Open Int.

Total daily turnover

All metals (\$ per tonne)

FT MANAGED FUNDS SERVICE

Offshore Funds and Insurances

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 223 4393 for more details.

● FT Cylind Unit Trust Prices are available from the Internet at www.ftcylind.com

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES	
Ales & Beers	Adnams Plc
Bitter & Ale	Brakspear Plc
Champagne	Claudel Plc
Wine	Coopers & Sons Plc
Whisky	Glenturret Distillers
Spirits	Hiram Walker & Sons
Other	Johnnie Walker
BANKS, RETAIL	
BREWERY, PUBS & REST	
BUILDING MATS. & MERCHANTS	
DIVERSIFIED INDUSTRIALS	
ELECTRICITY	
ELECTRONIC & ELECTRICAL EQPT	
ENGINEERING	
EXTRACTIVE INDUSTRIES	
FOOD PRODUCERS	
GAS DISTRIBUTION	
HEALTH CARE	
ENGINEERING, VEHICLES	
HOUSEHOLD GOODS & TEXT	
INSURANCE	
INVESTMENT TRUSTS - Continued	
INVESTMENT TRUSTS	
INVESTMENT TRUSTS SPLIT CAPITAL	

www.statistix.com

PRESENTING THE LINK
BETWEEN THE FINANCIAL WORLD
AND THE REAL WORLD.



Serving Institutional Investors Worldwide

Engineering, Vehicles - Continued

Extractive Industries

Engineering, Vehicles - Continued

Household Goods & Text

Investment Trusts

Investment Trusts - Continued

Investment Trusts Split Capital

Investment Trusts

Investment Trusts

LONDON SHARE SERVICE

NEW TRUSTS SPLIT CAPITAL - Continued

LONDON STOCK EXCHANGE

Footsie falls back after scaling intra-day peak**MARKET REPORT**
By Philip Coggan,
Market Editor

The UK stock market returned from its holidays yesterday rather like a child devouring an Easter egg. In the morning, investors showed a ravenous appetite for stocks, driving the FTSE 100 index up to an intra-day high in the afternoon, indicating set in.

The spark for the latest surge in prices came from the US, where two banking mergers announced on Monday prompted another

round of speculation in financial stocks. The sector provided Footsie's top seven performers of the day.

There was also some decent news on the economic front. Producer price figures, which showed a 0.2 per cent month-on-month gain in output (factory gate) prices and a 1 per cent drop in input prices, confirmed that manufacturers were facing little inflationary pressure on the raw materials front.

"We continue to expect that growth and inflation this year will both be below consensus expectations and

that, as evidence to this effect comes through, then fears of higher base rates will fade," said Michael Saunders, UK economist at Salomon Smith Barney.

The next base rate move is likely to be down, albeit not until late this year."

Footsie duly forged ahead in the morning and at its best of the day the index was up 6,150, up 45.

Profit-taking then set in, especially as continental markets retreated in the face of a weaker dollar. Just after 3pm, Footsie was down 223 to 5,083.

"This is a market that can only afford to look upwards," said Richard Jeff-

Sterling and gilts were fairly flat, giving the equity market little direction.

There were some warning signs for the market.

One of the more solid stocks, Associated British Foods, issued a sterling re-

lated second half profits warning along with a fall in its interim results.

There was also a profits warning from Drew Scientific, a diagnostic equipment company, and disappointing figures from the electrical engineer Dowding & Miles.

"This is a market that can only afford to look upwards," said Richard Jeff-

frey, Charterhouse group economist. "It will seize on any good news as a reason to go higher."

"It could go on for a lot longer but I doubt whether it is sustainable over six to 12 months."

But the team at Credit Suisse First Boston remained confident. It said: "The low level of long-term rates and the prospect of a rise in short rates provides compensation for the lack of earnings momentum, particularly when set alongside the favourable flow of funds background."

Volume was 807.9m shares,

Warning knocks ABF**COMPANIES REPORT**

By Joel Iglesias and Peter John

A cautious interim results statement hit Associated British Foods and left it as one of the worst performers in the FTSE 100 yesterday.

Majority shareholder Garry Weston warned that the continued strength of sterling makes it "unlikely that last year's operating results will be matched".

Profits of £193m for the 24 weeks to the end of February were towards the top end of analysts' expectations, but dealers said the warning and general slowdown in trading had triggered a wave of profit-taking in the stock. The shares lost 28p to 5874p.

Several brokers moved to downgrade current year profit estimates including Sally Jones at Credit Lyonnais, who trimmed her profit's estimate by £1.5m to £413m. She remains a seller of the shares on valuation grounds.

NatWest Markets said of the stock: "With little or no earnings growth in prospect this year, a premium rating remains vulnerable."

Big banks popped up an unloved market as the UK reacted to the latest US merger announcements.

News that BankAmerica

and NationsBank are going to link, combined with the announcement of a smaller tie-up between Banc One and First Chicago, gave further impetus to a sector already boosted by last week's revelation that Citicorp and Travelers are to join hands.

The market saw HSBC as most likely to indulge in earnings-enhancing diversification by, for example, buying an insurer. The shares rose 43 to 520.25, while Legal & General, seen as the most obvious life assurance play, gained 4 to 750p even though director share-selling suggested no deal was imminent.

FTSE 100 index for the 24 weeks to the end of February were towards the top end of analysts' expectations, but dealers said the warning and general slowdown in trading had triggered a wave of profit-taking in the stock. The shares lost 28p to 5874p.

Several brokers moved to downgrade current year profit estimates including Sally Jones at Credit Lyonnais, who trimmed her profit's estimate by £1.5m to £413m. She remains a seller of the shares on valuation grounds.

NatWest Markets said of the stock: "With little or no earnings growth in prospect this year, a premium rating remains vulnerable."

Big banks popped up an unloved market as the UK reacted to the latest US merger announcements.

News that BankAmerica

and NationsBank are going to link, combined with the announcement of a smaller tie-up between Banc One and First Chicago, gave further impetus to a sector already boosted by last week's revelation that Citicorp and Travelers are to join hands.

The market saw HSBC as most likely to indulge in earnings-enhancing diversification by, for example, buying an insurer. The shares rose 43 to 520.25, while Legal & General, seen as the most obvious life assurance play, gained 4 to 750p even though director share-selling suggested no deal was imminent.

FTSE 100 index for the 24 weeks to the end of February were towards the top end of analysts' expectations, but dealers said the warning and general slowdown in trading had triggered a wave of profit-taking in the stock. The shares lost 28p to 5874p.

Several brokers moved to downgrade current year profit estimates including Sally Jones at Credit Lyonnais, who trimmed her profit's estimate by £1.5m to £413m. She remains a seller of the shares on valuation grounds.

NatWest Markets said of the stock: "With little or no earnings growth in prospect this year, a premium rating remains vulnerable."

Big banks popped up an unloved market as the UK reacted to the latest US merger announcements.

News that BankAmerica

and NationsBank are going to link, combined with the announcement of a smaller tie-up between Banc One and First Chicago, gave further impetus to a sector already boosted by last week's revelation that Citicorp and Travelers are to join hands.

The market saw HSBC as most likely to indulge in earnings-enhancing diversification by, for example, buying an insurer. The shares rose 43 to 520.25, while Legal & General, seen as the most obvious life assurance play, gained 4 to 750p even though director share-selling suggested no deal was imminent.

FTSE 100 index for the 24 weeks to the end of February were towards the top end of analysts' expectations, but dealers said the warning and general slowdown in trading had triggered a wave of profit-taking in the stock. The shares lost 28p to 5874p.

Several brokers moved to downgrade current year profit estimates including Sally Jones at Credit Lyonnais, who trimmed her profit's estimate by £1.5m to £413m. She remains a seller of the shares on valuation grounds.

NatWest Markets said of the stock: "With little or no earnings growth in prospect this year, a premium rating remains vulnerable."

Big banks popped up an unloved market as the UK reacted to the latest US merger announcements.

News that BankAmerica

and NationsBank are going to link, combined with the announcement of a smaller tie-up between Banc One and First Chicago, gave further impetus to a sector already boosted by last week's revelation that Citicorp and Travelers are to join hands.

The market saw HSBC as most likely to indulge in earnings-enhancing diversification by, for example, buying an insurer. The shares rose 43 to 520.25, while Legal & General, seen as the most obvious life assurance play, gained 4 to 750p even though director share-selling suggested no deal was imminent.

FTSE 100 index for the 24 weeks to the end of February were towards the top end of analysts' expectations, but dealers said the warning and general slowdown in trading had triggered a wave of profit-taking in the stock. The shares lost 28p to 5874p.

Several brokers moved to downgrade current year profit estimates including Sally Jones at Credit Lyonnais, who trimmed her profit's estimate by £1.5m to £413m. She remains a seller of the shares on valuation grounds.

NatWest Markets said of the stock: "With little or no earnings growth in prospect this year, a premium rating remains vulnerable."

Big banks popped up an unloved market as the UK reacted to the latest US merger announcements.

News that BankAmerica

and NationsBank are going to link, combined with the announcement of a smaller tie-up between Banc One and First Chicago, gave further impetus to a sector already boosted by last week's revelation that Citicorp and Travelers are to join hands.

The market saw HSBC as most likely to indulge in earnings-enhancing diversification by, for example, buying an insurer. The shares rose 43 to 520.25, while Legal & General, seen as the most obvious life assurance play, gained 4 to 750p even though director share-selling suggested no deal was imminent.

FTSE 100 index for the 24 weeks to the end of February were towards the top end of analysts' expectations, but dealers said the warning and general slowdown in trading had triggered a wave of profit-taking in the stock. The shares lost 28p to 5874p.

Several brokers moved to downgrade current year profit estimates including Sally Jones at Credit Lyonnais, who trimmed her profit's estimate by £1.5m to £413m. She remains a seller of the shares on valuation grounds.

NatWest Markets said of the stock: "With little or no earnings growth in prospect this year, a premium rating remains vulnerable."

Big banks popped up an unloved market as the UK reacted to the latest US merger announcements.

News that BankAmerica

and NationsBank are going to link, combined with the announcement of a smaller tie-up between Banc One and First Chicago, gave further impetus to a sector already boosted by last week's revelation that Citicorp and Travelers are to join hands.

The market saw HSBC as most likely to indulge in earnings-enhancing diversification by, for example, buying an insurer. The shares rose 43 to 520.25, while Legal & General, seen as the most obvious life assurance play, gained 4 to 750p even though director share-selling suggested no deal was imminent.

FTSE 100 index for the 24 weeks to the end of February were towards the top end of analysts' expectations, but dealers said the warning and general slowdown in trading had triggered a wave of profit-taking in the stock. The shares lost 28p to 5874p.

Several brokers moved to downgrade current year profit estimates including Sally Jones at Credit Lyonnais, who trimmed her profit's estimate by £1.5m to £413m. She remains a seller of the shares on valuation grounds.

NatWest Markets said of the stock: "With little or no earnings growth in prospect this year, a premium rating remains vulnerable."

Big banks popped up an unloved market as the UK reacted to the latest US merger announcements.

News that BankAmerica

and NationsBank are going to link, combined with the announcement of a smaller tie-up between Banc One and First Chicago, gave further impetus to a sector already boosted by last week's revelation that Citicorp and Travelers are to join hands.

The market saw HSBC as most likely to indulge in earnings-enhancing diversification by, for example, buying an insurer. The shares rose 43 to 520.25, while Legal & General, seen as the most obvious life assurance play, gained 4 to 750p even though director share-selling suggested no deal was imminent.

FTSE 100 index for the 24 weeks to the end of February were towards the top end of analysts' expectations, but dealers said the warning and general slowdown in trading had triggered a wave of profit-taking in the stock. The shares lost 28p to 5874p.

Several brokers moved to downgrade current year profit estimates including Sally Jones at Credit Lyonnais, who trimmed her profit's estimate by £1.5m to £413m. She remains a seller of the shares on valuation grounds.

NatWest Markets said of the stock: "With little or no earnings growth in prospect this year, a premium rating remains vulnerable."

Big banks popped up an unloved market as the UK reacted to the latest US merger announcements.

News that BankAmerica

and NationsBank are going to link, combined with the announcement of a smaller tie-up between Banc One and First Chicago, gave further impetus to a sector already boosted by last week's revelation that Citicorp and Travelers are to join hands.

The market saw HSBC as most likely to indulge in earnings-enhancing diversification by, for example, buying an insurer. The shares rose 43 to 520.25, while Legal & General, seen as the most obvious life assurance play, gained 4 to 750p even though director share-selling suggested no deal was imminent.

FTSE 100 index for the 24 weeks to the end of February were towards the top end of analysts' expectations, but dealers said the warning and general slowdown in trading had triggered a wave of profit-taking in the stock. The shares lost 28p to 5874p.

Several brokers moved to downgrade current year profit estimates including Sally Jones at Credit Lyonnais, who trimmed her profit's estimate by £1.5m to £413m. She remains a seller of the shares on valuation grounds.

NatWest Markets said of the stock: "With little or no earnings growth in prospect this year, a premium rating remains vulnerable."

Big banks popped up an unloved market as the UK reacted to the latest US merger announcements.

News that BankAmerica

and NationsBank are going to link, combined with the announcement of a smaller tie-up between Banc One and First Chicago, gave further impetus to a sector already boosted by last week's revelation that Citicorp and Travelers are to join hands.

The market saw HSBC as most likely to indulge in earnings-enhancing diversification by, for example, buying an insurer. The shares rose 43 to 520.25, while Legal & General, seen as the most obvious life assurance play, gained 4 to 750p even though director share-selling suggested no deal was imminent.

FTSE 100 index for the 24 weeks to the end of February were towards the top end of analysts' expectations, but dealers said the warning and general slowdown in trading had triggered a wave of profit-taking in the stock. The shares lost 28p to 5874p.

Several brokers moved to downgrade current year profit estimates including Sally Jones at Credit Lyonnais, who trimmed her profit's estimate by £1.5m to £413m. She remains a seller of the shares on valuation grounds.

NatWest Markets said of the stock: "With little or no earnings growth in prospect this year, a premium rating remains vulnerable."

Big banks popped up an unloved market as the UK reacted to the latest US merger announcements.

News that BankAmerica

and NationsBank are going to link, combined with the announcement of a smaller tie-up between Banc One and First Chicago, gave further impetus to a sector already boosted by last week's revelation that Citicorp and Travelers are to join hands.

The market saw HSBC as most likely to indulge in earnings-enhancing diversification by, for example, buying an insurer. The shares rose 43 to 520.25, while Legal & General, seen as the most obvious life assurance play, gained 4 to 750p even though director share-selling suggested no deal was imminent.

FTSE 100 index for the 24 weeks to the end of February were towards the top end of analysts' expectations, but dealers said the warning and general slowdown in trading had triggered a wave of profit-taking in the stock. The shares lost 28p to 5874p.

Several brokers moved to downgrade current year profit estimates including Sally Jones at Credit Lyonnais, who trimmed her profit's estimate by £1.5m to £413m. She remains a seller of the shares on valuation grounds.

NatWest Markets said of the stock: "With little or no earnings growth in prospect this year, a premium rating remains vulnerable."

Big banks popped up an unloved market as the UK reacted to the latest US merger announcements.

News that BankAmerica

and NationsBank are going to link, combined with the announcement of a smaller tie-up between Banc One and First Chicago, gave further impetus to a sector already boosted by last week's revelation that Citicorp and Travelers are to join hands.

The market saw HSBC as most likely to indulge in earnings-enhancing diversification by, for example, buying an insurer. The shares rose 43 to 520.25, while Legal & General, seen as the most obvious life assurance play, gained 4 to 750p even though director share-selling suggested no deal was imminent.

FTSE 100 index for the 24 weeks to the end of February were towards the top end of analysts' expectations, but dealers said the warning and general slowdown in trading had triggered a wave of profit-taking in the stock. The shares lost 28p to 5874p.

Several brokers moved to downgrade current year profit estimates including Sally Jones at Credit Lyonnais, who trimmed her profit's estimate by £1.5m to £413m. She remains a seller of the shares on valuation grounds.

NatWest Markets said of the stock: "With little or no earnings growth in prospect this year, a premium rating remains vulnerable."

Big banks popped up an unloved market as the UK reacted to the latest US merger announcements.

News that BankAmerica

and NationsBank are going to link, combined with the announcement of a smaller tie-up between Banc One and First Chicago, gave further impetus to a sector already boosted by last week's revelation that Citicorp and

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

	-/-	High	Low	Yld	P/W		-/-	High	Low	Yld	P/W		-/-	High	Low	Yld	P/W		-/-	High	Low	Yld	P/W		-/-	High	Low	Yld	P/W				
EUROPE																																	
AUSTRIA (Apr 14 / Sch)																																	
Austria	40.25	+0.25	42.20	24.12	1.2	1.2	Wels	120.15	+1.20	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.10	12.10	1.0	1.2	1.2	HONG KONG (Apr 14 / HK\$)	18,440	35.4	21.9	1.0	1.2
Austria	41.0	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	CANADA	34.4	-2.3	21.5	1.0	1.2
Austria	41.75	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	CHINA	40	-2.3	21.5	1.0	1.2
Austria	42.0	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	FRANCE	40	-2.3	21.5	1.0	1.2
Austria	42.75	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	GERMANY	40	-2.3	21.5	1.0	1.2
Austria	43.5	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	ITALY	40	-2.3	21.5	1.0	1.2
Austria	44.25	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	NETHERLANDS	40	-2.3	21.5	1.0	1.2
Austria	45.0	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	SPAIN	40	-2.3	21.5	1.0	1.2
Austria	45.75	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	SWITZERLAND	40	-2.3	21.5	1.0	1.2
Austria	46.5	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	SWEDEN	40	-2.3	21.5	1.0	1.2
Austria	47.25	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	UK	40	-2.3	21.5	1.0	1.2
Austria	48.0	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	USA	40	-2.3	21.5	1.0	1.2
Austria	48.75	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	YUGOSLAVIA	40	-2.3	21.5	1.0	1.2
Austria	49.5	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	ZAMBIA	40	-2.3	21.5	1.0	1.2
Austria	50.25	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	ZIMBABWE	40	-2.3	21.5	1.0	1.2
Austria	51.0	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	ZURICH	40	-2.3	21.5	1.0	1.2
Austria	51.75	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	ZYRE	40	-2.3	21.5	1.0	1.2
Austria	52.5	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	ZYRE	40	-2.3	21.5	1.0	1.2
Austria	53.25	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	ZYRE	40	-2.3	21.5	1.0	1.2
Austria	54.0	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	ZYRE	40	-2.3	21.5	1.0	1.2
Austria	54.75	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	ZYRE	40	-2.3	21.5	1.0	1.2
Austria	55.5	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40	10.60	1.2	1.2	Wels	37.65	+1.00	12.10	1.0	1.2	1.2	ZYRE	40	-2.3	21.5	1.0	1.2
Austria	56.25	+1.10	42.20	24.12	1.2	1.2	Wels	120.15	+1.10	82.00	29.14	1.2	1.2	Wels	26.13	+0.10	17.40</td																

NEW YORK STOCK EXCHANGE PRICES

The advertisement features a large, bold title "BE OUR GUEST." in white capital letters against a black background at the top. Below it is a circular logo for "OLYMPIC AIRWAYS" featuring a globe with a map of the world and the word "OLYMPIC" in a stylized font. The main text below the logo reads: "When you fly with us stay in touch - with your complimentary copy of the FINANCIAL TIMES No FT, no comment." At the bottom, there is a small "© 1985 Olympic Airways" copyright notice.

GLOBAL EQUITY MARKETS

* See Pg 11; **Home Weighted Price** for **Cost Group E**: \$10,221. ** Standard + Taxes; pg 12; **Cost Group D**: \$10,279-\$10,400 after-home taxes; Avg 14: \$10,279.50 +\$5,72. ♦ **Construction**: * Calculated at 10.0% GAT. ♦ **Subcontractors**: + Industrial, plus 100%; General and Transportation. ♪ The DJ will never increase daily rates and base on the average of the highest bid from three subcontractors. Using the DJ as a cost source, increased the lowest daily rates and base represents the highest rate.

THE NASDAQ STOCK MARKET

4000-0000-0000-0000

STOCK MARKETS

Dollar weakness slows European surge

WORLD OVERVIEW

A fall in the dollar to a seven-week low against the D-Mark prompted a partial halt to the takeover-fuelled strength of European stock markets yesterday, writes Philip Coggan.

Monday's two big US banking mergers had earlier prompted another rally in the European financial sector, as investors speculated that the region's banks would seek to combine in

order to compete. Wall Street also opened strongly, with the Dow Jones Industrial Average consolidating above the 9,000 level.

But the US dollar has in recent years been one of the most important influences on European markets, given the boost the greenback's strength has imparted to the prospects for the region's exporters.

"The dollar's appreciation explains much of the strength in continental

European equities," according to Ian Scott, European strategist at Lehman Brothers. "Our house view is that the dollar/mark exchange rate will fall to DM1.65 by the end of the year. With our shorter-term valuation framework showing continental equities are overvalued, the region is clearly vulnerable to a reversal in currency trends. We retain our expectation of a near-term correction in market levels."

European markets came off their best levels of the day in afternoon trading. While several markets set all-time intra-day highs, only Frankfurt, Helsinki and Stockholm set closing peaks.

Asian markets were generally weaker, with Seoul particularly hard hit, falling 5.5 per cent. Although talks with the North Korean government broke down yesterday, the won and Korean bonds were stronger on the session and the main factor

behind the equity market decline appeared to be profit-taking.

Meanwhile, the Australian market was another beneficiary of financial merger speculation and closed at an all-time high.

Latin American markets had a disappointing start to 1998 with the IPC's regional index down 3 per cent in dollar terms.

Geffrey Dennis, global emerging market equity strategist at Deutsche Mor-

gan Grenfell, says he is confident that regional governments will take the necessary action to tighten policy in the face of the deterioration in their current account positions.

Growth will slow but they will avoid an inflationary boom and bust, and he believes this will be advantageous for investors in the medium term.

London market, Page 30
Currencies, Page 23

Dow powers ahead to 9,100 level

AMERICAS

Wall Street opened strongly largely on the back of good gains among cyclical shares, writes John Labate in New York.

By early afternoon the Dow Jones Industrial Average had gained 90.18 or about 1 per cent to 9,102.48. The broader market also moved ahead, with the Standard & Poor's 500 Index rising 3.55 to 1,113.94.

The latest first-quarter earnings results - from Eastman Kodak and Johnson & Johnson - provided mixed signals. Both sets of numbers were in line with expectations, but while Eastman Kodak shared soared 83% or more than 5 per cent to 970%, Johnson & Johnson slid 1% to 572%.

"We've had some buying in anticipation of earnings reports," said Mary Farrell, senior investment strategist at PaineWebber in New York. Some shares, such as Eastman Kodak, continued to rise despite mixed earnings results. "People are looking well beyond the first quarter."

Paper and metal stocks were among the day's climbers. Among Dow stocks, International Paper rose more than 6 per cent or 83% to 834%. Smaller company shares gained as well. The Russell 2000 index was 3.22 higher at 432.78.

TORONTO continued to probe record highs, driven up by another strong opening for bank shares in the wake of the latest round of banking mergers in the US.

Canadian Imperial and Toronto Dominion were widely seen as potential merger partners and at noon the broad excitement across the sector had lifted the S&P composite index 54.88 to 7,710 in active trading.

Canadian Imperial rose C\$2.00 to C\$55.50 and Toronto Dominion C\$1.50 to C\$70.05. Royal Bank of Canada gained 65 cents to C\$89.75 and Bank of Montreal 70 cents to C\$84.40. Bank of Nova Scotia added C\$1.75 at C\$42.25.

Among industrials, Alcan Aluminum advanced C\$1.05 to C\$45.20 and Northern Telecom put on 65 cents to C\$86.55. BCE improved 10 cents to C\$63.30. Gulf Canada appeared to ignore a dull day for oil prices, adding 10 cents to C\$8.10.

Goldman also raised its ratings of Boise Cascade and Georgia Pacific. Boise's shares climbed \$2.25 or 5.8 per cent to \$39.50, while Georgia Pacific gained \$3.30 to \$71.50.

The latest economic data suggested inflation remained under control. The consumer price index was unchanged

Paris slips in volatile trading

EUROPE

Leading bourses had a mixed day. A handful of fresh records were set, but the flat dollar and a slow start after the Easter break mostly made for subdued volumes.

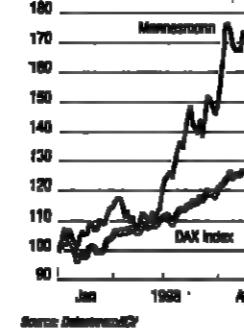
PARIS ended lower after a volatile session that saw the CAC 40 index trade within a range of almost 100 points. At the close, the index was off 26.82 at 3,867.66.

Where there was upside fizz, it was mostly supplied by financials with the latest round of US banking mergers sparking strong demand for selected bank shares.

Société Générale surged to FF1,351 on a combination of takeover stories and a hot rumour that the bank was

Mannesmann

Share price and index (rebased)



unlikely to win the bidding for CIC. The shares settled at FF1,305, a gain of FF13 or 2.6 per cent.

Suez Lyonnaise des Eaux improved FF126 to FF1,011 ahead of next week's results statement and Paribas stepped up its target price to DM80 from DM64.

ZURICH fell foul of negative output news, shedding DM40 to DM1,460 and BMW gave up DM28 at DM1,411. Continental rose DM1.40 to DM53.90 after Lehman Brothers lifted earnings estimates for the tyre group and stepped up its target price to DM80 from DM64.

Volkswagen fell foul of negative output news, shedding DM40 to DM1,460 and BMW gave up DM28 at DM1,411. Continental rose DM1.40 to DM53.90 after Lehman Brothers lifted earnings estimates for the tyre group and stepped up its target price to DM80 from DM64.

ZURICH was last higher by financials and the SMI index ended up 43.2 at 7,697.7. CS Group jumped SF75.50 to SF723.50 and Zurich Insurance rose SF21 to SF22, although dealers said that talk of a link between the two was "most likely wide of the mark". Among second-line cyclicals, Georg Fischer rose SF24 to SF75.50 after a recommendation by a local bank.

Shares rallied in the morning as the spate of banking mergers in the US supported the financial sector. Aegon rose FI 12 or 4.5 per cent to FI 278.50 while Bank ABN Amro rose FI 10 to FI 85.10. Hoogovens, the steel and aluminium maker, lost FI 4.40 to FI 165.80. The company was downgraded last week by Goldman Sachs. Unilever fell FI 10 to FI 149.50.

MADRID closed higher

recent strength ahead of today's news conference. The shares, which have been the subject of positive broker comment and earnings upgrades, jumped DM17 to DM1,632.

But SAP were the firmest feature following an upbeat sales statement. First-quarter turnover rose more than 60 per cent and the shares moved up DM49 or 5.5 per cent to DM242.

Banks moved higher in the wake of the overnight news of two big bank mergers in the US. Deutsche Bank added DM1.85 to DM182.75 and Commerzbank DM2.11 to DM72.40. Dresdner added DM7.75 to DM55.40.

Volkswagen fell foul of negative output news, shedding DM40 to DM1,460 and BMW gave up DM28 at DM1,411.

Eurolatino shot ahead, rising 75 centimes or 14 per cent to FF16.10.

FRANKFURT punched a record on the Xetra Dax which ended electronic trading 55.73 higher at 5,367.98 thanks to a strong run for computer group SAP and the banks.

Mannesmann continued

after a volatile session led by future trading. The shares, which have been the subject of positive broker comment and earnings upgrades, jumped DM17 to DM1,632.

Shares that have gained strongly over the past few weeks declined on profit-taking. Telefonica fell Pt16 or 2.8 per cent to Pt16.80.

Tabacalera, however, rose Pt18.00 or 4.9 per cent to Pt18.80. Investors were encouraged by the company's comments that demand for the retail tranches of its \$6bn public share offering was strong.

MILAN closed higher thanks to a fresh wave of retail buying. The Mibtel index finished up 47 or 1.9 per cent to 25,342. Funds from retail investors continued to support shares, although institutional buying became selective.

Shares that have gained strongly over the past few weeks declined on profit-taking. Telefonica fell Pt16 or 2.8 per cent to Pt16.80.

Tabacalera, however, rose Pt18.00 or 4.9 per cent to Pt18.80.

Investors were encouraged by the company's comments that demand for the retail tranches of its \$6bn public share offering was strong.

MILAN closed higher thanks to a fresh wave of retail buying. The Mibtel index finished up 47 or 1.9 per cent to 25,342. Funds from retail investors continued to support shares, although institutional buying became selective.

Banking stocks gained on the mergers in the US. Banca Intesa rose L764 or 7 per cent to L11,567 while Credito Italiano rose L83 to L8,223. Telecom Italia gained L405 to L14,721 on reports of its alliance with Cable and Wireless.

STOCKHOLM jumped 1.8 per cent to a fresh record, helped by a strong rise in forestry stocks. The general index rose 65.75 to 3,639.93.

Forestry shares gained 5.3 per cent on reports that North American and Scandinavian pulp inventories had posted a bigger-than-expected decline. Stora, the paper and pulp group, rose SKR5.50 to SKR135 while MoDo gained SKR21.50 to SKR45. The two shares were also supported by recommendations by Goldman Sachs.

Banking shares were also strong with Nordbanken up SKR2 to SKR6 and S-E Banken adding SKR4.50 to SKR126.50.

ATRIEN continued to gain ground, although there were signs of profit-taking late in the session. Sentiment was aided by the smooth sale on Friday of 37 per cent of Macmillan's Pirane bank. The shares ended Dr1,770 yesterday. The general index put on 10.54 to a record 2,986.35.

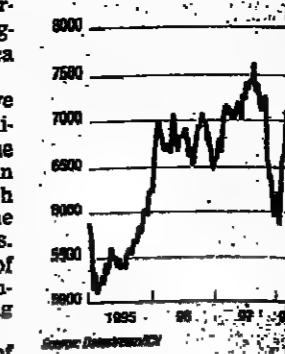
Written and edited by Jeffrey Brown, Emiko Terazono and Peter Hall

EMERGING MARKET FOCUS

Haven from the Asian turmoil

South Africa

ASX Open Index



If there have been any winners as a result of last year's Asian currency turmoil, which hit most emerging markets, South Africa may be one.

The crisis seems to have enhanced the market's qualities as a safe haven, and the decline in the value of Asian markets has increased South Africa's weighting in the emerging market indices.

The sophisticated level of corporate governance compared with other emerging markets has also helped.

Net foreign buying of South African shares was \$5.4bn last year, up fivefold from 1996, while this year overseas investors have purchased a net \$2.2bn. "South Africa has gained from the sorting out process of emerging markets," says Jonathan Garner, analyst at Robert Fleming Securities.

But that is not all that has been supporting Johannesburg, which closed up 112 points yesterday at 8,049.9.

The market, which has gained almost 30 per cent since the start of the year, has been supported by the expected demutualisation of two of South Africa's largest savings institutions and by a spate of large-scale merger announcements within the banking industry. The rebound in the gold price has also helped sentiment.

The demutualisation of Old Mutual and Sanlam, which plan to convert to listed companies within 18 months, has triggered active buying of consumer-related shares on expectations of "windfall" retail spending.

Since the start of January, the JSE furnishings and household sector has surged 67 per cent while retailers have gained 22 per cent.

However, last month's

demutualisation has been a shot in the arm. Without it South Africa looks very unattractive," says one broker.

John Clemon at Investec Securities says shares may have already factored in the effects of demutualisation.

"Investors should look at sectors such as fuels, steel and cement, which are looking cheap," he says.



WHAT MAKES THE CURRENT ACCOUNT MORTGAGE SO SPECIAL?

This mortgage is designed to save you a huge amount of money - as much as half the amount of interest that you would normally expect to pay.

HOW THIS MORTGAGE COULD SAVE YOU £30,000 ON A £50,000 LOAN

Most mortgages are inflexible and tie you into a 25 year term. This can mean you pay a staggering amount of interest. For example, a typical £50,000 mortgage at, say, 8.24% (6.60% APR) would end up costing a total of £68,260 in interest.

The Current Account Mortgage allows you to make extra mortgage payments - of any amount - whenever it suits. If you were to pay an extra £100 a month on a £50,000 mortgage you could own your home outright within 15 years, saving yourself £33,228 in interest charges, because unlike many mortgage lenders we calculate interest on a daily rather than annual basis.

FROM A NAME YOU CAN TRUST

The Current Account Mortgage is supplied by Mortgage Trust, the UK lending subsidiary of First National Building Society, one of the largest and oldest established building societies in the United Kingdom and Ireland, with assets in excess of £4 billion.

To find out what huge savings you can make with the Current Account Mortgage, please call for a free illustration and information pack on

0800 550 551

Lines are open 8.00am - 8.00pm weekdays

9.00am - 1.00pm weekends

Mortgage Trust

m

Sir William Atkins House, Ashley Avenue, Epsom, Surrey KT18 5AS

YOUR HOME IS AT RISK IF YOU DO NOT KEEP UP REPAYMENTS ON A MORTGAGE OR OTHER LOAN SECURED ON IT.

The words and typical APR has been calculated on the assumption that the mortgage rate applicable will apply for the full term of the loan. Example shown above based on a repayment loan, an interest rate of 8.24% (6.60% APR) and a maximum term of 25 years where the advance is 71.4% of the value of the property. The typical early fees, stamp duty and other costs associated with the mortgage are not included in the calculation. A mortgage is secured on real property. Mortgages Trust at the address shown above. All mortgages are subject to status, valuation and a minimum term of 5 years. A mortgage is not available in Northern Ireland. Some properties are not suitable for a Current Account Mortgage. A mortgage is not available in Scotland. Repayments are payable by the borrower. Northern Ireland customers can obtain full details on the Current Account Mortgage by calling First National Building Society on 0845 621 2572 (lo-call).

DON'T LET YOUR MORTGAGE BE A MILLSTONE

The words and typical APR has been calculated on the assumption that the mortgage rate applicable will apply for the full term of the loan. Example shown above based on a repayment loan, an interest rate of 8.24% (6.60% APR) and a maximum term of 25 years where the advance is 71.4% of the value of the property. The typical early fees, stamp duty and other costs associated with the mortgage are not included in the calculation. A mortgage is secured on real property. Mortgages Trust at the address shown above. All mortgages are subject to status, valuation and a minimum term of 5 years. A mortgage is not available in Northern Ireland. Some properties are not suitable for a Current Account Mortgage. A mortgage is not available in Scotland. Repayments are payable by the borrower. Northern Ireland customers can obtain full details on the Current Account Mortgage by calling First National Building Society on 0845 621 2572 (lo-call).

Yeltsin is flying again. Yet rebuilt for a single whole nation, sa time to the state

16,188.35 in the afternoon.

en from the
n turmoil

Russia

Mr Yeltsin is flexing his muscles again. Yet rebuilding Russia is a not job for a single autocrat but for the whole nation, says Chrystia Freeland

Time to recreate the state

"I am the master here. I created the parliament so it would advise me, not order me about." These are the words of Nicholas II, Russia's last tsar. But they could just as easily have been uttered by Boris Yeltsin, the country's first democratically elected president. In one of the great ironies of modern Russia, Mr Yeltsin, the leader who ended Russia's unbroken tradition of dictatorship, is, in his heart of hearts, more than a little bit of a tsar.

Since the collapse of Communism, this contradiction between President Yeltsin and Tsar Boris has haunted Russia's political evolution. Now, as Russia slouches toward the third millennium, and presidential elections scheduled for 2000, the Kremlin chief's complicated character has again seized centre stage.

Unhampered by a physical and mental frailty that might tempt ordinary mortals into retirement, this spring Mr Yeltsin reassured himself as Russia's dominant politician by abruptly sacking his entire cabinet. Mr Yeltsin's radical move - which left the country without a government and raised the possibility of pre-term parliamentary elections - has underscored the extent to which Russia's fragile democracy is dependent on its elected autocrat.

"One thing is clear. Yeltsin has again made himself political figure number one, everything is dependent on him," Lilia Shevtsova, a Russian political scientist, says. "He has a messianic conviction that he is the only ruler for Russia."

Over the past decade, Mr Yeltsin's self-confidence has stood Russia in good stead. It gave him the chutzpah to stand down a hard-line communist coup from the roof of a tank in 1991 and to fight the Communists in the 1996 presidential elections with such vigour that he suffered a heart attack mid-campaign.

Mr Yeltsin's autocratic streak also gave him the muscle to force through painful economic reforms, particularly privatisation and financial stabilisation. These initially unwelcome reforms laid the foundation for last year's tentative economic revival of 0.4 per cent, and have given rise to predictions that the economy will grow more vigorously in the future.

However, while Russia may have needed a messiah to lead it from the tomb of communism, the old order has finally been demolished. Russia's challenge today is to create a new one to take its place.

This is a difficult task. Russia is plagued by two major shortcomings, one old

and one new. The old problem, almost as old as Russia's history as a nation, is a lack of grass-roots, democratic institutions. The new one, in stark contrast with much of Russia's past, is the weakness of the state. Rebuilding both is not a job for a single tsar-reformer, but for the country as a whole.

Start with the state. For all Mr Yeltsin's masterly posing, he presides over a state unable to fulfil many of its basic functions. Tax collection is desperately low and, after a slight improvement early this year, seems again to have sagged. As a consequence, the public finances are run with a sort of amateurish desperation, with the Russian treasury forced last year to call on George Soros, the western financier and philanthropist, to bail the country over as it awaited revenues from a eurobond.

Even physical coercion, the most fundamental monopoly of a state, has slipped out of the government's control. In Moscow last autumn an entire unit of policemen were discovered to be moon-lighting as private assassins.

Unable to rely on a police force that can be bribed to kill the citizens it is pledged to protect, Russia's wealthiest citizens have built up their own private armies, no levers with which to

commanded by ex-KGB officers, in order to defend their windfall fortunes.

"Russia is a state with a 400-year history of a strong, central authority," says Michael Friedman, head of the Alfa Group, one of Russia's leading financial-industrial empires. "Only thanks to this authority did Russia survive as a unified state. Now, for the first time in our history, we are suffering through a period of weak central authority. The state is demoralised."

If the state is demoralised, then society is suffering from clinical depression. Systematically broken into a mass of disconnected and powerless individuals by seven decades of communism, Russia today lacks the institutions that make up civil society. Trade unions are weak, under-financed and distrusted, political parties are either small or subservient to the Kremlin and the media is in the grip of the country's financial barons. All of this means that ordinary Russians have almost no levers with which to

influence their rulers.

As Grigory Yavlinsky, leader of Yabloko, Russia's liberal opposition, explains: "The lack of civil society, the lack of democratic institutions, has become one of our most important problems. The government was extremely passive in creating civil society."

The combined weakness of the Russian state and Russian society has created fertile ground for the emergence of what Mr Yavlinsky calls "strange flowers". Without the restraint of a strong central authority or of powerful, mass-based democratic institutions, Russia is ruled by a haphazard collection of individuals and institutions lucky and cunning enough to take advantage of the power vacuum.

Most prominent among them are the Moscow-based financial and industrial magnates who bank-rolled Mr Yeltsin's re-election in 1996 and have since emerged as one of the most important forces in Russia. In public, these magnates have taken to denying their influence, but in private they refer to

one another as "oligarchs" and they have a voice in the most decisive issues of state.

Russia's charmed circle also includes the heads of monopolies still nominally controlled by the state, such as Gazprom, the natural gas giant, and the country's mighty provincial governors, whom Mr Yavlinsky compares to "feudal lords".

Yet, frustrated as they are, even the losers in Russia's post-communist transition have been transformed by the greatest gift of the Yeltsin revolution - freedom. Russia's democratic institutions may be ineffective, and the state may be unable to perform its most basic functions. But this freedom has one precious fringe benefit. For the first time in their modern history, Russians are no longer enslaved by an authoritarian state.

The big question Russia faces today is whether it will be able to use this freedom to enrich the lives of all of its citizens, or become, as some liberals fear, a sort of Marxist parody of capitalist democracy, with a small oligarchy of moguls lording it over everyone else.

Continued on page 12

President Boris Yeltsin: tough leader at coffee stage
All change: a street vendor sells newspapers carrying stories on Russia's March 1997 constitutional referendum
Photograph: AP



In this survey

- The economy: further restructuring needed page 2
- Political presidential contenders are ready to enter the race page 3
- Banking and finance: proper systems still lacking page 4
- Foreign policy: new friends page 5
- The military: reform in the ranks page 6
- Business profiles: Victor Koronin; Vladimir Potanin page 6
- Political profiles: Grigory Yavlinsky; Sergei Kiriyenko The Kremlin inner circle page 7
- Agriculture: a land auction signals change page 7
- Tax collection: hard times page 8
- The oil industry: price slump forces a rethink page 8
- The environment: fighting a polluted legacy page 8
- Regional profiles: the Kuban; Novorossiysk; Guide to Moscow page 9
- Business guide page 10
- Key facts page 11
- Checklist page 12
- Editorial production: Sarah Murray

STANDS STORMS

0800 550 551

ONE MILLION



UNEXIM BANK

11, Masha Pomyadova St.
P.O. Box 207, Moscow,
107078, Russia.
Tel: +7 095 232 3727
Fax: +7 095 973 2205
www.unexim.ru

GUESS which of these two men flies with Austrian Airlines.*



Some things in life are so simple. A smile for example. It says everything about a person. Or about an airline.

So we have no excuse.

If we want to find out if you're happy travelling with us we just have to look at

you. It will be written all over your face.

Visit our most friendly website.
<http://www.aua.com>

AUSTRIAN AIRLINES ➤

THE MOST FRIENDLY AIRLINE.



Alexander Lebed, retired general; Boris Nemtsov, first deputy prime minister; Grigory Yavlinsky, liberal reformer; President Boris Yeltsin; Victor Chernomyrdin, former prime minister; Gennady Zyuganov, Communist boss; and Yuri Luzhkov, Moscow mayor

Graphic: Andrew Burn

POLITICS • by Tony Barber

Contenders poised to leap into the fray

The race for the Kremlin has acquired greater significance since the cabinet purge

Russia's next presidential election is more than two years away, but its significance for the nation's political stability and economic development has become greater than ever since Boris Yeltsin shook up his government last month.

The central question, still lacking a clear answer, is whether Mr Yeltsin will seek a third term in office or whether the presidency will pass to one of the other contenders poised to leap into the fray.

Mr Yeltsin indicated at the end of March that he did not want a third term. If he changes his mind, he will be forced to skirt around Russia's 1993 constitution, which limits presidents to two successive terms.

There are few doubts that, if he decides to run for re-election in June 2000, the Constitutional Court will give him the green light. The court has little record of resisting Kremlin initiatives, and Mr Yeltsin personally selected many of its members.

If the president retires on schedule, or if ill-health prevents a re-election campaign, then the field will be open to candidates including Victor Chernomyrdin, the former prime minister, Yuri Luzhkov, the mayor of Moscow, Boris Nemtsov, the first deputy prime minister, Gennady Zyuganov, the Communist leader, Alexander Lebed, the retired general, and Grigory Yavlinsky, the liberal westerner.

It is also possible that some other politician, now on the sidelines, will be propelled to centre stage with the backing of Mr Yeltsin, the Kremlin and Russia's influential businessmen.

All politicians realise, however, that the presidency is the big prize, for it is there

presidential contest, Russia will hold parliamentary elections that will offer some insight into the strength of the rival camps. The widespread expectation is that the Communists, who hold 138 seats in the 450-seat State Duma, or lower house, will remain the largest party. However, the Kremlin is considering an election law change that could upset such forecasts.

At present, half the Duma's members are elected on nationwide party lists and half in electoral districts II, as proposed, the party list system would almost certainly be eroded. So would that of the ultra-nationalist Liberal Democratic Party, almost all of whose 50 seats come from the party list system, and indeed that of other parties such as Mr Yavlinsky's liberal Yabloko bloc.

But some Russian political analysts are not so sure that the former prime minister commands the oligarchy's

real power in Russia rests. To win this prize, a candidate needs national popularity, campaign money and influence over the media.

Mr Chernomyrdin, sacked as prime minister on March 25, was once seen as Mr Yeltsin's most likely successor.

But his unceremonious dismissal suggests that he may not be able to muster enough political and financial support for an effective campaign.

Much depends on whether the so-called "oligarchy" of business tycoons and bankers who bankrolled Mr Yeltsin's re-election in 1996 believe that Mr Chernomyrdin, 60, is electable.

Boris Berezovsky, an oil and media baron, said on March 29 that he viewed Mr Chernomyrdin's decision to run for the presidency "absolutely positively".

But some Russian political analysts are not so sure that the former prime minister commands the oligarchy's

support. Andrei Piontovksy, director of the Strategic Studies Centre in Moscow, said of Mr Chernomyrdin: "He has some virtues but one very serious liability: he is not electable."

As the former head of Gazprom, the world's largest gas company, Mr Chernomyrdin has intimate connections with an institution that can finance his campaign and is steadily expanding its media interests.

Gazprom bought a 30 per cent stake last year in the NTV television network, which can reach an audience of 120m, and it recently set up a holding company, Gazprom Media, with the explicit intention of boosting its image and gaining political influence. However, now that he is outside the government, Mr Chernomyrdin can no longer count on Gazprom's automatic support.

As prime minister, Mr Chernomyrdin was to many Russians a symbol of stability in a world changing at

disconcerting speed. But few question the fact that he lacks Mr Luzhkov's energy and bulldozing talent for getting things done.

Mr Luzhkov, 61, has yet to make clear whether he will run. But he is a proven winner - so popular in Moscow that he won re-election as mayor in 1996 with almost 90 per cent of the vote.

Mr Luzhkov would find it easy to tap big business for a presidential campaign. He

also has friends and power in the media. While trans-

forming Moscow from a bleak citadel of Soviet stagnation into a riotous boomtown, Mr Luzhkov has not

neglected his personal image, once even allowing a perfume factory to develop a scent in his honour named "Mer" (Mayor).

He has also sought broader national support by speaking out on behalf of ethnic Russians in Latvia and suggesting that Russia should maintain a claim to Sevastopol, the major port of

Ukraine's Crimean peninsula. Yet as a born-and-bred Muscovite, with practically no political experience of the provinces, Mr Luzhkov may lack sufficient appeal across Russia's vast expanses to be assured of victory.

Until the government shake-up last month, Mr Nemtsov was seen as something of a fading star. His many enemies in the Kremlin and business world had proved more adept at the byzantine intrigues that often substitute for politics at national level.

Yet unlike his former fellow first deputy prime minister, Anatoly Chubais, Mr Nemtsov was not sacked by decree from the government. It cannot be ruled out that Mr Yeltsin will throw his support behind the young reformer from Nizhny Novgorod.

With the top two contenders going forward to the decisive second round, the likeliest opponent to the Kremlin's "official" candi-

Your Banker in Russia

With assets exceeding \$3 billion, MENATEP is one of the top five banks in Russia, offering a comprehensive range of services in investment, foreign exchange, finance, credit and settlements.

Bank MENATEP offers investment opportunities in high yielding Russian state debt as well as brokerage services in the equities and corporate bond markets and asset management.

Bank MENATEP has been awarded long-term credit ratings by Moody's Investors Service, Fitch IBCA, and Thomson BankWatch at the highest levels for Russian banks.

Since 1994, Bank MENATEP's balance sheet has been certified by the international auditors Arthur Andersen in accordance with Russian and International Accounting Standards (IAS). The Bank provides updated IAS financial statements on a quarterly basis.

Among Bank MENATEP's clients are major national companies operating in the oil, chemical, textile, food, metallurgy and other sectors, the governmental bodies of the Russian Federation and the administrations of several Russian regions.

Bank MENATEP ADRs are listed on the Berlin Frankfurt stock exchanges and traded in the OTC market in the United States.

103045, Moscow, Ulyanov Lane 26
International Division:
Tel: (095) 924-8042, 923-7526 (fax);
E-mail: om93@menatep.menatep.ru

Treasury:
Tel: (095) 208-2301, 232-8929 (fax);
Trade finance and correspondent banking:
Tel: (095) 924-1252, 935-7523 (fax);
Investment banking:
Tel: (095) 208-2420, 204-0735 (fax).

**Bank
MENATEP**

General license No 41 issued 20/10/92



International
Finance
Corporation

Euro Roubles

400,000,000

25% Bonds due 1999

Lead Manager

WestMerchant

March 1998



The Savings Bank
of the Russian
Federation
SBERBANK

US\$225,000,000

1 Year

Syndicated Loan

Joint Arranger

WestMerchant

December 1997



The State
Export-Import
Bank of Ukraine

US\$20,000,000

1 Year

Syndicated Loan

Arranger

WestMerchant

December 1997



City of Moscow

US\$200,000,000

3 Year

Syndicated Loan

Global Coordinator

and Joint Bookrunner

WestMerchant

June 1998



SBS-Agro

US\$55,000,000

1 Year

Loan Facility

Arranger

WestMerchant

March 1998



JSB Inkombank

US\$25,000,000

8 Month

Loan Facility

Arranger

WestMerchant

December 1998

For further information, please telephone:

London: Mark Gomar +44 171 220 8717
Moscow: Gene Chayevsky +7 (095) 785 0060

West Merchant Bank Limited is regulated by SFA.

Proven Expertise in Russia/CIS

WestMerchant

FOREIGN POLICY • by Tony Barber

A bear hug for new friends

Lingering suspicion of the US continues to influence Russia's choice of allies

Within hours of President Boris Yeltsin's dismissal of his government last month, Russia's highly experienced foreign minister, Yevgeny Primakov, was at pains to stress that there would be no changes in foreign policy.

"We will defend our interests, without sliding into confrontation," he said.

If the policy is to remain the same, that is doubtful because the problems facing Russia will remain largely the same, too.

Almost seven years after the end of Soviet Communism, the collapse of empire is broadly accepted by Moscow's foreign policy establishment - if not by parliament's dominant Communists and nationalists - as the practical reality that defines the scope of Russian foreign policy.

The main challenge now is how to find a way of counterbalancing the global power of the US, without allowing relations with

Washington to deteriorate into confrontation.

Russia considers that the US throws its weight around the world too much, and so is accordingly keen to build up relationships with influential countries, including China and France as UN Security Council members, that often appear to share this view.

For Russia, the lesson from the wars and diplomatic crises of the 1990s in the Gulf and former Yugoslavia is that the US, despite its promises, has not treated Moscow as an equal partner in the post-Cold War age.

Instead it has sought to humiliate Iran, once a Soviet ally, and has put pressure on Serb-led rump Yugoslavia, a fellow Slavic Orthodox nation and, with Greece, Russia's most sympathetic Balkan friend.

Most seriously of all, the US has pressed ahead with Nato's expansion into central and eastern Europe despite what Russia believed was a firm assurance that, if Moscow withdrew its forces from former Warsaw Pact states and permitted Germany's unification, enlargement would not go ahead. In short, the Russians are no

longer sure that close co-operation with the US reaps the right results.

One difficulty with Russia's approach is that it has created an impression of Moscow as an occasionally prickly partner with some peculiar choices as friends.

To some extent, Russia's decision to act as a broker in the recent US showdown with Saddam Hussein over UN weapons inspectors could be partly justified by the support that Moscow garnered in the Arab world for its show of sympathy towards an Arab country being "bullied by Uncle Sam".

But it is harder to see what Russia stands to gain by standing up for Slobodan Milosevic, the Yugoslav president, in his dispute with the US over Bosnia and Kosovo.

Unfortunately, we have grown used to the logic that says an enemy of Washington is our friend," says Konstantin Eggert, a foreign affairs expert at the newspaper *Izvestia*.

Mr Yeltsin, in his state of the nation address last February, boasted: "Today it is clear to all that without Russia it is impossible to reach productive decisions on

thorny international issues, be it the Bosnian problem, the Arab-Israeli conflict or the Middle Eastern situation."

Liberal domestic critics of the Yeltsin administration's foreign policy would put this another way. They argue that Russia is picking the wrong quarrels when it defends Iraq and Serbia against the US.

On the other hand, there is support across the whole Russian political spectrum for the view that Moscow should not tolerate further expansion of Nato, especially into Estonia, Latvia or Lithuania. "The entry of the ex-Soviet republics into Nato would destabilise the situation in Russia - and that would be bad for the US, and bad for Europe," says the young liberal reformer, Boris Nemtsov.

The Russian view is that Nato's new members - the Czech Republic, Hungary and Poland, each due to join next April - and other alliance hopefuls want membership as an insurance policy against a possible resurgence of aggressive Soviet-style behaviour. Understandably, Moscow rejects this motive as casting unjust

aspersions on post-communist Russia's foreign policy.

Even Russian liberals say

such fears in countries on Russia's western borders may turn out to be self-fulfilling prophecies, particularly if a nationalistically inclined politician such as Yuri Luzhkov, mayor of Moscow, were to replace Mr Yeltsin as president.

The Communist leader, Gennady Zyuganov, gave what a hint last month of what the Baltic states could expect if he ever rose to power. "A fascist regime has been reviving in Latvia, and it's the most loathsome one can imagine," he growled.

Despite such outbursts,

some experts say Moscow

should

not tolerate further



Mr Yeltsin with China's President Jiang Zemin last year: Russia is keen to build relations with countries that appear to share its view of the US

Dmitri Balashov/AP

ment and the supposed discrimination against ethnic Russians in former Soviet republics, but is holding up ratification of the US-Russian Start-2 disarmament treaty.

In US eyes, a dose of realism would not go amiss in the State Duma, or lower house of Russia's parliament. The Duma has not only worked itself into a lather over Nato enlarge-

ment and the supposed discrimination against ethnic Russians in former Soviet republics, but is holding up ratification of the US-Russian Start-2 disarmament treaty.

But Russia still believes that its size, power and experience should translate into greater influence on the international stage. Until that happens, the suspicion will linger in Moscow that the US in particular is not treating post-Communist Russia with the respect it deserves.

THE MILITARY • by Tony Barber

Reform rattles through the ranks

Structural change in the armed forces is at last being taken seriously

Humiliated in Chechnya, burdened with outdated equipment and plagued with problems ranging from draft dodging to food shortages, the commanders of Russia's armed forces could be forgiven for thinking that life after Communism is a bitter experience.

Yet tentative grounds for hope are appearing as the defence minister, Igor Sergeyev, sets about the task of reforming the military with a determination all too lacking in the past.

Slowly but surely, the structure and size of the armed forces are undergoing change. According to the general staff, the army has been trimmed from 2.8m men in 1992 to 1.7m in 1998. President Boris Yeltsin confirmed last February that the aim is to reduce the army to 1.2m by the end of this year. The process of merging major branches of the military is also going ahead. Air force and air defence forces have been brought together, as have the three components of Russia's missile forces.

Mr Yeltsin is adamant that the bloated defence industry must also be reorganised and cut down so that it can operate more efficiently and produce military goods capable of winning a permanent share of world markets. Military exports currently earn about \$2bn-\$3bn a year.

The prospects for advancing reform were improved in early March when Andrei Kokoshin, a liberal-minded civilian specialist in military affairs, was appointed as secretary of Mr Yeltsin's Security Council. The council advises the president on all matters relating to Russia's internal and external security, but Mr Kokoshin is expected to give special attention to domestic military reform.

He became involved last year when, as a chief military inspector, he was charged with making a complete inventory of the army's supplies. As Mr Yeltsin later observed, "for the first time in 80 years we actually know what the military has".

Political analysts hope that, halfway through Mr Yeltsin's second term, military reform may finally get into full swing. "Sergeyev is the first minister really to be serious about military reform," says Andrei Piontovskiy, director of the Strategic Studies Centre in Moscow.

As was shown by a recent incident in Khimki, just outside Moscow, the challenges facing the reformers are formidable. So desperate were 60 homeless army officers that they stormed a new apartment building in the town and installed their families in it. Yet they represent only a fraction of the tens of thousands of officers and sol-

diers who lack decent housing.

The grim conditions awaiting conscripts are the main reason why, according to the defence ministry, about 30,000 young men dodge last year's spring draft. Only about 30 per cent of the potential catchment joins up each year, compared with 80 per cent in Soviet times.

Conscripts face hunger,

brutality and a culture of crime which, as during the disastrous 1994-95 war in Chechnya, includes trading in weapons and ammunition.

According to Nikita Chaldeev, a member of Russia's presidential commission on human rights, 974 servicemen were killed in various peacekeeping incidents between January and September 1997, - of these 314 were suicides.

Mr Yeltsin made an election campaign pledge in 1996 to abolish conscription by 2000, but it is already clear that the armed forces will not be able to meet this deadline. A bill that would provide for other forms of service is under consideration in parliament's defence committee, but the committee's chairman, Lev Rokhlin, wants to introduce changes. He would like conscientious objectors to work in army construction units where they would not use weapons.

The problem is that such units are notorious for their harsh conditions. Meanwhile, conservative military lobbyists continue to see no reason to abandon conscription, even though the performance of the poorly trained, demoralised conscripts in Chechnya suggested that the system no longer served a useful purpose.

Nikolai Milkhalov, a first deputy defence minister, says that the basis on which Russia's future professional army may be organised is visible in a peacekeeping brigade serving in Bosnia. The officers and men are paid the equivalent of about \$1,000 a month and are guaranteed a trip home. As a result, the brigade has not experienced any incidents of bullying or desertion.

Yet funds allocated to the armed forces do not stretch far enough. Pay for most officers, men and civilian employees in the military is routinely in arrears by at least a month.

According to Pavel Felgenhauer, a defence analyst, one problem is that the defence ministry has many more men and women on its payroll than it has ever publicly acknowledged. Furthermore, funds earmarked for officers' salaries have often been used instead to pay for procurement, weapons research and development and the construction of defence installations.

But as Mr Sergeyev made clear during a recent inspection of the Urals military district, there is no alternative to reform. "Either we keep an army which is falling apart and a navy which is sinking, or we take extremely unpopular measures to optimise and reduce the armed forces," he said.

Innovation and Performance in Russia.

<small>The announcement appears as a matter of record only.</small>	<small>October 1997</small>	<small>U.S. \$22,500,000</small>	<small>AO Mosenergo</small>	<small>75,000,000 Ordinary Shares or American Depository Shares</small>	<small>Salomon Smith Barney acted as Lead Manager in this transaction.</small>
<small>The announcement appears as a matter of record only.</small>	<small>March 1998</small>	<small>U.S. \$1,000,000,000</small>	<small>Ministry of Finance of the Russian Federation</small>	<small>Global Depository Receipts for Hard Currency Denominated Bonds</small>	<small>Salomon Smith Barney acted as Originator and Sole Placement Agent in this transaction.</small>
<small>The announcement appears as a matter of record only.</small>	<small>May 1998</small>	<small>U.S. \$123,000,000 14% Senior Discount Notes due 2004</small>	<small>Petersburg Long Distance Inc.</small>	<small>U.S. \$26,500,000 9% Convertible Subordinated Notes due 2006</small>	<small>Salomon Smith Barney acted as Lead Manager in this transaction.</small>
<small>The announcement appears as a matter of record only.</small>	<small>October 1998</small>	<small>U.S. \$429,266,250</small>	<small>RAO Gazprom</small>	<small>27,235,000 American Depository Shares representing 272,550,000 Ordinary Shares</small>	<small>Salomon Smith Barney acted as Co-manager in this transaction.</small>
<small>The announcement appears as a matter of record only.</small>	<small>June 1997</small>	<small>U.S. \$300,000,000</small>	<small>City of St. Petersburg</small>	<small>9.5% Bonds due 2002</small>	<small>Salomon Smith Barney acted as Lead Manager in this transaction.</small>
<small>The announcement appears as a matter of record only.</small>	<small>August 1997</small>	<small>U.S. \$150,000,000</small>	<small>Siberian Oil Company Sheet</small>	<small>Floating Rate Loan Participation Certificates due 2000</small>	<small>Salomon Smith Barney acted as Lead Manager in this transaction.</small>
<small>The announcement appears as a matter of record only.</small>	<small>October 1997</small>	<small>U.S. \$200,000,000</small>	<small>Mosenergo Finance B.V.</small>	<small>8.375% Notes due 2002</small>	<small>Salomon Smith Barney acted as Lead Manager in this transaction.</small>
<small>The announcement appears as a matter of record only.</small>	<small>January 1998</small>	<small>U.S. \$30,000,000</small>	<small>PreussenElektra and IVO</small>	<small>Imatra Voima Oy acquired a minority stake in a partnership controlled by AO Lenenergo</small>	<small>Salomon Smith Barney advised PreussenElektra and Imatra Voima Oy in this transaction.</small>
<small>The announcement appears as a matter of record only.</small>	<small>March 1998</small>	<small>U.S. \$150,000,000</small>	<small>AO Moscow City Telephone Network</small>	<small>12.5% Notes due 2001</small>	<small>Salomon Smith Barney acted as Lead Manager in this transaction.</small>
<small>The announcement appears as a matter of record only.</small>	<small>Pending</small>	<small>U.S. \$12,000,000,000</small>	<small>Siberian Oil Company Sheet</small>	<small>AO Sibneft (advised on issuance only) AO YUKOS (advised)</small>	<small>Salomon Smith Barney advised AO Sibneft in this transaction.</small>
<small>The announcement appears as a matter of record only.</small>	<small>Pending</small>	<small>U.S. \$585,000,000</small>	<small>vuksl AO YUKSI</small>	<small>acquisition of a 50% stake by Elf Aquitaine SA and formation of a major strategic alliance</small>	<small>Salomon Smith Barney advised AO YUKSI in this transaction.</small>

Innovation and performance are synonymous with Salomon Smith Barney. As pioneers in developing Russia's capital markets, we have lead managed the first Russian ADR issue, the first Russian corporate eurobond, the first Russian debt issue of 1998 and advised on the largest corporate merger in Russian history. For further information please contact Jim Dennis or Ed Kaufman in our Moscow office at tel: 7-501-258-5150.

And we're just getting started!

SALOMON SMITH BARNEY

A Member of TravelersGroup

This advertisement has been approved for distribution in the U.K. by Salomon Brothers International Limited, which is regulated by SFA. Salomon Smith Barney is a service mark of Smith Barney Inc. Smith Barney Inc. and Salomon Brothers Inc. are affiliated but separately registered trademarks under common control of Salomon Smith Barney Holdings, Inc. Salomon Brothers Inc. and Salomon Smith Barney Holdings, Inc. have been licensed to use the Salomon Smith Barney service mark.

6 RUSSIA

PROFILE Vladimir Potanin

Bank chief branches out

According to Vladimir Potanin, the concentration of economic power in the hands of a few Russian businessmen is extremely unhealthy - as a throw-back, he says, to the pre-revolutionary era, when the uneven distribution of wealth was the heart of the communist takeover.

He is well placed to pass judgment. Speaking from an office that resembles a fin de siècle salon where bodyguards have replaced flunkies, Mr Potanin himself is one of Russia's biggest businessmen and sits at the heart of arguably the most powerful of the country's financial industrial groups (FIGs), Interros.

The bank around which the group is built, Oneximbank, which has its fifth anniversary next week, is still scarcely recognisable as a commercial bank. It has a tiny branch network and few long-term loans to speak of. Its ascendancy has come from speculating in short-term investments and using its influence to develop a vast portfolio of unrelated assets.

Mr Potanin says he wants Oneximbank to be "a universal bank, with a large number of subsidiaries or branches around the country".

But at present, the bank is universal only in its political and business influence. Over the past 16 months it has built up an astonishing network of businesses.

It effectively controls Sidanco, an oil company which has reserves that could be far higher than those of the western majors. It owns Norilsk Nickel, the mining company and, in association with US financier George Soros, it recently acquired control of

the telecoms network Svyazinvest. It also owns newspapers, radio and television stations.

Mr Potanin makes no attempt to defend the business structure of his, or any other of Russia's FIGs. The role of their Asian equivalents, Japan's keiretsu and Korea's chaebol, in the recent Asian financial crisis certainly does not make the model one to follow.

But in a country with a byzantine political system and limited access to capital and skilled labour, the evolution of such group structures is perhaps inevitable.

The primary role of the Asian conglomerate was to leverage its political connections - and Mr Potanin has these in abundance.

A graduate of the Moscow State Institute for International Relations, and once destined for a life in the elite Soviet diplomatic corps, Mr Potanin found that the collapse of communism opened up other opportunities for cashing in on his contacts. He started by forming Oneximbank, whose name is derived from its origins in import/export financing.

A stint as first deputy prime minister of the Russian government honed his political connections - something that appears to have paid off in Oneximbank's position as a large holder of non-interest bearing budget funds for the government and winner in a number of opaque privatisation auctions.

Accusations of favouritism have been thrown his way, and these may even have contributed to the recent political demise of Anatoly Chubais, another former



deputy prime minister. Indeed, the cabinet changes may lead to the selection of a new set of favourites. Nonetheless, Mr Potanin is busy constructing a longer-term strategy. He plans to develop Oneximbank's retail bank network, building up a steadier source of funding and he is confident that acquisitions will help achieve this.

There is a huge potential for financial services in a lot of areas which are not really being served. The savings rate is very high, at around 27 per cent, but the population keeps it in the savings bank or in cash... there is enormous potential for channelling those savings through the banking system."

Mr Potanin says he intends to develop the business as a financial supermarket, along with sister company MFK Renaissance, an investment bank. The two companies are unconnected by direct ownership, but he plans to run them in a more integrated manner and says that a merger is possible at a later stage.

Simon Davies

Getting connected to the financial experts in Europe's emerging markets no longer requires a miracle.



emerging markets no longer requires a miracle.

We offer you excellent connections to the emerging markets of Central and Eastern Europe so simply dial the numbers shown below: we will tell you all about our nine RZB network banks, which between them maintain more than 60 branches, as well as our commercial and investment banking services and the multitude of services offered by our other specialist companies. We are also able to offer you excellent connections into Western Europe and Overseas Markets through our New York finance company, branches in London and Singapore as well as representative offices in Paris, Brussels, Moscow, New York, Beijing, Hong Kong, Tehran, Mumbai (Bombay) and Ho Chi Minh City.

RZB-Austria, Vienna +43-1-71 707-0
RZB London Branch +44-171-929 2288
RZB Finance LLC, New York +1-212-845 4100
RZB Singapore Branch +65-225 9578

Raiffeisen Unicredit AG, Budapest +36-1-266 2018
Raiffeisenbank o.s., Prague +420-2-2423 1270
Raiffeisenbank Austria d.o.o., Zagreb +385-1-456 6466

OOO Raiffeisenbank Austria, Moscow +7-095-211 9900
Raiffeisenbank (Bulgaria) AD, Sofia +359-2-919 859
Tatra banka, a.s., Bratislava +421-7-431 6111
Raiffeisenbank (Romania) S.A., Bucharest +40-1-230 6100
Raiffeisenbank Ukraine, Kiev +38-044-457 0500

Raiffeisen Centrakbank S.A., Warsaw +48-22-657 4600
RZB Austria

PROFILE Victor Korovin

Quick to embrace reform

Uralmash, a flagship of Soviet industry, has a collection of photographs of all its directors since 1926. A couple, removed at the height of Stalin's purges, lasted only a few months.

Victor Korovin, the company's general manager since 1992, has survived and prospered in Russia's painful transition from communism to capitalism.

Three years after it was privatised, Uralmash, which produces heavy machinery for oil, mining, and heavy industry, is in as good shape as could be expected in the new Russia's topsy-turvy economic landscape.

"You can't yet say it's a trend yet but I believe we are seeing the first timid steps to recovery," says Mr Korovin in his spartan office overlooking the sprawling Uralmash plant in Yekaterinburg.

In contrast to dozens of defence enterprises in the Urals industrial city with neither contracts nor money to pay their workers, Uralmash looks positively healthy. In an economy dominated by barter, where workers can go without salaries for months on end, it is "only" one month behind with its wage payments.

Uralmash owes its survival in part to the 46-year-old engineer's early restructuring efforts and his search for new business. The workforce is now down to 14,000 from 40,000 in 1990. Last year the company achieved a net profit of \$8m on sales of \$183m although only 15 per cent of sales were paid for in "real money", with the rest paid in kind.

"We need to get to a normal situation where customers pay for goods and services with money and companies can meet their obligations with money," says Mr Korovin.

That is where government must step in, he says, and he predicts "another decade of painful reforms" before Russia becomes a "civilised country". Cutting a vicious circle of debt arrears

between companies and between business and government will mean spending cuts and converting hidden unemployment into real joblessness - a daunting prospect when the creation of jobs is still hindered by bureaucracy and crime.

Another obstacle to growth, he says, is the high cost of money for the real economy, driven by excessive government borrowing to plug budget deficits. "Who's going to invest in Uralmash when investors can make much higher returns on government treasury bills?"

Mr Korovin believes his message is lost on a government which listens mainly to "bankers and businesses with lots of money".

He can hardly be accused of moaning, however. From the dawn of Uralmash's market reforms, he has stood out from most of the managers in charge of Soviet-era industry. An early supporter of price liberalisation and privatisation, he embraced the need for job cuts before it is "only" one month behind with its wage payments.

Uralmash owes its survival in part to the 46-year-old engineer's early restructuring efforts and his search for new business. The workforce is now down to 14,000 from 40,000 in 1990.

Last year the company achieved a net profit of \$8m on sales of \$183m although only 15 per cent of sales were paid for in "real money", with the rest paid in kind.

"We need to get to a normal situation where customers pay for goods and services with money and companies can meet their obligations with money," says Mr Korovin.

That is where government must step in, he says, and he predicts "another decade of painful reforms" before Russia becomes a "civilised country". Cutting a vicious circle of debt arrears

most of his peers. Since the company's privatisation in 1993, Mr Korovin has worked in harmony with shareholders, in contrast to messy disputes between managers and owners at other privatised companies - the result, he says, of legislation drafted in haste when crash privatisation was launched.

Earlier this year, he finally managed to offload on to the local government responsibility for 44,000 apartments occupied by Uralmash workers and pensioners. But in the Soviet era by enterprises, these "social" assets have been a huge drain on company finances in the new Russia. Maintaining its housing stock cost Uralmash Rbs56m (new roubles) in subsidies last year alone.

In recognition of his ability, Mr Korovin was earlier this year appointed to manage a new holding company merging Uralmash with Izhorky plant in St Petersburg. The aim of the planned merger, which is to be implemented over the next six months, is to

exploit synergies between the two companies, avoid duplication and cut costs.

Further job losses are also inevitable at both plants, says Kakha Bendukidze, the Georgian-born entrepreneur who is the biggest shareholder of Uralmash and the merger's architect.

New managers will be responsible for day to day management of the two companies while Mr Korovin's new role is to include "work with the government".

Although Russia's anti-monopoly committee is expected to approve the merger, Uralmash's biggest problem with the government this year is likely to revolve around its tax bill.

Mr Korovin says the government sacked by Yeltsin last month lacked a consistent reform policy. However, the government was removed before Victor Chernomyrdin, the previous prime minister, was able to approve a deal which would have allowed Uralmash to offset against its tax bill Rbs204m (new roubles) owed it by the government for maintaining a state-owned defence factory on its premises.

Since it was privated off from Uralmash in 1996, Factory No9, which manufactures guns, has failed to pay either its rent or energy bills. And if the government sticks to its new policy of no longer allowing companies to deduct from their tax bills money owed them by the state, Uralmash will have to either pay its tax bill without compensation, or challenge the government's right to the money in court.

But despite Russia's immediate challenges Mr Korovin remains bullish. "Foreign competitors that believe Russian companies will not be able to compete with them because of our economic crisis are mistaken. They're wrong to think only of the short-term."

Leyla Boulton



PROFILE Sergey Kiriyev

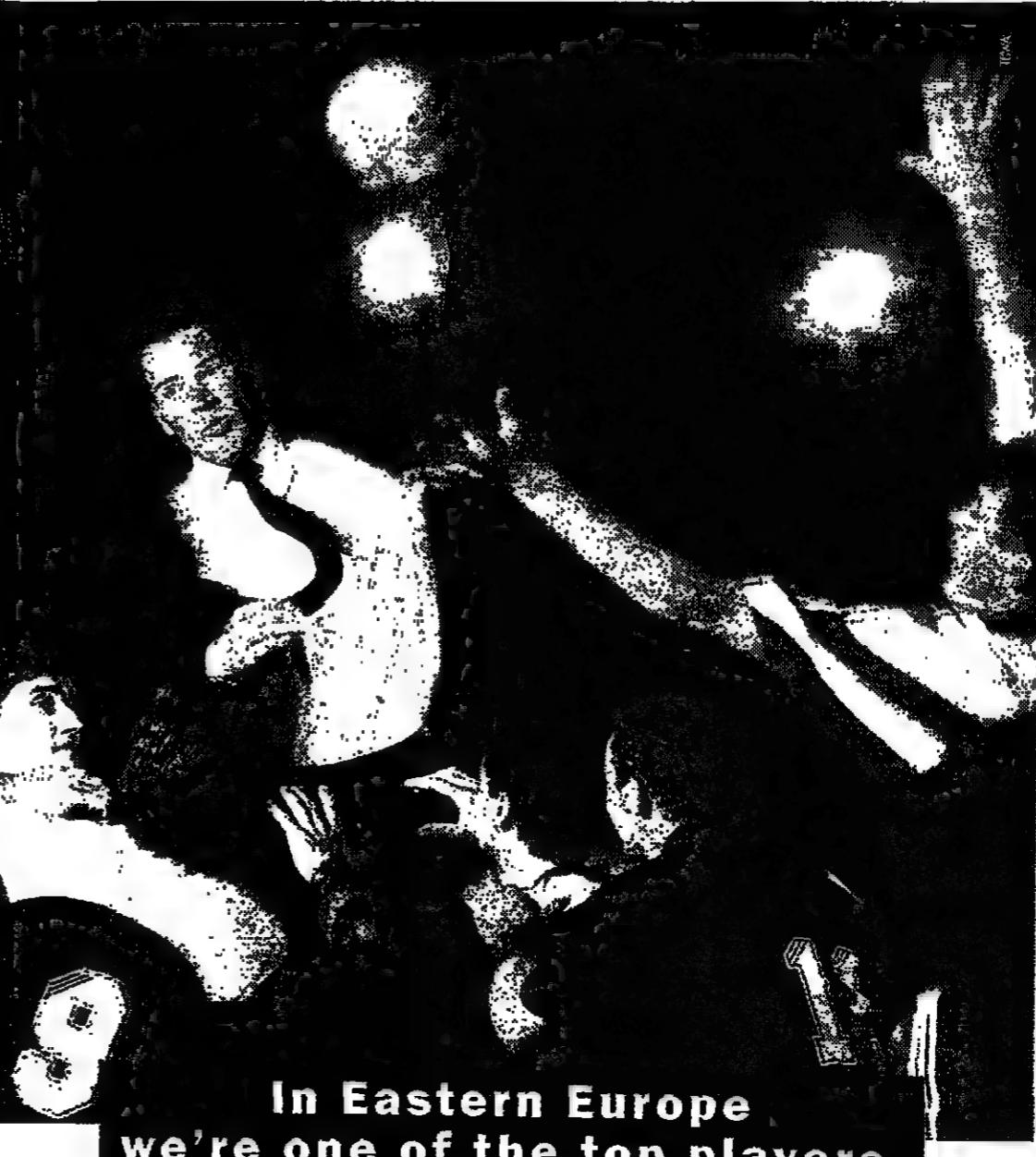


JSC Gla

Glav (Be)

Top

AI



In Eastern Europe
we're one of the top players.

Your competent on-site financial services partner.

With subsidiaries and branches in more than 30 key business centers, HYPO-BANK is a powerful presence in Hungary, the Czech Republic, Poland and Slovakia. Giving you a solid base from which to tap a promising market, we support your activities with a broad range of financial services. Prompt domestic and international payments transactions, for instance, capital investment, as well as substantial expertise in the regional industrial and property markets. Not to mention valuable contacts for your entrepreneurial investments.

Further information: Fax ++49 89 / 92 44 49 92.

HYPOBANK
Our Energy Is Your Capital

J. M. V. 1998

PROFILE Grigory Yavlinsky

The relentless enthusiast

Grigory Yavlinsky, the leader of Russia's main liberal party, is the first to acknowledge that his chances of winning the next parliamentary and presidential elections in 1999 and 2000 respectively are, to say the least, slim.

Yet like many western European politicians whose parties have little or no prospect of toppling the polls, his enthusiasm for the grand stage of politics remains undimmed, his passion for faster and more effective reform is authentic, and his diagnosis of his country's ills is usually precise and cogent.

"We still have no trade unions, no independent judiciary and no workable active political parties. We still have a big question mark over the free press and other civil institutions," says Mr Yavlinsky. "Instead we have some very strange flowers growing like monsters. Outside Moscow we have signs of a feudal system developing."

He adds: "We have low inflation, a low budget deficit, but we have almost no economic activity." This he attributes to the lack of political stability and reliable democratic institutions.

Mr Yavlinsky, a vigorous former junior boxing champion who speaks fluent English, has always been more popular in western financial and media circles than in Russia. He has played no real role in government since Mikhail

Gorbachev, the last Soviet leader, decided against implementing his "500 Days" crash programme to convert the economy to capitalism in 1989.

In the 1996 presidential election, Mr Yavlinsky came fourth in the first round with 5.5m votes, or just over 7 per cent of all those cast. His result might have been better had the Kremlin not thrown support behind Alexander Lebed, a tactical move which ensured that the retired paratroop general finished third. Mr Lebed then switched his backing to Boris Yeltsin to guarantee the second-round defeat of the Communist candidate, Gennady Zyuganov.

In the next election, Mr Yavlinsky hopes to come at least third in the first round. Though he does not say as much, his aim appears to be to secure either a direct role in, or a large degree of influence over, the next president's administration. That would mean Russia moving on to a more explicit path of democratic reform than he believes has been the case during Mr Yeltsin's two terms since 1991.

Mr Yavlinsky was a fierce opponent of the bungled military intervention in Chechnya, describing the Kremlin's "party of war" which planned and carried out operations there in 1994-95 as "the bloodiest autocratic regime since the second world war".

As for Mr Yeltsin's

physical and mental state, Mr Yavlinsky says: "Decisions, he is taking himself. The quality of the decisions is another matter."

Born in 1953 in Lviv, Mr Yavlinsky is an army officer's son who started work at 16 as an electrician and later graduated from the Plekhanov economics institute in Moscow. He was a Communist Party member from 1983 to 1991, the years spanning Mr Gorbachev's time as Soviet leader. But in August 1991 Mr Yavlinsky was at the "White House", the Russian parliament building, joining Mr Yeltsin in the suppression of a conservative Communist coup.

His political party, Yabloko (Apple), derives its name from its three founders in 1991 - Mr Yavlinsky himself, Yuri Boldyrev and Vladimir Lukin. It became the fourth largest bloc in parliament after elections in December 1995, having won 6.89 per cent of the vote, and it is dismayed by what its members see as the willingness of Mr Yeltsin's administration to cut deals with the larger Communist and Russian nationalist factions.

Referring to Anatoly Chubais and Boris Nemtsov, the previous government's most prominent reformers, Mr Yavlinsky says: "Last year... we had a 'dream team' government for half a year until last autumn. But even under these conditions

we had a fall in investment."

The problem, he says, is that Mr Chubais, the architect of Russia's privatisation programme, created a type of "bandit capitalism" that gave untold power and riches to a small group of unscrupulous tycoons who now see little reason to submit to demands for reform.

They may appreciate the eventual need for fair rules of competition in Russia, but they will not change as long as politicians such as Mr Chubais remain in Mr Yeltsin's inner circle of advisers.

As for Mr Nemtsov, brought to Moscow by Mr Yeltsin after a dazzling performance as a reformer in the provincial city of Nizhny Novgorod, Mr Yavlinsky says that when

first in government he "had direct access to Yeltsin, but he didn't know what to do with this access. He's a provincial and Moscow immediately swallowed him".

Mr Yavlinsky fears

that matters could become critical unless far-reaching reforms start soon.

"Revolution happens in Russia when you have a moral crisis," he says, pointing to the monarchy of 1917 and the discredited Communists of 1991.

"Now the people are not interested in Yeltsin's

speeches on what the government is saying or doing. It will be only a question of time, if there's a gap getting bigger and bigger between the political regime and society."

Tony Barber

Political scientist

Yeltsin's entourage yields huge power, yet the president is still at the helm

THE KREMLIN INNER CIRCLE • by Chrystia Freeland

The first family jostles for position

Mr Yeltsin's entourage yields huge power, yet the president is still at the helm

in courtiers is Valentin Yumashev, a former journalist and ghost-writer of Mr Yeltsin's memoirs who has become a close family friend and head of the presidential administration.

But observers keen to diminish his role as merely clever publicity are probably also wrong - as suggested by the former ministers who last month queued up to privately petition him for jobs in the new government.

As Mr Yeltsin ages and as presidential elections, scheduled for 2000 draw closer, the influence of his entourage can only grow. The most important issue in which they will have a voice is whether or not Mr Yeltsin decides to run for a third presidential term.

Many analysts believe that the president's family and friends are urging him to hang on, fearing for their personal power, safety and prosperity. But other advisers, notably Mr Berezovsky, have come out against a third Yeltsin term, arguing that the president is too weak to carry on.

To win over the Yeltsin clan, the powerful magnates who helped secure the president's victory in 1996 are already considering ways of offering the family financial and political security. "The Kremlin circles want survival. They want the process of succession to be stable and as far under their control as possible," says Sergei Karaganov, a Kremlin adviser.

Yet all these elaborate provisions and byzantine alliances can still be wiped out by the will of a single man. For all his frailties, Mr Yeltsin still enjoys the powers of an elected tsar with a penchant for destroying allies who become too powerful - as he did with last month's cabinet shuffle and with the painful dismissal of Alexander Korzhakov his best friend and bodyguard in 1996. In the most crucial moments, Tsar Boris rules alone.

Yet the power of Mr Yeltsin's entourage is not absolute. Although visibly frail and prone to embarrassing public gaffes, Mr Yeltsin is still too powerful a leader to be reliably manipulated.

Instead, the presidential clique draws its strength from its ability to fill the growing gaps in Mr Yeltsin's grasp of the details of Russian and world affairs.

Through their control of his timetable and of the newspapers he reads and the television programmes he watches, the president's intimates exert huge influence over the fate of the country.

Chief among these Kremlin

ALFA BANK

Voted the Best Bank in Russia - 1998

Voted the Best Bank in Russia - 1997

EUROMONEY'S CENTRAL EUROPEAN MAGAZINE

The present decade has witnessed formidable change in Russia and continues to promise great changes ahead. Alfa Bank works in and against the massive backdrop of this continuing change and has again succeeded through 1997 and into 1998 in being recognised as one of the winners in the Russian banking and investment sector.

Alfa Bank, the flagship financial institution of the Moscow-based Alfa Group Consortium, has now risen to the position of the ninth largest bank in Russia, measured by total assets, which exceed US\$ 1.6 billion - with total capital of approximately

US\$ 160 million. In a financial sector still not renowned for

Western-standard performance and transparency, Alfa Bank and its sister investment bank, Alfa Capital, are now firmly recognised as among the very few top-quality Russian commercial and investment banking groups. Alfa Bank's achievements include:

- "Best Bank in Russia" award from Euromoney's Central European for the second year running

- 5 years of audited IAS standard Report and Accounts

- One of the first Russian banks to have ratings from all three major international rating agencies

- One of the first Russian banks to issue a Eurobond

- The first Russian bank to launch a US Commercial Paper Programme

- Accreditation with four of the seven major OECD Export Credit Agencies

- Admitted to the New York Stock Exchange

- Transforming Russia, where is at least one uncharming economy - that

- Alfa Bank is one of the most solid, dynamic and professional financial institutions in Russia today.

For further information, please contact

London:

Anton D. Simon, Chief Representative,

City Tower, Level 4, 40 Basinghall Street

London EC2V 5DE

Tel: +44 171 588 8400

Fax: +44 171 588 8500

E-mail: alfacuk@ibm.net

Moscow:

Pavel Gorbatsevich (International Banking)

George Tyler (Corporate Finance)

11, Mashi Poryasov Street, Moscow 107078

Tel: +7 501 204 9386

Fax: +7 095 204 9386

E-mail: George@alfabank.RU

PROFILE Sergei Kiriyenko

Neutral force in a seething cauldron

Boris Yeltsin loves surprises. Whether it is grabbing a conductor's baton to lead an impromptu concert while on a trip to Germany or playing "spoons" on the heads of visiting dignitaries, the Russian president likes to do the unexpected.

But even Mr Yeltsin excelled himself last month when he abruptly sacked Victor Chernomyrdin as his long-standing prime minister and named Sergei Kiriyenko as his replacement.

Unknown to some of his ministerial colleagues, let alone the general public, Mr Kiriyenko had only been working in Moscow for a year when he was summoned from the bowels of the dingy energy ministry building to run the biggest country in the world.

His appointment appeared

to astonish Mr Kiriyenko as much as anyone else: the 35-year-old minister was forced to cancel plans to attend his daughter's eighth birthday party that day. Later, the unassuming Mr Kiriyenko was shown on the television blinking in apparent disbelief as he was shown round his opulent new prime ministerial office by Mr Yeltsin.

But as often with Mr Yeltsin, the choice reflected shrewd calculation as much as personal intuition. As a newcomer to Moscow, Mr Kiriyenko has so far made few enemies and is viewed as a neutral force in the seething cauldron of Kremlin politics.

"Kiriyenko is what they call a technocrat, an expert in management," Mr Yeltsin said in a national radio address. "He is a man who is not linked today with any political parties or movements. At the same time he is capable of conducting dialogue with anyone, he is ready to listen to the opinions of different sides. Some say: 'He is too young, he lacks experience of life. It is too early for him to rise that high.' Mr Yeltsin added: 'I categorically disagree.'

Professionalism and stamina are not defined by your date of birth."

Mr Kiriyenko was born on 26 July 1952 in the Black Sea town of Sukhumi, now in the disputed Abkhazian region of the independent republic of Georgia. Soon after, his family moved to Gorky, later renamed Nizhny Novgorod, a closed industrial town in central Russia, where the gifted young Mr Kiriyenko started to shine.

"I am quite an interesting mix," he said, in one of his first television interviews. "My mother is Russian, my father was a Jew, the surname is Ukrainian and I was born in Abkhazia."

In some respects this eclectic background made Mr Kiriyenko a classic "Soviet man" - as he readily admits. In his youth, he was a committed Communist and an active member of the Komsomol, the Communist youth movement, only later rejecting the "impractical" tenets of Marxism-Leninism.

Mr Kiriyenko remains entirely unembarrassed by his past political beliefs. "I did not do anything against my conscience. I sincerely believed in those ideals. It was only later that I understood that it was impossible to implement them."

The adaptable Mr Kiriyenko certainly showed

Strategic Stake Sale to

JSC Borsky Glass Plant

Glaverbel S.A.

(Belgium)

Financial Adviser

ALFA CAPITAL

Europe top players.

top players.

top players.

top players.

top players.

top players.

John Thornhill

les for
taxmen

THE ENVIRONMENT • by Leyla Boultou

Fight against a poisoned legacy

Despite signs of change, ecologists face a horrendous task in cutting pollution levels

Few environmentalists would see an explosion in car ownership as good news for the environment or view climate change as irrelevant. But Alex Yablokov, Russia's leading ecologist, believes both these things are true in a country that has been turned into an ecologist's nightmare by 70 years of ruthless Communist industrialisation and where environmentalists are "struggling for survival".

Despite the fact that Moscow's congestion and exhaust pollution now rivals that of Paris or New York, the increase of private cars on the streets of Moscow is a sign of the emergence of a middle-class - something that is essential for the support of a strong environmental movement.

"We don't have the mass support of the population," says Professor Yablokov, who was dropped from Russia's National Security Council last year as the top Kremlin adviser on ecology and radioactive safety. "For eco-

logical organisations to exist, we need elementary funds."

Worries about global warming - so fashionable in the west - pale into insignificance, he says, alongside more immediate threats from water pollution, and radioactive waste from nuclear power plants, weapons and submarines.

The bright spot in Russia's industrial collapse in the 1990s is that it has reduced pollution from factories that once pumped heavy metals, oil and other pollutants into land, water and air with few controls.

In addition, the veil of secrecy surrounding the country's environmental health during the Soviet era has been torn down.

Nevertheless, Professor Yablokov worries that attempts are being made to rebuild it. Last November, for instance, a spokesman for the Russian Atomic Energy Ministry alleged that laws banning the classification as secret of ecological data were introduced to aid foreign intelligence services.

Professor Yablokov, who has sued the same spokesman for accusing him of unpatriotic behaviour, has also criticised the Russian government for creating new

"secret" areas that are off-limits to foreigners and most Russians.

In addition, the burst of ecological consciousness among politicians under Soviet president Mikhail Gorbachev in the late 1980s may be on the decline. "This [issue] is not a serious concern for the leaders of the Russian Federation," says Victor Danilov-Danilian, head of Russia's Environmental Protection Committee. The committee lost its status as a ministry in 1996.

But anecdotal evidence suggests that the public is becoming more aware of ecological issues. The word ecology is raised more frequently in conversation while advertisements boast of environmental merits of everything from sausages to mineral water.

Another source of optimism for environmentalists has been the Russian court's defence of the environment. Earlier this year, the Supreme Court declared a dozen government logging permits illegal because they had not been preceded by an environmental impact assessment.

Also this year, the Moscow electoral commission was forced by a city court to allow environmentalists to



Troubled waters: a local resident with fish which he caught in a polluted lake in the industrial town of Dzerzhinsk, about 400 kilometres east of Moscow. In a report published last year detailing dozen pollution in Russia, Greenpeace, the international environmental organisation, named Dzerzhinsk as the site of the country's worst chemical pollution and identified its nearby lake as the most poisonous in the world

Source: Greenpeace

firm they have faced a big increase in penalties - although they often claim a lack of cash with which to pay environmental fines.

In an economy which still operates largely through barter or the accumulation of debts, lack of cash is also what prevents Russia's richest industries - and among its worst offenders - from introducing environmental improvements. Oil production, for instance, pipes continue to leak oil into the ground and water at alarming rates.

Some companies have been forced to make their operations more environmentally friendly. Uralsmash, the Soviet Union's biggest heavy machinery plant that was privatised in 1993, has held its energy bill over the past four years at 22 per cent of its total costs, compared to a 41 per cent level it would have reached had the company done nothing.

It has also stopped dumping oily wastes into the local river, having set up a biological process for breaking them down. Finally, it is about to put on stream a new water treatment plant to clean up supplies to the homes of Uralsmash's 14,000 workers.

Alexander Zhernakov, operations manager at Uralsmash, says the company was forced to make big improvements in energy efficiency in the wake of huge price increases made by monopolistic utilities.

A pioneer in testing this proposition is St Petersburg's water and sewerage utility, which is struggling to finalise a loan from the European Bank for Reconstruction and Development to help revamp the city's dilapidated water network.

Although St Petersburg

has agreed to underwrite the loan, the EBRD has set two other conditions for the loan. It is demanding not only a timetable for tariff increases but payment guarantees from Russia's finance ministry in case state-owned institutions fail to pay their bills.

THE REGIONS: THE KUZBAS • by Chrystia Freeland

Disenchantment takes root

Miners whose protests helped oust communism are still waiting to reap the rewards

In 1990, the Kuzbas and its militant miners seemed to represent all that had been wrong with Soviet communism and symbolise what could be right with Russia if away. Their protests hammered one of the final nails into the coffin of the USSR, which could not bear the opposition of the proletariat it was pledged to defend.

The Kuzbas miners were also one of Russian President Boris Yeltsin's most important early allies, in the dying days of the Soviet Union when the robust Siberian politician was the hero of Russian democrats. Nearly a decade later, the Kuzbas is gravely disenchanted with the revolution it helped set in motion.

"We supported Yeltsin, our union supported him, and we supported Chubais [the radical market reformer sacked from the cabinet last month] too," says Vitaly Makarov, head of the Komsoomolets mine local of the Independent Trade Union of Coal Miners, the anti-communist trade union most vocal in supporting the 1990 democratic revolt. "We hoped for improvements. But today, many people feel deceived. Life has just got worse."

In the gritty Kuzbas, it is easy to understand the miners' disenchantment. The economic mainstays of the region - coal mines and the metals industry - were the stars of the rough Soviet economy; but the obsolete mills and poorly out-fitted mine shafts are the unwanted step-children of the sleeker, more efficient capitalist system the new Russia is trying to build.

Never a land of milk and honey, the Kuzbas has become a harsher place in which to live over the past decade. Its snow black with coal dust in the seemingly endless Siberian winters, its people housed in decaying, concrete bunkers, its most important factories on the edge of bankruptcy, the Kuzbas is the dark side of post-Communist Russia.

And while the spoils of capitalism that glitter on the streets of Moscow have largely passed the Kuzbas, it is rich in the maligned products of Russia's market transition, with crime among the region's fastest growing sectors.

Remote mining towns of the region, such as Leningrad-Kuznetsky, whose mayor is

under arrest and facing criminal charges, have a horrifying murder rate. With a population of 140,000, an average of two people a week were killed here last year.

Aman Tuliev, the charismatic leftist leader who was elected governor last autumn with nearly 85 per cent of the vote, admits that the Kuzbas is a dangerous place to live. "Crime and corruption have reached dimensions unheard of in any region," Mr Tuliev said in a television interview shortly after he took office.

Confronted with the traumas of market transition, combined with the sort of economic obsolescence even mature capitalist countries such as the US and the UK have found difficult to manage in their own fading coal regions, the leaders of the Kuzbas are struggling for solutions.

In Lenin-Kuznetsky, for example, Bakhtiyar Mamayev, the acting mayor, is trying to find jobs for those laid-off by the decaying coal industry.

A well-educated, westernised former Moscow banker, Mr Mamayev radiates good intentions. But it is hard to see how his plan to invigorate a moribund textile fac-

tory through investments

from the city's impoverished treasury will work. Even if his scheme meets with initial success, it will be hard for textiles produced by the remote assembly lines of the Kuzbas to compete with Asian imports, which have largely wiped out the Russian textile industry.

In Kemerovo, the regional capital, the authorities have another idea - to promote small businesses able to employ people sacked by unprofitable coal mines or steel mills. "There will be massive closures of the coal mines, and so we must find new jobs, jobs which will help change the structure of the economy," says Sergei Bereznikov, deputy governor of the region.

But Mr Bereznikov admits that the bureaucratic legacy of the old system and the corruption of the new economic order have created an obstacle course for would-be entrepreneurs that the local government has not yet succeeded in dismantling. He says that to register a new business requires "about 40 signatures" from various apparatchiks.

This bureaucratic nightmare "dwarves our development," he says. "This is the main complaint of our entrepreneurs. They say that by the time you walk through all the necessary corridors, your desire to open a business has vanished."

A pragmatic approach has won the province much foreign interest

In the Kremlin museum in the ancient city of Novgorod stands a colourful exhibition celebrating the 1917 Bolshevik revolution.

Alongside it is a simpler - though more moving - display illustrating the lives of those Novgorodians who were repressed in Stalinist times. "People, we appeal to your memories, to your hearts. Do not allow their fate to become your fate," the inscription runs.

The juxtaposition of exhibits sums up the spirit of modern-day Novgorod. While the city does not wish to deny its past, it aspires to a better future. "We are not reds or whites but Novgorodians," is the constant refrain of Mikhail Prusak, the region's 38-year-old governor.

But as the Russian economy is slowly resurrected, Mr Thompson thinks the Kuzbas will pick up too. "It is a world class coal basin, but its potential is now obscured," he says. For the depressed Kuzbas miners, who have helped one way of life disappear but have not yet seen a better one emerge, Mr Thompson's promised renaissance cannot come soon enough.

But the Russian economy is slowly resurrected. Mr Thompson thinks the Kuzbas will pick up too. "It is a world class coal basin, but its potential is now obscured," he says. For the depressed Kuzbas miners, who have helped one way of life disappear but have not yet seen a better one emerge, Mr Thompson's promised renaissance cannot come soon enough.

Anatoly Boitsev, the Duma chairman, says all 26 elected deputies share Mr Prusak's forward-looking views and are happy to provide firm legal underpinnings for the reform drive.

"The euphoria of the political freedoms of 1991 has

disappeared and we are now more interested in strengthening our economic interests," he says. "This is not a time for slogans but for decisions which will put food on our tables. If you spend too much time arguing then you do not have enough time left to work."

It certainly was not obvious in 1991 that Novgorod would flourish as Russia's market economy developed. The region lacked rich natural resources and its economy was heavily reliant on a dozen electronic plants linked to the collapsing military-industrial complex.

Vassily Ivanov, chairman of Novgorod's economic committee, says the region's economic radicalism was born of financial necessity: it had no alternative but to generate its own economic wealth and exploit its strategic location between Moscow and St Petersburg. Novgorod therefore adopted a three-pronged strategy to develop the local economy. First, it set about creating a favourable environment for investment, which it realised would initially come chiefly from abroad. One of the main measures was to give investors a tax break until their project turned a profit. So, for example, Cadbury Schweppes, the British confectionery group, which opened a \$120m chocolate

plant in nearby Chudovo in 1996 will not have to pay local taxes until 2001.

Second, the region set about encouraging the creation of small businesses which could absorb the workers laid off by declining industries. "The administration is here to serve and help business," Mr Ivanov says. "But already these small businesses give the budget as much tax as the old dying electronic defence plants."

Third, the Novgorod administration realised it could mobilise the region's own financial resources more effectively. Market research showed the region's population saved up to 25 per cent of its income but did not trust banks, which could recycle that money into the local economy.

That ethos of pragmatic compromise is reflected in the local parliament, the Duma, where the deputies do not boast any allegiances to national political parties.

Anatoly Boitsev, the Duma chairman, says all 26 elected deputies share Mr Prusak's forward-looking views and are happy to provide firm legal underpinnings for the reform drive.

"The euphoria of the political freedoms of 1991 has

not been able to pay some of its workers since February. A recent report from Credit Suisse First Boston placed Novgorod 44th among Russia's 88 regions in terms of its budgetary strength.

"Fiscal indicators, including revenues per capita, federal taxes paid per capita and the proportion of expenditures covered by its own revenues, are weak or below average," the bank's report concluded.

Mr Prusak concedes it will take time for the benefits of Novgorod's new investments to be widely felt but says the region is moving in the right direction. "Our people live poorly. But every year we will produce more and better goods which will enable people to increase their incomes," he says.

Moreover, Russia's regions, which arguably have more autonomy today than at any other time in their history, are starting to exploit their collective experience of market reforms.

"Novgorod is a small region by Russian standards but we are bigger than Denmark or Moldova. Russia is many different states in the same country," Mr Prusak says. "But every region is developing in its own way and we can all learn from each other. The main advantage in a market economy is intellect."

Annual Report Panel Service

June 23 - 26

For further information please contact:

Felicity Kay in London
Tel: +44 171 873 4199
Fax: +44 171 873 4617/3204
email: felicity.kay@FT.com

or Nina Golovstenko in Moscow
Tel: +7 09 243 1125
Fax: +7 09 232 2994

FINANCIAL TIMES
No FT, no comment.

Russia, CIS, and the Baltic Countries

Reliable and Strategic Information

interfax
ИНТЕРФАКС
NEWS AGENCY

Daily and weekly reports covering every region and industry sector.

For FREE samples contact:

Interfax-America, Inc.
Phone +1 (303) 825-1510
or fax +1 (303) 825-1513
paul.rogers@interfax-news.com

Interfax-Europe Ltd.

Phone +44-171-581-5550 (UK)
or fax +44-171-581-4490 (UK)
guy.templeron@interfax-news.com

<http://www.interfax-news.com>



GUIDE TO MOSCOW • by John Thorhill

Rich food for the Russophiles

From the seedy to the sublime, the Russian capital has plenty to get excited about

When the Marquis de Custine, a footloose French aristocrat, visited Moscow in the nineteenth century he compared the mystical city with one of those "romantic capitals of fabulous lands whose history is a poem and whose architecture is a dream".

Modern-day travellers to Russia, who have the misfortune of arriving at Moscow's Sheremetyevo-2 airport, are unlikely to share that immediate impression. Labelled - with much justice - the worst international airport in the world, Sheremetyevo-2 makes many first time visitors want to climb straight back on their aeroplane.

Long passport queues, dingy surroundings, surly porters and extortionate taxi drivers, are among the airport's chief claims to infamy. Ensuring that a friendly face meets you at the end of this arduous endeavour is an advisable arrangement.

But once the battered traveller arrives in the centre of Moscow, it becomes easier to understand what the excitable marquis was on about. The first glimpse of the fabulous St Basil's cathedral illuminated against the night sky is enough to turn anyone into an instant Russophile.

Moscow is now - as it has always been - a city of arresting contrasts and contradictions. But Russia's well-melted pursuit of capitalism only appears to have made them more extreme. Pitiable old babushki are to be seen selling their last belongings outside night-clubs for a few roubles while their granddaughters sell their bodies inside for considerably more. Sleek stretch limousines cruise along the same streets as rust-marked Ladas. Office buildings combine twenty-first century computer net-



City of arresting contrasts and contradictions: the daily mushrooming of new billboards are evidence of Mayor Yuri Luzhkov's brand of earthy capitalism

Guide for the visitor

Time: GMT + 2 hrs (GMT + 3 hrs from late March to late September)

Climate: Mean daily temperatures in Moscow range from -12°C in January to 18°C in July.

Entry requirements:

Passport required by all.

Visa: Entry and exit visas are required by all visitors and must be obtained in advance.

Requirements: three pas-

port-sized photographs, photo-

copy of the first five pages of old-style passports or last two pages of EU passports and copy of invitation from company or sponsor, detail-

ing name, personal details, passport number, time and purpose of visit.

Only certain institutions such as western joint ventures and Russian ministries may issue invitations. Allow at least 10 days for your invitation to come through from Moscow, and between six and 10 weeks for your visa application to be processed.

For a fee, travel agencies or services which specialize in obtaining visas can often secure visas much more quickly, sometimes overnight, and, at a higher price, some Russian embassies will process business visas within 48 hours.

Nationals of Cyprus do not require a visa.

Legislation passed in July 1996 requires foreign visitors planning to stay for more than three months to produce an HIV (Aids) test certificate in order to obtain a visa, and visa applicants must prove they have enough money to fund the visit.

If staying more than three days, visas must be registered through hotel or sponsor.

Cash: It is possible to withdraw money from automated teller machines using cards belonging to leading western networks.

Credit cards: Diners', American Express, Bank of America, Carte Blanche, Eurocard and ATM credit cards are accepted at main hotels.

Customs: Small amount of personal

goods duty-free. On arrival declare all foreign currency and valuable items such as jewellery, cameras, computers and musical instruments.

You will be required to fill out a customs declaration and it is vital you get this stamped and keep it in a safe place, because leaving the country without it can sometimes be difficult.

Health precautions:

Mandatory:

Visitors from Asia, South America and Africa require a certificate for yellow fever inoculation. A cholera vaccination certificate is needed if coming from an area of infection. An HIV certificate is required for long-stay visitors only. If arriving at Moscow this is not usually demanded.

Advisable: It is advisable to be up to date for the following immunizations: polio (within 10 years), tetanus (within 10 years), typhoid fever, cholera (within six months), hepatitis A (moderate risk only).

Public holidays:

Fixed dates: 1-2 Jan (New Year Holiday), 7 Jan (Russian Orthodox Christmas), 23 Feb (Defenders of the Fatherland Day), 8 Mar (International Women's Day), 1-2 May (May Day Holiday), 9 May (Victory Day), 12 June (Independence Day), 22 Aug (National Flag Day), 7 Nov (Anniversary of the October Revolution), 31 Dec (New Year's Eve).

If holiday falls on a Saturday or Sunday the following Monday is treated as a half day.

Variable dates: Orthodox Easter.

Working hours:

Business: (Mon-Fri) 0800-1730/1800 (appointments are best made between 0800 and 1000).

Banking: (Mon-Fri) 1000-2000, Moscow Sheremetevy-2 airport 0800-2030 daily.

Shops: (Mon) 0800-1900, (Tue-Sat) 0800-2100.

Source: World of Information, March 1997

Take a stand in Russia



BRITAIN
Window for Business

THE OFFICIAL BRITISH
TRADE FAIR & SEMINAR
PROGRAMME
IN RUSSIA
8-11 SEPTEMBER 1998

Whether you are already active in Russia or whether you are looking to source new business opportunities in the Russian Federation, Britain - Window for Business is the perfect event for your company. There will never be a better opportunity to present your company to the market at such a preferential rate.

Eligible companies will receive 45% discount off the cost of the fully equipped space. A 9m² equipped stand will only cost £1,062 plus registration and

insurance. Eligible companies will also receive a travel grant of up to £500.

Britain - Window for Business boasts:

- ◆ High level Government support
- ◆ Market targeted visitor promotion through our St. Petersburg and Moscow offices
- ◆ Radio and TV advertisement
- ◆ Year long British celebrations commemorating the Tercentenary of Peter the Great's visit to the UK which includes cultural and commercial activities

Contact the Britain - Window for Business Team
Tel: 0171 286 9720
Fax: 0171 286 0177

Byron House, 112A Shirland Road, London W9 2EQ



Join the most exclusive business club in the world.

Subscribe to the Financial Times for one year: get four weeks free. For more than a million people in over 140 countries worldwide, the business day begins with the Financial Times. Subscribe now and we'll give you a considerable saving on the newsstand price - and four weeks (24 issues) at no extra charge.

FINANCIAL TIMES
No FT, no comment.

I would like to subscribe to the Financial Times for one year at US\$700 and receive four weekly issues at no extra charge.
Please send me an invoice.

Name:	Date/Name:
Company:	
Address:	
Post/Zip/Code:	
Telephone:	Ext:
Date:	Signature:
This order can be accepted without a signature.	

FTE

For faster service, fax this form to:
(+49) 69 596 4478

Please enclose a copy of your bank account statement. Please allow up to 4 weeks for your order to reach us.

Wherever you are

Vienna
Frankfurt
London
Milan
Paris
New York
Belgrade
Bratislava
Bucharest
Budapest
Chisinau
Kiev
Ljubljana
Moscow
Prague
Sofia
Vilnius
Warsaw
Zagreb

the logical choice

CAME
The Commodity and Metal Exchange

CAIB Investments
Abenstrasse 15, A-1011 Wien
T: +43 1 588 84-0, F: +43 1 588 84-100
Email: schroeter@caib.at

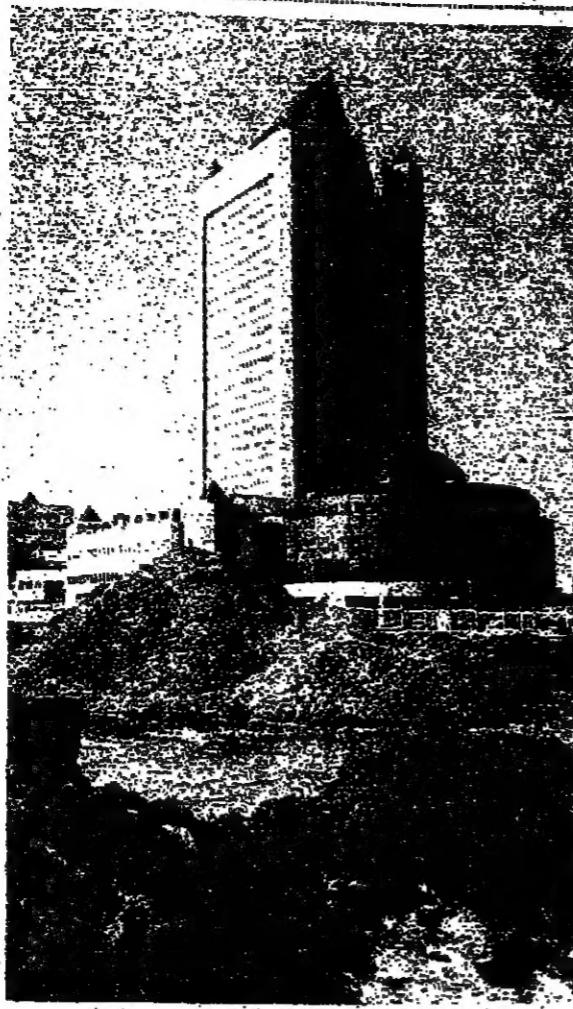
Guide for the visitor

FINANCIAL TIMES WEDNESDAY APRIL 15 1998

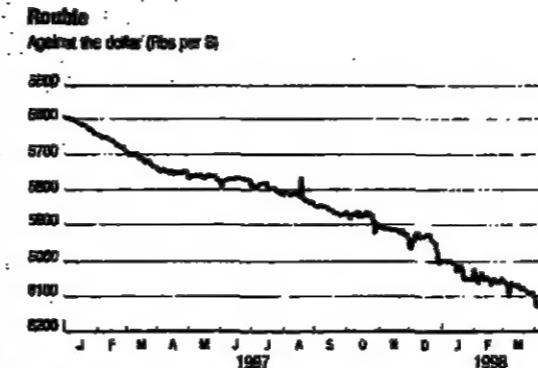
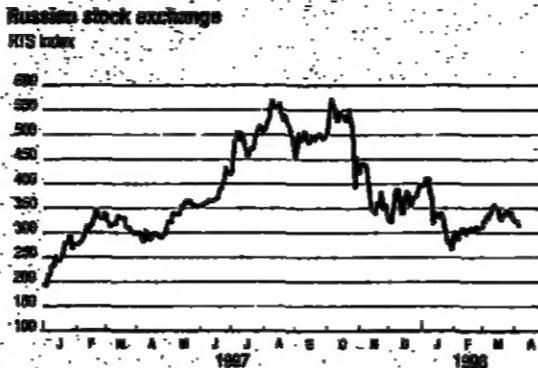
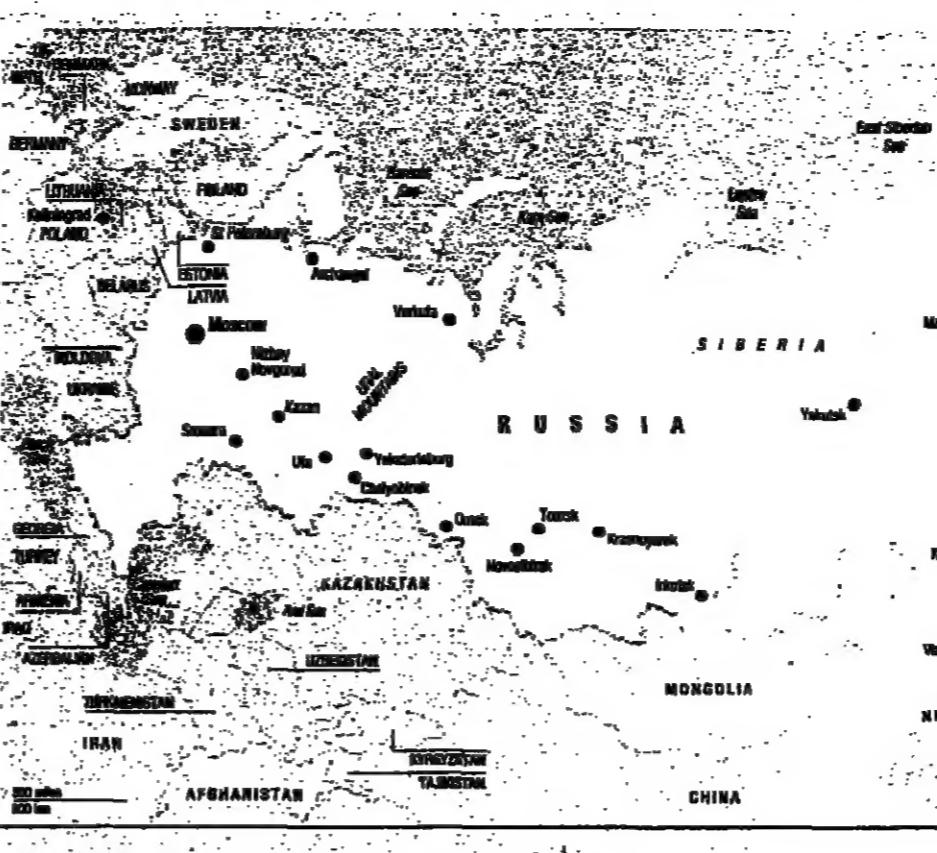
X1

RUSSIA 11

- Area: 17,075,400 sq km
- Population: 148,100,000 (World 1995 est)
- Languages: Russian
- Currency: Ruble (Rb)
- Exchange rate: 1997: 1 Rb = \$1 - Rb 5,7964
- April 6 1998: 1 Rb = Rb 6,1327
- Major cities and population (1990)
- Moscow (capital) 8,753,000
- St Petersburg 4,053,000
- Novosibirsk 1,425,000
- Kazan 1,415,000
- Vladivostok 1,347,000



The Gazprom Building on the edge of Moscow, the state-owned gas giant is the world's largest natural gas producer



Classification

- Official name: The Russian Federation/Russia
- Legal system: Federal state with republican form of government. A new constitution was adopted in a national vote on December 12 1993.
- National legislature: The constitution created a two-chamber legislature, the lower house, the State Duma, with 450 deputies elected on a territorial basis; and the upper house, the Federation Council, with 178 deputies, two from each of Russia's 89 republics and regions.
- Electoral systems: Universal direct suffrage over the age of 18. Half of the State Duma members are elected from party lists, and half in a simple majority contest. A party failing to gain at least 5% of the total vote cannot win parliamentary seats.
- Political parties: The Russian party political scene has been split, with a large number of parties and organizations.
- Local government:

The president, elected for a four-year term, appointed by the prime minister, currently Victor Chernomyrdin. The present government was formed in December 1992. Local mayors chosen monthly.

State political parties: United Russia (UR), with a large number of parties and organizations.

The most important parties are: Congress Party of the Russian Federation (CPRF); Our Home Is Russia (OVR); Liberal Democratic Party (LDP); Agrarian Party of Russia (APR); Russia's Democratic Choice (RDC); The Women of Russia; Congress of Russian Communities (CRC).

Constitution

Official name: The Russian Federation/Russia

Legal system: Federal state with republican form of government. A new

constitution was adopted in a national vote on December 12 1993.

National legislature: The constitution created a two-chamber legislature, the lower house, the State Duma, with 450 deputies elected on a territorial basis; and the upper house, the Federation Council, with 178 deputies, two from each of Russia's 89 republics and regions.

Electoral systems: Universal direct suffrage over the age of 18.

Half of the State Duma members are elected from party lists, and half in a simple majority contest. A party failing to gain at least 5% of the total vote cannot win parliamentary seats.

The Federation Council is composed of heads of regional executive and legislative bodies.

National elections: December 17 1993 (parliamentary) and June

Economic summary

1993 estimated 1998 forecast

Total GDP (billion) 480 485

Real GDP growth (annual percentage change) 1.0 3.0

GDP per head (\$) 3160 2401

Inflation, year-on-year (annual percentage change) 11.5 16.0

Industrial production (annual % change) 2.0 4.0

Unemployment (annual % change) 0.0 3.2

Foreign exchange reserves (\$bill) 14.5 17.0

Total foreign debt percentage of GDP 26.7 30.0

Current account balance (billion) -0.59 -0.64

Borrowing exports (\$billion) 94.8 91.4

Merchandise imports (\$billion) -71.4 -76.4

Trade balance (\$billion) 13.4 13.6

Trade trading partners' share of total trade in world 1995

EXPORTS

US 5.0% Germany 8.0% Ukraine 9.0% CIS 20.5%

IMPORTS

US 6.0% Germany 11.0% Ukraine 14.0% CIS 29.9%



A teenage roller coaster ride at a theme park outside the Kremlin in Moscow.



Brokerage charges at the Russian stock exchange in Moscow.



At a kiosk in Moscow's busy shopping area, a woman examines a packet of foreign tea.

Source: Department of EU

Preeminent in Central and Eastern Europe

Wherever you are

Vienna
Frankfurt
London
Milan
Paris
New York
Belgrade
Bratislava
Bucharest
Budapest
Chisinau

Kiev
Ljubljana
Moscow
Prague
Sofia
Vilnius
Warsaw
Zagreb

the logical choice is

CAIB
The Investment Bank of the Raiffeisen Group

CAIB Investments
Adressgestrich 1
Niederranggasse 15, A-1011 Vienna
T: +43 1 588 04-0, F: +43 1 588 04-217
e-mail: schrottenbacher@caib.com

Austria-Tirol AG
Initial Public Offering
USD 47m

Joint Global Co-ordinator
November 1997
Austria

Novartis AG
Secondary Offering
USD 218m

Joint Global Co-ordinator
November 1997
Hungary

Promsvobod AG
Mach-Makro Papers
Ltd. Production
Borsa Horizont in Wittenberg S.A.
Acquisition of 65% shareholding
in Belitsa

Adviser to Promsvobod AG and
Mondi Makro Paper
September 1997
Poland

Union Meier
has acquired a 65%
shareholding in
HDK
Pirdop, Bulgaria

Adviser to Union Meier
September 1997
Bulgaria

EPI
Initial International
Private Placement of
638,384 shares
Admission to listing and trading
on EASDAQ
Co-Lead Manager
October 1997
France

MTA
Initial Public Offering
USD 1,044m

Lead Manager of the Hungarian
institutional and retail offerings
Co-Lead Manager of the
International Offering
November 1997
Hungary

Genesys Biotech Ltd.
Secondary Offering
USD 218m

Joint Global Co-ordinator
May 1997
Hungary

Szentesi Huzse
Chemicals
Right Issue
USD 67m

Global Co-ordinator
June 1997
Austria

ROJOMA
Slovenia
Acquisition of
80% shareholding in
Sod-Domys
Slovenia, Bulgaria

Adviser to Sodny S.A.
April 1997
Bulgaria

Robotron-Bulgaria
Ocular Equipment AG
Initial Private Placement
Admission to listing and trading
on EASDAQ
USD 40m

Lead Manager
April 1997
Austria

TOPCALL
Telecommunications
Initial International Private
Placement
Admission to listing and trading
on EASDAQ
USD 41m

Lead Manager
January 1997
Austria

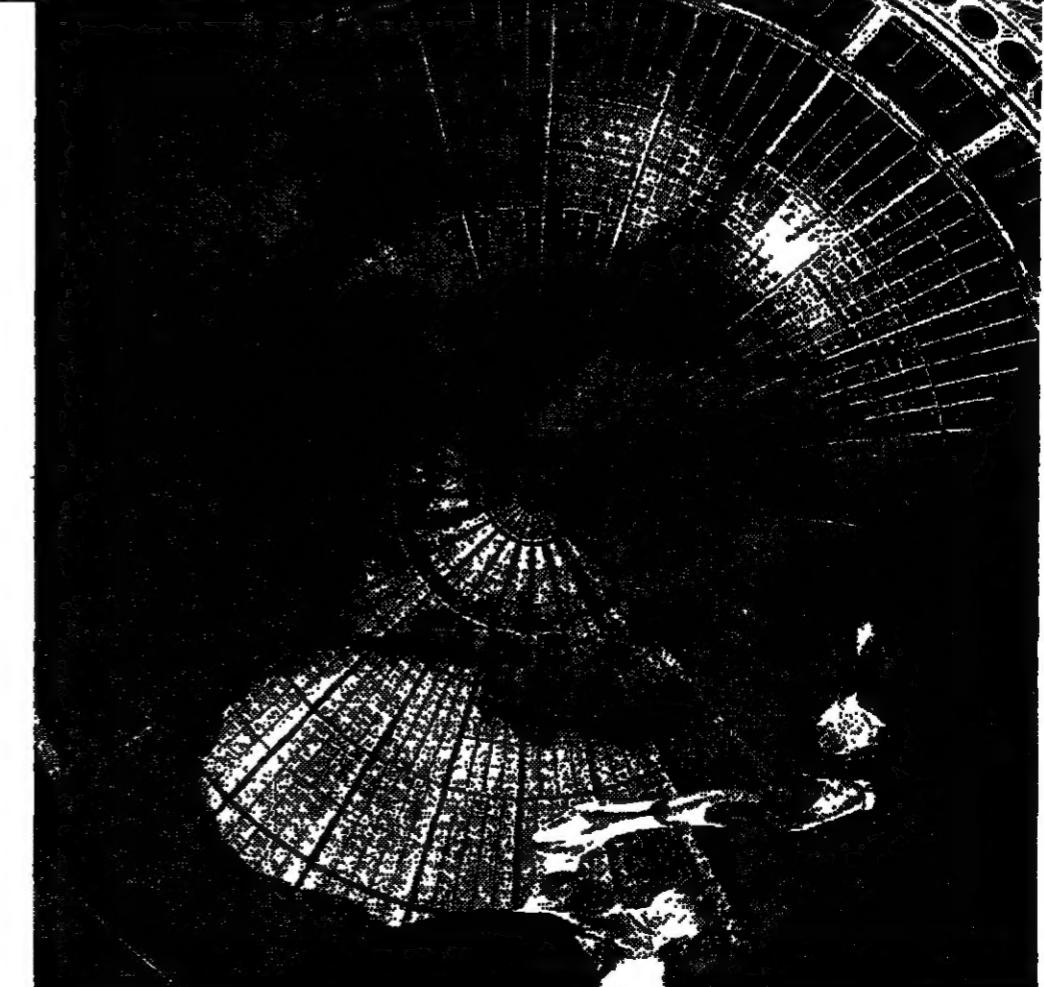
Turcomac
Turcomac Technologies
Admission to listing and trading
on EASDAQ
10,000,443 shares

Sponsor and Market Maker
July 1997
USA

Hirsch Sauer AG
Initial Public Offering
on E
USD 10m

Lead Manager
June 1997
Austria

International network
with local expertise



**IN TRADE WITH THE FORMER
SOVIET UNION, NO OTHER BANK
HAS OUR TRACK RECORD.**

Export and project finance are increasingly complex trade instruments in today's global markets. If your company is pursuing opportunities in the developing markets of the Former Soviet Union, invest in expertise of the only bank with over 75 years of unparalleled experience in the region.

Moscow Narodny Bank is a leading deal maker in project finance, structured export, corporate finance and factoring. We offer a unique knowledge of local conditions, access to emerging markets and high-level personal service. Talk to us first. You'll find us the essential catalyst.



MOSCOW NARODNY BANK

INCORPORATED IN THE CITY OF LONDON SINCE 1919

THE ESSENTIAL CATALYST

United Kingdom
Tel: 0171 623 2066

Moscow
Tel: +7 095 792 5000

Singapore
Tel: +65 220 9422

North America
Tel: +1 204 944 1050

